

2023 to  
2026

Shire of Northampton Corporate  
Business Plan



Adopted: 21/07/2023

Shire of Northampton

2023 to 2026

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## Strategic Community Plan

The Shire of Northampton's Strategic community Plan was developed in accordance with the Integrated Planning and Reporting (IPR) framework and guidelines and includes a long-term plan that reflects the vision and aspirations of the Community and includes key focus areas, objectives, and strategies. These were formulated after receiving feedback and discussion with the Community in March 2020. The Community responded to a questionnaire/survey mailed to 1200 residents, employees, business, and visitors within the Shire. 400 postcards in the same survey format were strategically placed across the Shire and made available on the Shire's website. A total of 190 responses were received from the survey. 38 people attended workshops held across the Shire and shared their vision, identified issues and potential solutions, and actively worked to discuss and share their views. The COVID 19 pandemic greatly impacted these workshops attendance was lower than expected. The CEO and various Councillors attended the workshops to listen to the Community and observe the process and provide information when required. Discussions were held with business proprietors over the same time further enhancing the opportunity to receive wide ranging community feedback to inform the planning process. The next iteration of the Corporate Business Plan will be developed during 2024.

## Our Vision

A proud and unique community recognising the past and creating the future.

## Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

## Our Values

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009, the values listed above remain unchanged in the current Community Strategic Plan.

## Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binu, Iseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet/Silica mining and Beta-carotene production.

The Shire had a population of 3,227 at the 2021 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 53% males and 47% females. The median age is 53 years which is higher than the State average of 38 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in fly-out mine workers and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there are school bus services to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

## Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The existing ward system will no longer apply after the October 2023 local government election process.

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are generally up for re-election, 5 positions will be vacated as part of the 2023 election process in accordance with Local Government Reforms.

Council meetings are held every third Friday of the month at 1pm. In February, May, August and November the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website [www.northampton.wa.gov.au](http://www.northampton.wa.gov.au)

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO is responsible for all Shire functions and employs a workforce that includes a mix of white and blue collar workers. The responsibility area encompass: Finance & Administration, Works, Health, Building and Planning. The Senior Management Team comprises the CEO, Deputy CEO, Manager of Works and Services. The Shire employs a Building Surveyor and Environmental Health Officer with planning support from our Planning Officer and Consultant Planner.

## Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.
- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by simple majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

## The Planning Process

The Shires initial Community Strategic Plan was developed in 2009. The current Community Strategic Plan was adopted by Council at the August 2020 Council Meeting.

The plan is reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives and sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan (CBP) is developed with regard to the following informing strategies and to cater for any anticipated financial impacts as a result of the COVID 19 pandemic:

**Asset Management Plans** – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes detailed in the asset management plans populate the 4 years of capital expenditure included in the Corporate Business Plan.

**Long Term Financial Plan** – The Long Term Financial Plan (LTFP) is a 10 year plan. The LTFP is modelled to ensure there is adequate cash flow in the plan to sustain Council's operating requirements. The plan also details the financial ratios which evaluate the financial health and sustainability and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

**Workforce Plan** – The CBP and LTFP identify the financial impact of maintaining Councils workforce for operational and capital activities which is budgeted to increase by 5.8% in 2023/2024 and 3.0% - 4.0% from 2024/2025 onwards. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the “Employee Costs” in the Statement of Comprehensive Income by Nature and Type on page 11 of the Corporate Business Plan. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the “Employee Costs” as disclosed in the Statement of Comprehensive Income.

The Organisation chart provided on page 10 depicts the workforce demographic. The total FTE numbers have reduced with the Northampton Child Care facility being taken over by REED during 2021/2022. The Kalbarri Child Care facility was also taken over by REED during 2022/2023, although this did not impact on employment numbers as the facility was previously run by the Kalbarri Child Care Committee.

Within the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

## Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

**Economic** – Enabling a choice of lifestyle through strong business support

**Environmental** – Provide environmental leadership throughout the Shire

**Infrastructure** – Comprehensive road, electrical and water services across the Shire.

**Social/Community** – A vibrant and inclusive community enabling a range of interests and lifestyles.

**Organisational and Governance** – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of funding strategies detailed in the CBP and LTFP plan. The Corporate Business Plan lists the resources available to address the requirements of Councils Community Strategic Plan over the next 4 years. All capital projects are summarised in the Rate Setting Statement on page 16. The notes following that statement on pages 14 to 18 itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.

The CEO oversees the operations of all Shire operations including governance matters and deals directly with the elected members. The Shire’s organisational structure further illustrates the staff demographic and reporting hierarchy.

## Financial Strategies and Principals

### Rate Increases

The Shire has a stable population however with a progressive community there is always an increased demand for services. This is always a challenge for Council to balance the growing demands of a community with the capacity of residents and businesses to afford rate increases. Levying rates at or below CPI is unsustainable in the long term and modelling is indicating that there will need to be a rate of 4.0% for 2023/2024. This increase and subsequent increases will compensate for two years of high CPI growth in wages (7.6% 2021/2022, 5.8% 2023/2024) and 2020/2021 & 2021/2022 where there were no rate increases. From 2024/2025 the CBP/LTFP has a rate increase of 3.0% - 4.0%. No significant rate base growth is factored into the calculations over and above the 4.0% identified in the Corporate Business Plan on page 19.

Inflation Factor Comparison							
Percentage Increase %							
		Wages	Salaried	Contract	Senior Staff	CPI	Rates
2013/2014	Actual	5.00	5.00	5.00	5.00	3.10	7.00
2014/2015	Actual	5.00	5.00	3.00	3.00	1.40	6.00
2015/2016	Actual	5.00	5.00	1.40	1.40	0.70	5.00
2016/2017	Actual	5.00	5.00	2.50	2.50	1.00	5.00
2017/2018	Actual	5.00	3.30	2.50	2.50	0.90	3.00
2018/2019	Actual	3.50	3.50	2.50	2.50	1.10	3.00
2019/2020	Actual	3.00	3.00	2.50	2.50	2.10	2.50
2020/2021	Actual	3.00	3.00	2.50	2.50	3.20	0.00
2021/2022	Actual	2.50	2.50	2.50	2.50	5.70	0.00
2022/2023	Actual	7.60	7.60	7.60	3.30	7.60	3.00
2023/2024	Proposed	5.80	5.80	5.80	4.00	5.80	4.00

### Balanced Budget

Council aims to adopt a balanced budget each year, however in this plan a long term approach has been taken and therefore there is both surplus and deficits positions represented.

### Cost Recovery of Services

Discretionary fees and charges are planned to be increased by the 4.0% and where possible full cost recovery of providing services is to be achieved. Application fees for building licences and planning and development approvals are governed by regulation.

### Debt Finance

Debt is generally used to fund building works and major plant purchases. The debt service ratio is above the target set by the Department of Local Government, Sport and Cultural Industries. As no

significant new loans have been included in the LTFP the debt service ratios improves, particularly in the last 5-10 years of the plan as loans are extinguished.

### **Cash Reserves**

Cash Reserves are also maintained by the Shire to ease the impact of future capital expenditures in any one year. The principal capital purpose cash reserves are:

- Leave – to be used to fund annual and long service leave requirements.
- Roadworks – assist in funding major reseals of bitumen roads and other major road construction works including footpath construction.
- Kalbarri Airport – to be used for maintenance and renewal of the Kalbarri Airport.
- House and Building Reserve – to be used for the construction of new housing and upgrades to buildings under Council control.
- Computer and Office Equipment – to be used for the purchase and upgrade of office equipment and computers.
- Land Development Reserve – for the development of Council land for sale on the open market.
- Port Gregory Water Supply - to be used for the replacement of the Port Gregory non potable pipeline and infrastructure.

Over the life of the LTFP cash backed reserves are projected to increase from \$741,000 to \$1,551,000. The Shire will continue to pursue grant funding for strategic capital works from the State and Federal Government.

## **Workforce Planning Strategies**

The Workforce Plan proposes that net staff levels will remain unchanged in line with current service provisions levels. The current staff level is approximately 40 full time equivalents at 31 December 2022. It is estimated that staffing costs will increase by 2.5% - 3.0% for 2024/2025 – 2032/2033 with a 5.8% increase expected in 2023/2024. The total budgeted employee costs listed in the Long Term Financial Plan for 2023/ 2024 \$4,317,000. The portion of employee wages costed to capital works has been capitalised and therefore reduces the “Employee Costs” as disclosed in the Statement of Comprehensive Income.

The 4 year budget is made up of operating, investing and financing activities.

### **Operating Income and Expenditure**

The *operating income and expenditure* has been calculated based on the 2022/23 annual budget and expected out-turn for 2022/2023 with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 11. The operating income and expenditure is the cost of providing services.



### ***Capital Income and Expenditure***

The *capital income and expenditure* have been derived directly from Council's Asset Management Plans. Pages 14 to 18 detail all capital expenditure and references which Asset Management Plan the project has been derived from. Capital revenue information is provided in detail on page 12 of the Statement of Comprehensive Income by Nature and Type.

Summary capital and operating income and expenditure information are included in the Rate Setting Statement on page 13 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2023/24 to 2032/33. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves. Any ratios that include depreciation will be negatively impacted by the Shires large road network and subsequent level of depreciation expense.

Most capital projects other than plant purchases are subject to grant funding approvals. The Statement of Comprehensive Income by Nature and Type on page 12 discloses further detail regarding the grant funding for various projects.

## **Conclusion – Implementation and Review**

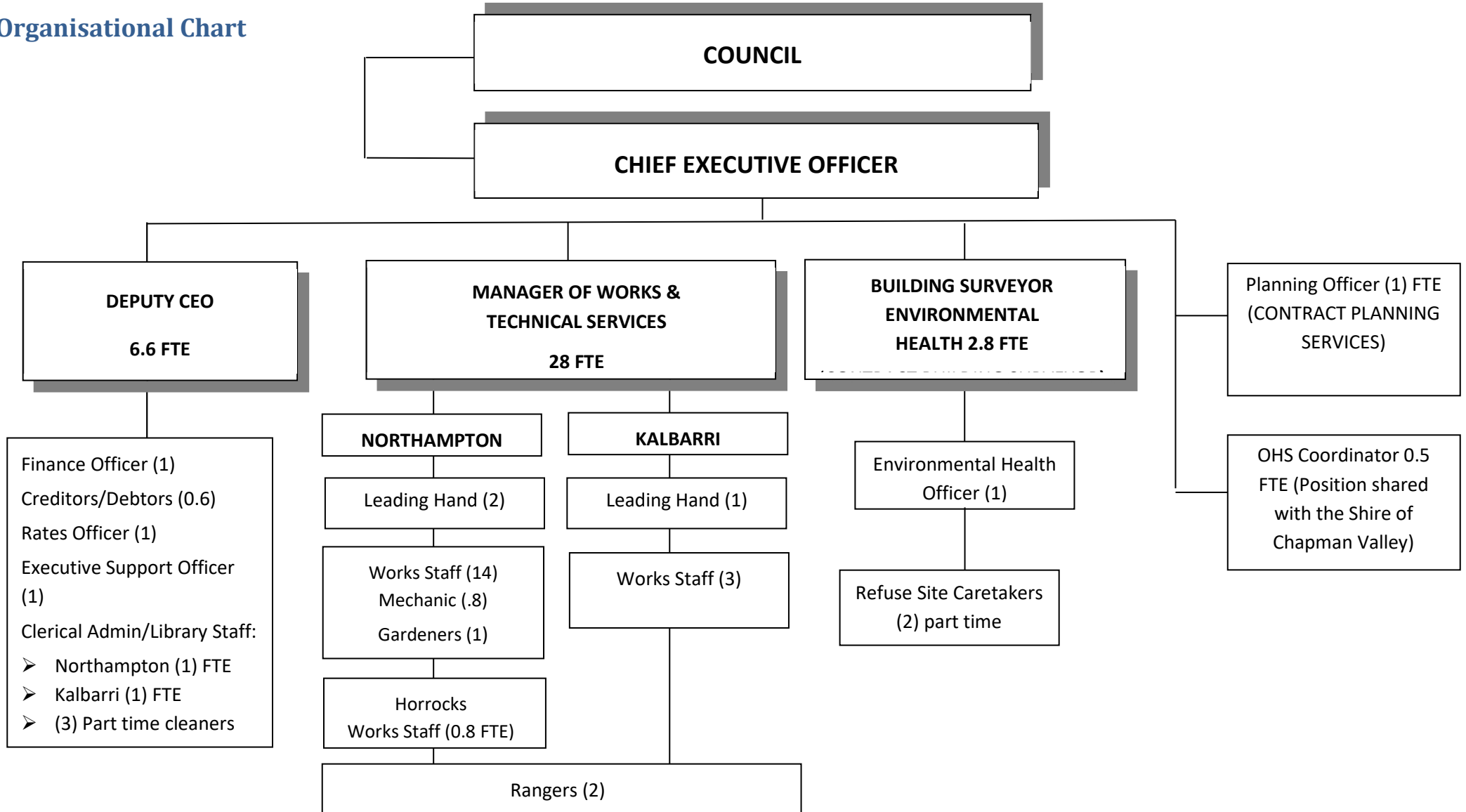
Council will review the Corporate Business Plan each year between the months of February and May. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that have been made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that were made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between December and January following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

## Organisational Chart



# Shire of Northampton Corporate Business Plan 2023 - 2026

## Statement of Comprehensive Income by Nature and Type

	Actual	Budget	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	% Increase or reference
	21/22	22/23					
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	4,630	4,770	5,036	5,263	5,498	5,718	2.5% - 4.0%
Operating Grants, Subsidies & Contributions	4,705	3,528	715	3,298	3,364	3,431	2.0%
Fees & Charges	1,520	1,346	1,400	1,456	1,514	1,574	3.0% - 4.0%
Interest Earnings	35	40	150	140	130	120	
Other Revenue	2,799	1,750	-	-	-	-	
<b>Total Revenue</b>	<b>13,689</b>	<b>11,434</b>	<b>7,301</b>	<b>10,156</b>	<b>10,506</b>	<b>10,844</b>	
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(3,924)	(4,033)	(4,292)	(4,421)	(4,553)	(4,690)	2.5% - 6.0%
Materials & Contracts	(4,464)	(2,681)	(2,673)	(2,740)	(2,809)	(2,879)	2.5%
Utilities	(370)	(340)	(357)	(357)	(374)	(374)	5.0%
Depreciation	(2,409)	(2,383)	(2,276)	(2,326)	(2,356)	(2,378)	
Interest Expenses	(59)	(53)	(31)	(36)	(31)	(27)	
Insurance	(201)	(227)	(239)	(251)	(263)	(276)	5.0%
Other Expenditure	(590)	(542)	(500)	(500)	(500)	(500)	
<b>Total Expenditure</b>	<b>(12,017)</b>	<b>(10,260)</b>	<b>(10,368)</b>	<b>(10,631)</b>	<b>(10,887)</b>	<b>(11,125)</b>	
<b>Sub-total</b>	<b>1,672</b>	<b>1,175</b>	<b>(3,067)</b>	<b>(474)</b>	<b>(380)</b>	<b>(281)</b>	
Non-Operating Grants, Subsidies & Contributions	805	1,097	1,219	867	620	619	
Profit / (Loss) on Asset Disposals	(620)	138	-	-	-	-	
Fair Value adjustments to financial assets at fair value through profit and loss	-						
<b>Sub-total</b>	<b>184</b>	<b>1,234</b>	<b>1,219</b>	<b>867</b>	<b>620</b>	<b>619</b>	
<b>NET RESULT</b>	<b>1,856</b>	<b>2,409</b>	<b>(1,848)</b>	<b>393</b>	<b>240</b>	<b>339</b>	
<b>Other Comprehensive Income</b>							
Changes in Valuation of non-current assets	7,701	-	-	-	-	-	
Total Other Comprehensive Income	7,701	-	-	-	-	-	
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>9,557</b>	<b>2,409</b>	<b>(1,848)</b>	<b>393</b>	<b>240</b>	<b>339</b>	

**Shire of Northampton Corporate Business Plan 2023 - 2026**  
**Statement of Comprehensive Income by Nature and Type**

NON OPERATING GRANTS AND SUBSIDIES & CONTRIBUTIONS	Asset Management Plan	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
		\$000s	\$000s	\$000s	\$000s
LRCI - Northamprton Recreation Ground Ablutions	Roads AMP	0	0	0	0
Regional Road Group Projects	Roads AMP	235	413	167	166
Roads to Recovery Projects	Roads AMP	453	453	453	453
LRCI - Little Bay Road	Roads AMP	490	0	0	0
LRCI Grant - Carpark Development	Carpark AMP	0	0	0	0
LRCI - Kalbarri Aerodrome strip & apron Reseal		0	0	0	0
Dep't of Transport - Footpath George Grey Drive	Footpath AMP	41	0	0	0

## Shire of Northampton Corporate Business Plan 2023 - 2026

### Rate Setting Statement

	Actual 21/22	Budget 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>REVENUES</b>						
Rate Levies	4580	4717	5,036	5,263	5,498	5,718
Other Revenue	9123	4179	2,264	4,894	5,008	5,126
<b>Revenues Sub-total</b>	<b>13703</b>	<b>8896</b>	<b>7,301</b>	<b>10,156</b>	<b>10,506</b>	<b>10,844</b>
<b>EXPENSES</b>						
All Operating Expenses	(12,652)	(10,260)	(10,368)	(10,631)	(10,887)	(11,125)
<b>Net Operating Profit/(Loss)</b>	<b>1,051</b>	<b>(1,363)</b>	<b>(3,067)</b>	<b>(474)</b>	<b>(380)</b>	<b>(281)</b>
<b>NON CASH ITEMS</b>						
(Profit)/Loss on Asset Disposals	620	-137.5	-	-	-	-
Fair value adj to financial assets through P&L	0	0	-	-	-	-
Movements in Provisions and Accruals	0	0	-	-	-	-
Depreciation on Assets	2409	2,383	2,276	2,326	2,356	2,378
<b>Sub-total</b>	<b>3,029</b>	<b>2,245</b>	<b>2,276</b>	<b>2,326</b>	<b>2,356</b>	<b>2,378</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>						
Development of Land Held for Resale	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-
Non-operating grants, subsidies and contributions	805	1,097	1,219	867	620	619
Purchase Land and Buildings	(1,499)	(865)	(84)	(80)	(100)	-
Infrastructure Assets - Roads	(1,150)	(2,352)	(2,735)	(1,722)	(1,853)	(1,195)
Infrastructure Assets - Other	(488)	(1,029)	(135)	-	-	-
Purchase Plant and Equipment	(705)	(738)	(992)	(764)	(979)	(706)
Purchase Furn and Equipment	(24)	-	-	-	-	-
Proceeds Disposal of Assets	126	244	190	176	200	155
Repayment of Debentures	(196)	(203)	(139)	(142)	(104)	(106)
Proceeds from New Debentures	-	200	200	-	-	-
Self-supporting Loan Principal	36	37	17	18	18	19
Transfers to Reserves	(160)	(490)	(90)	(90)	(90)	(90)
Transfers from Reserves	17	205	0	-	-	-
<b>Net Cash From Investing Activities</b>	<b>(3,239)</b>	<b>(3,894)</b>	<b>(2,548)</b>	<b>(1,738)</b>	<b>(2,288)</b>	<b>(1,304)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>1,548</b>	<b>3,012</b>	<b>3,251</b>	<b>(88)</b>	<b>26</b>	<b>(286)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>2,390</b>	<b>-</b>	<b>(88)</b>	<b>26</b>	<b>(286)</b>	<b>508</b>
<b>CONTROL = 0</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>

# Shire of Northampton Corporate Business Plan 2023 - 2026

## Notes for Capital Section of Rate Setting Statement

PURCHASE OF LAND AND BUILDINGS	AMP Ref	Strategic Plan Key Action	RSS Ref Page	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s	2026 / 2027 \$000s
RSL - Install Acoustic Ceiling	Buildings AMS	4.1.3		20			
Binnu Hall - Con't towards aircon and suspended ceiling	Buildings AMS	4.1.3		25			
Northampton Office - Replace Chambers aircon	Buildings AMS	4.1.3		11			
Northampton Office - Replace Chambers curtains	Buildings AMS	4.1.3		8			
Northampton Bowling Club - Replace Office windows	Buildings Apx B	4.1.3		6			
NCC Ram Shed - inc height of sliding door & install window	Buildings Apx B	4.1.3		14			
Northampton Doctors Surgery - Floor Coverings	Buildings AMS	4.1.3			15		
Allen Centre - Replace aircons with split systems	Buildings AMS	4.1.3			20		
Matt Burrell Centre - descail/repaint structure/roof	Buildings Apx B	4.5.1			45		
Unisex Toilets - Whiting Pool Horrocks	Buildings Apx C	4.1.3				100	
				84	80	100	0
<b>PURCHASE OF INFRASTRUCTURE ASSETS</b>							
OTHER	AMP Ref	Strategic Plan Key Action	RSS Ref	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s	2026 / 2027 \$000s
Port Gregory Storage Shed - W/S parts c/over	Recreation AMS	3.1		25			
Port Gregory W/S - Install new tank (Midway) c/over	Recreation AMS	3.1		30			
Horrocks Stairway (To Grannies pool)c/over	Recreation AMS	3.1		55			
Kalbarri Foreshore area - 1 @ shade shelter	Recreation AMS	3.1		25			
				135	0	0	0
<b>PURCHASE OF INFRASTRUCTURE ASSETS</b>							
ROADS	AMP Ref	Strategic Plan Key Action	RSS Ref	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s	2026 / 2027 \$000s
Balla Whelarra Road - Reseal	Roadworks AMS	4.1.1		455			
Binnu East Road - Reconstruct floodway SLK 1.00	Roadworks AMS	4.1.1			160		
Binnu East Road - Reconstruct floodway SLK 3.00/2.00	Roadworks AMS	4.1.1			160		
Binnu East Road pavement repair (12.6 - 13.6 slk)	Roadworks AMS	4.1.1		220			
Burges St Northampton - Construct & bitumen seal	Roadworks AMS	4.1.1		60			
Chilimony Rd - Realign and construct north of Rob Rd for 1km	Roadworks AMS	4.1.1					275
Little Bay Road - Construct new road (LRCI funded)	Roadworks AMS	4.1.1		600			

# Shire of Northampton Corporate Business Plan 2023 - 2026

## Notes for Capital Section of Rate Setting Statement

Ogilivie East Road - Stage 1 Construct eastern section 12km	Roadworks AMS	4.1.1			840					
Ogilivie East Road - Stage 2 Construct eastern section 12km	Roadworks AMS	4.1.1				840				
Ogilivie East Road - Stage 2 (Reseal stage 1)	Roadworks AMS	4.1.1				250				
Ogilivie East Road - Stage 2 (Reseal stage 2)	Roadworks AMS	4.1.1					250			
Kalbarri Road Reseal (0 - 18 slk)	Roadworks AMS	4.1.1		352						
Nanda Drive - Construct unmade section Walker to Smith	Roadworks AMS	4.1.1					360			
Maver Street - Install Kerb	Roadworks AMS	4.1.1			11					
Murchison House Station Road - Reconstruct and gravel	Roadworks AMS	4.1.1				393				
Mortimer St - Reconstruct and Drainage	Roadworks AMS	4.1.1				80				
Fifth Avenue - Install Drainage	Roadworks AMS	4.1.1		320						
Reseals Anchorage Lane	Roadworks AMS	4.1.1		13						
Reseals Bruce Rd	Roadworks AMS	4.1.1		44						
Reseals Glance Street - Horrocks	Roadworks AMS	4.1.1		22						
<b>PURCHASE OF INFRASTRUCTURE ASSETS</b>				<b>AMP</b>	<b>Strategic Plan</b>	<b>RSS</b>	<b>2023 / 2024</b>	<b>2024 / 2025</b>	<b>2025 / 2026</b>	<b>2026 / 2027</b>
<b>ROADS (Continued)</b>				<b>Ref</b>	<b>Key Action</b>	<b>Ref</b>	<b>\$000s</b>	<b>\$000s</b>	<b>\$000s</b>	<b>\$000s</b>
Reseals	John St (0.21 - 0.38 slk)	Roadworks AMS	4.1.1				31			
Reseals	Karina Mews - Reseal and Replace Kerb	Roadworks AMS	4.1.1				42			
Car Park	Back Beach - Kalbarri	Car Park AMS	4.1.1					150		
Car Park	Siphons - Kalbarri	Car Park AMS	4.1.1					115		
Car Park	Land Back Warf - Kalbarri	Car Park AMS	4.1.1			200				
Car Park	Porter Street - Skate Park Carpark - Kalbarri	Car Park AMS	4.1.1						125	
Car Park	Port Gregory - Upgrade Carpark and BBQ /	Car Park AMS	4.1.1			141				
Car Park	Essex Street - North of Hampton Gardens	Car Park AMS	4.1.1					83		
Car Park	Various	Car Park AMS	4.1.1							100
Footpaths	Auger St (Smith to Mallard)	Footpath AMS	4.1.1					48		
Footpaths	Auger St (Mortimerr to Mallard)	Footpath AMS	4.1.1					29		
Footpaths	Boat Pens Kalbarri (DUP on River Side)	Footpath AMS	4.1.1						41	
Footpaths	Clotworthy St (Grey to Smith)	Footpath AMS	4.1.1					53		
Footpaths	Grey St Kalbarri (Allen Centre)	Footpath AMS	4.1.1			50				
Footpaths	Kaiber Street (DUP Whole St East Side)	Footpath AMS	4.1.1					73		
Footpaths	Ralph Street	Footpath AMS	4.1.1						124	
Footpaths	Stephen St - Renew Hampton Rd to West S	Footpath AMS	4.1.1			57				
Footpaths	Nanda Drive - Red Bluff to Pederick	Footpath AMS	4.1.1							210
Footpaths	George Grey Drive - Red Bluff to Eco Flora	Footpath AMS	4.1.1			128				
All key actions in Strategy 4.1.1 relate to roadworks, carparks & footpaths							2735	1722	1853	1195



# Shire of Northampton Corporate Business Plan 2023 - 2026

## Notes for Capital Section of Rate Setting Statement

PURCHASE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s	2026 / 2027 \$000s
4WD	CEO	Plant & Equip	AMS				70	
4WD	Deputy CEO	Plant & Equip	AMS		55			50
4WD	Manager of Works	Plant & Equip	AMS		77			70
Car	EHO	Plant & Equip	AMS			38		
Grader	Northampton	Plant & Equip	AMS				460	
Loader	Kalbarri	Plant & Equip	AMS			250		
Mower	Kalbarri	Plant & Equip	AMS			90		
Free Roller	Northampton	Plant & Equip	AMS				77	
Backhoe (Small)	Northampton	Plant & Equip	AMS					200
Backhoe (2nd)	Northampton	Plant & Equip	AMS		235			
Multi Roller	Northampton	Plant & Equip	AMS		220			
Tip Truck	Northampton	Plant & Equip	AMS				272	
Tip Truck	Northampton	Plant & Equip	AMS					280
Truck - Dual Cab	Northampton	Plant & Equip	AMS			90		
Water Truck	Northampton	Plant & Equip	AMS		250			
Trailers	Truck Trailers	Plant & Equip	AMS		100			
Utility	Kalbarri Gardener	Plant & Equip	AMS				45	
Utility	Kalbarri Leading Hand	Plant & Equip	AMS		55			
Utility	Kalbarri Ranger	Plant & Equip	AMS			53		
Utility	Kalbarri Mtce	Plant & Equip	AMS			43		
Utility	Northampton Gardener	Plant & Equip	AMS			43		
Utility	Northampton Grader Operator	Plant & Equip	AMS			41		
Utility	Northampton Mtce/Cleaner	Plant & Equip	AMS			41		
Utility	Northampton Mechanic	Plant & Equip	AMS			75		
Utility	Northampton Const Leading Hand	Plant & Equip	AMS					54
Utility	Northampton Mtce Leading Hand	Plant & Equip	AMS					52
Utility	Northampton Ranger	Plant & Equip	AMS				55	
					992	764	979	706

# Shire of Northampton Corporate Business Plan 2023 - 2026

## Notes for Capital Section of Rate Setting Statement

PROCEEDS FROM SALE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2023 / 2024 \$000s	2024 / 2025 \$000s	2025 / 2026 \$000s	2026 / 2027 \$000s
4WD	CEO	Plant & Equip AMS					30	
4WD	Deputy CEO	Plant & Equip AMS			30			20
4WD	Manager of Works	Plant & Equip AMS			40			30
Car	EHO	Plant & Equip AMS				15		
Grader	Northampton	Plant & Equip AMS					100	
Loader	Kalbarri	Plant & Equip AMS				70		
Mower	Kalbarri	Plant & Equip AMS				10		
Multi Roller	Northampton	Plant & Equip AMS			20			
Backhoe (Small)	Northampton	Plant & Equip AMS						35
Tip Truck	Northampton	Plant & Equip AMS					50	
Tip Truck	Northampton	Plant & Equip AMS						50
Truck - Dual Cab	Northampton	Plant & Equip AMS				25		
Water Truck	Northampton	Plant & Equip AMS			75			
Trailers	Truck Trailers	Plant & Equip AMS			15			
Truck M'tce	Northampton	Plant & Equip AMS						
Utility	Kalbarri Gardener	Plant & Equip AMS					5	
Utility	Kalbarri Ranger	Plant & Equip AMS				5		
Utility	Kalbarri Leading Hand	Plant & Equip AMS			10			
Utility	Kalbarri Ranger	Plant & Equip AMS						
Utility	Kalbarri Mtce	Plant & Equip AMS				8		
Utility	Northampton Gardener	Plant & Equip AMS				13		
Utility	Northampton Mtce Grader Operator	Plant & Equip AMS						
Utility	Northampton Grader Operator	Plant & Equip AMS				10		
Utility	Northampton Mtce/Cleaner	Plant & Equip AMS				10		
Utility	Northampton Mechanic	Plant & Equip AMS				10		
Utility	Northampton Grader Operator	Plant & Equip AMS						
Utility	Northampton Const Leading Hand	Plant & Equip AMS						10
Utility	Northampton Mtce Leading Hand	Plant & Equip AMS						10
Utility	Northampton Ranger	Plant & Equip AMS					15	
					190	176	200	155

# Shire of Northampton Corporate Business Plan 2023 - 2026

## Notes for Capital Section of Rate Setting Statement

REPAYMENT OF LOANS	AMP	Strategic Plan	RSS	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 153 - Plant	N/A			0	0	0	0
Loan 154 - Staff Housing	N/A			39	40	0	0
Loan 155 - Pioneer Lodge *	N/A			17	18	18	19
Loan 156 - RSL Hall Northampton	N/A			49	50	51	53
Loan 157 - Plant Loan	N/A			33	34	34	35
* Self-Supporting Loan				139	142	104	106
SELF SUPPORTING PRINCIPAL REPAID	AMP	Strategic Plan	RSS	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 155 Pioneer Lodge *	N/A			17	18	18	19
				17	18	18	19
TRANSFERS TO RESERVE	AMP	Strategic Plan	RSS	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Leave Reserve				20	20	20	20
Roadworks Reserve				5	5	5	5
Kalbarri Airport Reserve				20	20	20	20
Computer and Office Equipment Reserve				5	5	5	5
House and Building Reserve				20	20	20	20
Land Development Reserve				20	20	20	20
				90	90	90	90
TRANSFERS FROM RESERVE	AMP	Strategic Plan	RSS	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Kalbarri Airport Reserve				0	0	0	0
				0	0	0	0

## Shire of Northampton Corporate Business Plan 2023 - 2032

### Variable Assumptions Underpinning the Plan

	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
<b>OPERATING REVENUES</b>										
Rates - Annual Increases	4.0%	4.0%	4.0%	4.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Non-operating Grants, Subsidies, Contributions					based on individual projects					
Fees and Charges	4.0%	4.0%	4.0%	4.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Interest Yield										
Other revenue					Nil revenue is classed in "other"					
<b>OPERATING EXPENSES</b>										
Employee Costs	5.8%	3.0%	3.0%	3.0%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Materials and Contracts	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)					based on loans in place now, will need to alter if new loans are raised					
Insurance Expense	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Expenditure					No inflation applied					
<b>CAPITAL ASSETS</b>										
Average Depreciation - Buildings	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Average Depreciation - Furniture and Equipment	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%	20.0%
Average Depreciation - Plant and Equipment	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%	17.5%
Average Depreciation - Infrastructure	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Statement of Comprehensive Income by Nature and Type**

	Actual 21/22	Budget 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	4,630	4,770	5,036	5,263	5,498	5,718	5,861	6,008	6,158	6,312	6,470	6,631
Operating Grants, Subsidies & Contributions	4,705	3,528	715	3,298	3,364	3,431	3,500	3,570	3,641	3,714	3,789	3,864
Fees & Charges	1,520	1,346	1,400	1,456	1,514	1,574	1,622	1,670	1,720	1,772	1,825	1,880
Interest Earnings	35	40	150	140	130	120	110	100	100	100	100	100
Other Revenue	2,799	1,750	-	-	-	-	-	-	-	-	-	-
<b>Total Revenue</b>	<b>13,689</b>	<b>11,434</b>	<b>7,301</b>	<b>10,156</b>	<b>10,506</b>	<b>10,844</b>	<b>11,093</b>	<b>11,348</b>	<b>11,620</b>	<b>11,898</b>	<b>12,183</b>	<b>12,476</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(3,924)	(4,033)	(4,292)	(4,421)	(4,553)	(4,690)	(4,807)	(4,927)	(5,051)	(5,177)	(5,306)	(5,439)
Materials & Contracts	(4,464)	(2,681)	(2,673)	(2,740)	(2,809)	(2,879)	(2,951)	(3,025)	(3,100)	(3,178)	(3,257)	(3,339)
Utilities	(370)	(340)	(357)	(357)	(374)	(374)	(393)	(393)	(413)	(413)	(433)	(433)
Depreciation	(2,409)	(2,383)	(2,276)	(2,326)	(2,356)	(2,378)	(2,380)	(2,392)	(2,401)	(2,409)	(2,416)	(2,421)
Finance Cost (Interest)	(59)	(53)	(31)	(36)	(31)	(27)	(23)	(19)	(15)	(12)	(10)	(8)
Insurance	(201)	(227)	(239)	(251)	(263)	(276)	(290)	(305)	(320)	(336)	(353)	(371)
Other Expenditure	(590)	(542)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
<b>Total Expenditure</b>	<b>(12,017)</b>	<b>(10,260)</b>	<b>(10,368)</b>	<b>(10,631)</b>	<b>(10,887)</b>	<b>(11,125)</b>	<b>(11,345)</b>	<b>(11,561)</b>	<b>(11,800)</b>	<b>(12,025)</b>	<b>(12,276)</b>	<b>(12,511)</b>
<b>Sub-total</b>	<b>1,672</b>	<b>1,175</b>	<b>(3,067)</b>	<b>(474)</b>	<b>(380)</b>	<b>(281)</b>	<b>(252)</b>	<b>(213)</b>	<b>(180)</b>	<b>(127)</b>	<b>(93)</b>	<b>(35)</b>
Non-Operating Grants, Subsidies & Contributions	805	1,097	1,219	867	620	619	-	-	-	-	-	-
Profit / (Loss) on Asset Disposals	(620)	138	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>184</b>	<b>1,234</b>	<b>1,219</b>	<b>867</b>	<b>620</b>	<b>619</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
Fair Value adjustments to financial assets at fair value through profit and loss	-											
<b>NET RESULT</b>	<b>1,856</b>	<b>2,409</b>	<b>(1,848)</b>	<b>393</b>	<b>240</b>	<b>339</b>	<b>(252)</b>	<b>(213)</b>	<b>(180)</b>	<b>(127)</b>	<b>(93)</b>	<b>(35)</b>
<b>Other Comprehensive Income</b>												
Changes in Valuation of non-current assets	7,701	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	7,701	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>9,557</b>	<b>2,409</b>	<b>(1,848)</b>	<b>393</b>	<b>240</b>	<b>339</b>	<b>(252)</b>	<b>(213)</b>	<b>(180)</b>	<b>(127)</b>	<b>(93)</b>	<b>(35)</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Cash Flow Statement**

	Actual 21/22	Budget 22/23	22/23 Est O/turn	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>													
<b>RECEIPTS</b>													
Rates	4,673	4,770	4,820	5,036	5,263	5,498	5,718	5,861	6,008	6,158	6,312	6,470	6,631
Operating Grants, Subsidies & Contributions	5,133	1,134	4,058	715	3,298	3,364	3,431	3,500	3,570	3,641	3,714	3,789	3,864
Fees & Charges	1,520	1,346	1,300	1,400	1,456	1,514	1,574	1,622	1,670	1,720	1,772	1,825	1,880
Interest Earnings	35	40	180	150	140	130	120	110	100	100	100	100	100
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	2,813	1,468	1,887	-	-	-	-	-	-	-	-	-	-
<b>Receipts Sub-total</b>	<b>14,173</b>	<b>8,759</b>	<b>12,245</b>	<b>7,301</b>	<b>10,156</b>	<b>10,506</b>	<b>10,844</b>	<b>11,093</b>	<b>11,348</b>	<b>11,620</b>	<b>11,898</b>	<b>12,183</b>	<b>12,476</b>
<b>PAYMENTS</b>													
Employee Costs (Operating Only)	(3,902)	(4,033)	(4,025)	(4,292)	(4,421)	(4,553)	(4,690)	(4,807)	(4,927)	(5,051)	(5,177)	(5,306)	(5,439)
Materials & Contracts	(4,313)	(2,681)	(3,300)	(2,673)	(2,740)	(2,809)	(2,879)	(2,951)	(3,025)	(3,100)	(3,178)	(3,257)	(3,339)
Utilities (gas, electricity, water, etc.)	(370)	(340)	(300)	(357)	(357)	(374)	(374)	(393)	(393)	(413)	(413)	(433)	(433)
Insurance	(201)	(227)	(224)	(239)	(251)	(263)	(276)	(290)	(305)	(320)	(336)	(353)	(371)
Finance Cost (Interest)	(59)	(53)	(53)	(31)	(36)	(31)	(27)	(23)	(19)	(15)	(12)	(10)	(8)
Goods & Services Tax	17	-	-	-	-	-	-	-	-	-	-	-	-
Other	(590)	(542)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)	(500)
<b>Payments Sub-total</b>	<b>(9,418)</b>	<b>(7,877)</b>	<b>(8,402)</b>	<b>(8,092)</b>	<b>(8,304)</b>	<b>(8,531)</b>	<b>(8,747)</b>	<b>(8,965)</b>	<b>(9,169)</b>	<b>(9,399)</b>	<b>(9,616)</b>	<b>(9,860)</b>	<b>(10,090)</b>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>4,755</b>	<b>882</b>	<b>3,843</b>	<b>(791)</b>	<b>1,852</b>	<b>1,975</b>	<b>2,097</b>	<b>2,128</b>	<b>2,179</b>	<b>2,221</b>	<b>2,282</b>	<b>2,323</b>	<b>2,386</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(2,229)	(1,603)	(1,200)	(1,076)	(844)	(1,079)	(706)	(750)	(750)	(750)	(750)	(750)	(750)
Payments for Construction of Infrastructure	(1,637)	(3,381)	(2,800)	(2,870)	(1,722)	(1,853)	(1,195)	(1,651)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
Payments for financial assets at fair value through P&L	(4)	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Self Supporting Loans	36	37	271	17	18	18	19	20	21	22	22	23	24
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from financial assets at amortised cost	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	805	1,097	1,285	1,219	867	620	619	-	-	-	-	-	-
Proceeds from Sale of Plant and Equipment	126	244	265	190	176	200	155	130	150	150	150	150	150
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>(2,904)</b>	<b>(3,606)</b>	<b>(2,179)</b>	<b>(2,519)</b>	<b>(1,505)</b>	<b>(2,093)</b>	<b>(1,107)</b>	<b>(2,251)</b>	<b>(2,279)</b>	<b>(2,278)</b>	<b>(2,278)</b>	<b>(2,277)</b>	<b>(2,276)</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Cash Flow Statement**

	Actual 21/22	Budget 22/23	22/23 Est O/turn	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Cash Flow Statement**

	Actual 21/22	Budget 22/23	22/23 Est O/turn	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>													
Repayment of Debentures	(196)	(203)	(412)	(139)	(142)	(104)	(106)	(109)	(111)	(58)	(22)	(23)	(24)
Proceeds from New Borrowings	-	200	-	200	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided by (Used in) Financing Activities</b>	<b>(196)</b>	<b>(3)</b>	<b>(412)</b>	<b>61</b>	<b>(142)</b>	<b>(104)</b>	<b>(106)</b>	<b>(109)</b>	<b>(111)</b>	<b>(58)</b>	<b>(22)</b>	<b>(23)</b>	<b>(24)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>1,654</b>	<b>(2,727)</b>	<b>1,252</b>	<b>(3,249)</b>	<b>204</b>	<b>(222)</b>	<b>883</b>	<b>(232)</b>	<b>(212)</b>	<b>(116)</b>	<b>(18)</b>	<b>23</b>	<b>86</b>
Cash at Beginning of Year	2,525	4,179	2,390	3,642	393	597	375	1,259	1,027	815	700	682	705
<b>Cash at the End of Year</b>	<b>4,179</b>	<b>1,452</b>	<b>3,642</b>	<b>393</b>	<b>597</b>	<b>375</b>	<b>1,259</b>	<b>1,027</b>	<b>815</b>	<b>700</b>	<b>682</b>	<b>705</b>	<b>791</b>



**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Balance Sheet**

	Actual 21/22	Est O/T 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	4,179	3,642	393	597	375	1,259	1,027	815	700	682	705	791
Other Financial Assets	36	271	17	18	18	19	20	21	22	22	23	24
Receivables	422	500	500	500	500	500	500	500	500	500	500	500
Inventories	12	10	10	10	10	10	10	10	10	10	10	10
Inventories - Land Held for Resale	180	180	180	180	180	180	180	180	180	180	180	180
<b>Total Current Assets</b>	<b>4,829</b>	<b>4,603</b>	<b>1,100</b>	<b>1,305</b>	<b>1,084</b>	<b>1,968</b>	<b>1,737</b>	<b>1,526</b>	<b>1,411</b>	<b>1,394</b>	<b>1,418</b>	<b>1,505</b>
<b>NON-CURRENT ASSETS</b>												
Receivables	95	250	294	276	258	239	219	198	177	154	131	107
Other Financial Assets	624	0	70	70	70	70	70	70	70	70	70	70
Property, Plant and Equipment	36,098	35,782	35,821	35,615	35,594	35,229	34,927	34,596	34,259	33,917	33,573	33,226
Infrastructure	97,233	95,350	96,789	97,060	97,457	97,190	97,383	97,622	97,858	98,090	98,319	98,544
<b>Total Non-Current Assets</b>	<b>134,050</b>	<b>131,381</b>	<b>132,975</b>	<b>133,021</b>	<b>133,379</b>	<b>132,728</b>	<b>132,599</b>	<b>132,486</b>	<b>132,363</b>	<b>132,231</b>	<b>132,092</b>	<b>131,947</b>
<b>Total Assets</b>	<b>138,879</b>	<b>135,984</b>	<b>134,075</b>	<b>134,326</b>	<b>134,462</b>	<b>134,695</b>	<b>134,335</b>	<b>134,012</b>	<b>133,774</b>	<b>133,626</b>	<b>133,511</b>	<b>133,452</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	718	250	250	250	250	250	250	250	250	250	250	250
Other Liabilities	497	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	203	436	139	142	104	106	109	111	58	22	23	24
Provisions	733	700	700	700	700	700	700	700	700	700	700	700
<b>Total Current Liabilities</b>	<b>2,150</b>	<b>1,886</b>	<b>1,589</b>	<b>1,592</b>	<b>1,554</b>	<b>1,556</b>	<b>1,559</b>	<b>1,561</b>	<b>1,508</b>	<b>1,472</b>	<b>1,473</b>	<b>1,474</b>
<b>NON-CURRENT LIABILITIES</b>												
Long Term Borrowings	1,180	807	665	561	455	346	235	177	154	131	107	107
Employee Related Provisions	63	70	70	70	70	70	70	70	70	70	70	70
Landfill Provisions	986	935	911	889	866	845	824	803	783	763	744	726
Other	0	(4,623)	(4,221)	(4,239)	(4,176)	(4,153)	(4,132)	(4,166)	(4,127)	(4,070)	(4,125)	(4,069)
<b>Total Non-Current Liabilities</b>	<b>2,229</b>	<b>(2,810)</b>	<b>(2,575)</b>	<b>(2,719)</b>	<b>(2,785)</b>	<b>(2,893)</b>	<b>(3,003)</b>	<b>(3,116)</b>	<b>(3,120)</b>	<b>(3,106)</b>	<b>(3,204)</b>	<b>(3,167)</b>
<b>Total Liabilities</b>	<b>4,379</b>	<b>(924)</b>	<b>(986)</b>	<b>(1,127)</b>	<b>(1,231)</b>	<b>(1,336)</b>	<b>(1,445)</b>	<b>(1,555)</b>	<b>(1,612)</b>	<b>(1,634)</b>	<b>(1,731)</b>	<b>(1,693)</b>
<b>NET ASSETS</b>	<b>134,499</b>	<b>136,908</b>	<b>135,061</b>	<b>135,453</b>	<b>135,693</b>	<b>136,032</b>	<b>135,780</b>	<b>135,567</b>	<b>135,386</b>	<b>135,259</b>	<b>135,242</b>	<b>135,145</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Balance Sheet**

	Actual 21/22	Est O/T 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>NET CURRENT ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	4,179	3,642	393	597	375	1,259	1,027	815	700	682	705	791
Receivables	422	500	500	500	500	500	500	500	500	500	500	500
Other Financial Assets	36	271	17	18	18	19	20	21	22	22	23	24
Inventories - Fuel & Land Held for Resale	192	190	190	190	190	190	190	190	190	190	190	190
<b>Total Current Assets</b>	<b>4,829</b>	<b>4,603</b>	<b>1,100</b>	<b>1,305</b>	<b>1,084</b>	<b>1,968</b>	<b>1,737</b>	<b>1,526</b>	<b>1,411</b>	<b>1,394</b>	<b>1,418</b>	<b>1,505</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	718	250	250	250	250	250	250	250	250	250	250	250
Current Portion of Long Term Borrowings	203	436	139	142	104	106	109	111	58	22	23	24
Provisions	733	700	700	700	700	700	700	700	700	700	700	700
<b>Total Current Liabilities</b>	<b>1,653</b>	<b>1,386</b>	<b>1,089</b>	<b>1,092</b>	<b>1,054</b>	<b>1,056</b>	<b>1,059</b>	<b>1,061</b>	<b>1,008</b>	<b>972</b>	<b>973</b>	<b>974</b>
<b>NET CURRENT ASSETS</b>	<b>3,176</b>	<b>3,217</b>	<b>11</b>	<b>213</b>	<b>29</b>	<b>911</b>	<b>678</b>	<b>464</b>	<b>403</b>	<b>422</b>	<b>445</b>	<b>531</b>
LESS: Restricted Reserves	(983)	(651)	(741)	(831)	(921)	(1,011)	(1,101)	(1,191)	(1,281)	(1,371)	(1,461)	(1,551)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Financial Assets at Amortised Costs	(36)	(271)	(17)	(18)	(18)	(19)	(20)	(21)	(22)	(22)	(23)	(24)
LESS: Land Held for Resale	(180)	(180)	(180)	(180)	(180)	(180)	(180)	(180)	(180)	(180)	(180)	(180)
ADD: Principal Loan Repayments	203	436	139	142	104	106	109	111	58	22	23	24
ADD: Cash-backed Leave Reserve	733	700	700	700	700	700	700	700	700	700	700	700
<b>OPENING/CLOSING FUNDS</b>	<b>2,913</b>	<b>3,251</b>	<b>(88)</b>	<b>26</b>	<b>(286)</b>	<b>508</b>	<b>186</b>	<b>(116)</b>	<b>(321)</b>	<b>(429)</b>	<b>(496)</b>	<b>(500)</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Equity Statement**

	Actual 21/22	Est O/T 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>EQUITY</b>												
<b>RETAINED SURPLUS</b>												
Balance 1 July	83,656	85,375	88,116	86,178	86,481	86,631	86,880	86,538	86,235	85,964	85,964	85,747
Transfer from / (to) Reserve	(136)	332	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)
Net Result	1,856	2,409	(1,848)	393	240	339	(252)	(213)	(180)	(127)	(127)	(93)
<b>Balance 30 June</b>	<b>85,375</b>	<b>88,116</b>	<b>86,178</b>	<b>86,481</b>	<b>86,631</b>	<b>86,880</b>	<b>86,538</b>	<b>86,235</b>	<b>85,964</b>	<b>85,747</b>	<b>85,747</b>	<b>85,565</b>
<b>CASH BACKED RESERVES</b>												
Balance 1 July	847	983	651	741	831	921	1,011	1,101	1,191	1,281	1,281	1,371
Transfer from / (to) Reserve	136	(332)	90	90	90	90	90	90	90	90	90	90
<b>Balance 30 June</b>	<b>983</b>	<b>651</b>	<b>741</b>	<b>831</b>	<b>921</b>	<b>1,011</b>	<b>1,101</b>	<b>1,191</b>	<b>1,281</b>	<b>1,371</b>	<b>1,371</b>	<b>1,461</b>
<b>ASSET REVALUATION RESERVE</b>												
Balance 1 July	40,440	48,141	48,141	48,141	48,141	48,141	48,141	48,141	48,141	48,141	48,141	48,141
Total Other Comprehensive Income	7,701	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>	<b>48,141</b>
<b>TOTAL EQUITY</b>												
<b>Balance 30 June</b>	<b>134,499</b>	<b>136,908</b>	<b>135,061</b>	<b>135,453</b>	<b>135,693</b>	<b>136,032</b>	<b>135,780</b>	<b>135,567</b>	<b>135,386</b>	<b>135,259</b>	<b>135,259</b>	<b>135,167</b>
<b>Net Assets as Balance Sheet</b>	<b>134,499</b>	<b>136,908</b>	<b>135,061</b>	<b>135,453</b>	<b>135,693</b>	<b>136,032</b>	<b>135,780</b>	<b>135,567</b>	<b>135,386</b>	<b>135,259</b>	<b>135,242</b>	<b>135,145</b>

## Shire of Northampton Long Term Financial Plan 2023 - 2032 Rate Setting Statement

	Actual	Budget	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	21/22	22/23										
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>REVENUES</b>												
Rate Levies (Under adopted assumptions)	4,580	4,717	5,036	5,263	5,498	5,718	5,861	6,008	6,158	6,312	6,470	6,631
Other Revenue excluding revaluation	9,123	4,179	2,264	4,894	5,008	5,126	5,232	5,340	5,462	5,586	5,714	5,844
<b>Revenues Sub-total</b>	<b>13,703</b>	<b>8,896</b>	<b>7,301</b>	<b>10,156</b>	<b>10,506</b>	<b>10,844</b>	<b>11,093</b>	<b>11,348</b>	<b>11,620</b>	<b>11,898</b>	<b>12,183</b>	<b>12,476</b>
<b>EXPENSES</b>												
All Operating Expenses excluding revaluation	(12,652)	(10,260)	(10,368)	(10,631)	(10,887)	(11,125)	(11,345)	(11,561)	(11,800)	(12,025)	(12,276)	(12,511)
<b>Net Operating Profit/(Loss)</b>	<b>1,051</b>	<b>(1,363)</b>	<b>(3,067)</b>	<b>(474)</b>	<b>(380)</b>	<b>(281)</b>	<b>(252)</b>	<b>(213)</b>	<b>(180)</b>	<b>(127)</b>	<b>(93)</b>	<b>(35)</b>
<b>NON CASH ITEMS</b>												
(Profit)/Loss on Asset Disposals	620	(138)	-	-	-	-	-	-	-	-	-	-
Fair value adj to financial assets through P&L	-	-	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	0	-	-	-	-	-	-	-	-	-	-	-
Movement in Non Current Debtors	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	2,409	2,383	2,276	2,326	2,356	2,378	2,380	2,392	2,401	2,409	2,416	2,421
<b>Sub-total</b>	<b>3,029</b>	<b>2,245</b>	<b>2,276</b>	<b>2,326</b>	<b>2,356</b>	<b>2,378</b>	<b>2,380</b>	<b>2,392</b>	<b>2,401</b>	<b>2,409</b>	<b>2,416</b>	<b>2,421</b>
<b>INVESTING ACTIVITIES</b>												
Non-operating grants, subsidies and contributions	805	1,097	1,219	867	620	619	-	-	-	-	-	-
Purchase Plant and Equipment	(705)	(738)	(992)	(764)	(979)	(706)	(750)	(750)	(750)	(750)	(750)	(750)
Purchase Furn and Equipment	(24)	-	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	(1,499)	(865)	(84)	(80)	(100)	-	-	-	-	-	-	-
Infrastructure Assets - Roads	(1,150)	(2,352)	(2,735)	(1,722)	(1,853)	(1,195)	(1,651)	(1,700)	(1,700)	(1,700)	(1,700)	(1,700)
Infrastructure Assets - Other	(488)	(1,029)	(135)	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	126	244	190	176	200	155	130	150	150	150	150	150
Self-supporting Loan Principal	36	37	17	18	18	19	20	21	22	22	23	24
<b>Net Cash From Investing Activities</b>	<b>(2,900)</b>	<b>(3,606)</b>	<b>(2,519)</b>	<b>(1,505)</b>	<b>(2,093)</b>	<b>(1,107)</b>	<b>(2,251)</b>	<b>(2,279)</b>	<b>(2,278)</b>	<b>(2,278)</b>	<b>(2,277)</b>	<b>(2,276)</b>
<b>FINANCING ACTIVITIES</b>												
Repayment of Debentures	(196)	(203)	(139)	(142)	(104)	(106)	(109)	(111)	(58)	(22)	(23)	(24)
Proceeds from New Debentures	-	200	200	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(160)	(490)	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)	(90)
Transfers from Reserves	17	205	0	-	-	-	-	-	-	-	-	-
<b>Net Cash From Financing Activities</b>	<b>(339)</b>	<b>(288)</b>	<b>(29)</b>	<b>(232)</b>	<b>(194)</b>	<b>(196)</b>	<b>(199)</b>	<b>(201)</b>	<b>(148)</b>	<b>(112)</b>	<b>(113)</b>	<b>(114)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>1,548</b>	<b>3,012</b>	<b>3,251</b>	<b>(88)</b>	<b>26</b>	<b>(286)</b>	<b>508</b>	<b>186</b>	<b>(116)</b>	<b>(321)</b>	<b>(429)</b>	<b>(496)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>2,390</b>	<b>-</b>	<b>(88)</b>	<b>26</b>	<b>(286)</b>	<b>508</b>	<b>186</b>	<b>(116)</b>	<b>(321)</b>	<b>(429)</b>	<b>(496)</b>	<b>(500)</b>
<b>CONTROL = 0</b>	<b>-</b>	<b>-</b>	<b>0</b>	<b>(0)</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>(0)</b>	<b>-</b>	<b>(0)</b>	<b>0</b>	<b>0</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Capital Works**

		2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<b>Asset Management Plan (AMP) Reference</b>										
<b>LAND HELD FOR RESALE</b>											
Horrocks Stage 3 Planning											
Horrocks Stage 3 Subdivision Works											
<b>Total Land and Buildings</b>		-	-	-	-	-	-	-	-	-	-
<b>Proceeds from Sale of Land</b>											
<b>Book Value Assets Sold</b>											
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-
Land Purchased - New	Appx C Buildings AMP										
Renewal/ Upgrade of Buildings	Appx B Buildings AMP	84	80	-	-	-	-	-	-	-	-
Replacement of Buildings	Appx C Buildings AMP	-									
New Buildings	Appx C Buildings AMP	-		100							
<b>Total Land and Buildings</b>		<b>84</b>	<b>80</b>	<b>100</b>	-	-	-	-	-	-	-
<b>Proceeds from Sale of Land</b>		-	-	-	-	-	-	-	-	-	-
<b>Book Value Assets Sold</b>		-	-	-	-	-	-	-	-	-	-
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-
<b>MOTOR VEHICLES</b>											
Admin Vehicles	Appx C Plant AMP	132	38	70	120	40	70	120	40	70	120
<b>Total Motor Vehicle Purchases</b>		<b>132</b>	<b>38</b>	<b>70</b>	<b>120</b>	<b>40</b>	<b>70</b>	<b>120</b>	<b>40</b>	<b>70</b>	<b>120</b>
<b>Proceeds of Sale</b>	Appx B Plant AMP	70	15	30	50	15	35	50	15	35	50
<b>Book Value Assets Sold</b>		70	15	30	50	15	35	50	15	35	50
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-
<b>PLANT AND EQUIPMENT</b>											
Works Vehicle & Plant Purchases	Appx C Plant AMP	860	726	909	586	710	680	630	710	680	630
<b>Total Plant and Equipment</b>		<b>860</b>	<b>726</b>	<b>909</b>	<b>586</b>	<b>710</b>	<b>680</b>	<b>630</b>	<b>710</b>	<b>680</b>	<b>630</b>
<b>Proceeds of Sale</b>		120	161	170	105	115	115	100	135	115	100
<b>Book Value Assets Sold</b>		120	161	170	105	115	115	100	135	115	100
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-
		<b>802</b>	<b>588</b>	<b>779</b>	<b>551</b>	<b>620</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>	<b>600</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Capital Works**

		2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<b>Asset Management Plan (AMP) Reference</b>										
<b>FURNITURE AND EQUIPMENT</b>											
Furniture & Equipment											
Proceeds of Sale		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
<b>INFRASTRUCTURE - ROADS</b>											
New/Upgrade Projects	Appx B Transport AMP	980	851	840	635	800	800	800	800	800	800
Renewals	Appx B Transport AMP	1,179	320	723	250	600	600	600	600	600	600
Car Park Renewal	Appx B Transport AMP	141	-	-	-	75	75	75	75	75	75
Car Park New	Appx B Transport AMP	200	348	125	100	75	75	75	75	75	75
Footpaths Renewal	Appx B Transport AMP	235	-	-	-	-	75	75	75	75	75
Footpaths New	Appx B Transport AMP	-	203	165	210	101	75	75	75	75	75
<b>Total Infrastructure Roads</b>		<b>2,735</b>	<b>1,722</b>	<b>1,853</b>	<b>1,195</b>	<b>1,651</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>	<b>1,700</b>
<b>INFRASTRUCTURE - OTHER</b>											
Recreation - New	Appx C Recreation AMP	135	-	-	-	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AMP	-	-	-	-	-	-	-	-	-	-
<b>Total Infrastructure Other</b>		<b>135</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL WORKS TOTAL</b>		<b>3,946</b>	<b>2,566</b>	<b>2,932</b>	<b>1,901</b>	<b>2,401</b>	<b>2,450</b>	<b>2,450</b>	<b>2,450</b>	<b>2,450</b>	<b>2,450</b>
<b>PROCEEDS OF SALE TOTAL</b>		<b>190</b>	<b>176</b>	<b>200</b>	<b>155</b>	<b>130</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>
<b>BOOK VALE ASSETS SOLD TOTAL</b>		<b>190</b>	<b>176</b>	<b>200</b>	<b>155</b>	<b>130</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>	<b>150</b>
<b>PROFIT / (LOSS) ON SALE</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Capital Works**

		2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<i>Asset Management Plan</i> <i>(AMP) Reference</i>										
<b>RENEWALS AS PER LONG TERM FINANCIAL PLAN</b>											
- Transport		1,555	320	723	250	675	750	750	750	750	750
- Buildings		84	80	-	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		757	764	979	706	750	750	750	750	750	750
<b>TOTAL RENEWALS</b>		<b>2,396</b>	<b>1,164</b>	<b>1,702</b>	<b>956</b>	<b>1,425</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
	NPV Rate 5%	11,799									
<b>RENEWALS AS PER ASSET MANAGEMENT PLANS (refer to Asset Management Strategy CBP/LTFP)</b>											
- Transport		1,555	320	723	250	675	750	750	750	750	750
- Buildings		84	80	-	-	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		757	764	979	706	750	750	750	750	750	750
<b>TOTAL RENEWALS</b>		<b>2,396</b>	<b>1,164</b>	<b>1,702</b>	<b>956</b>	<b>1,425</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>	<b>1,500</b>
	NPV Rate 5%	11,799									
<b>ASSET RENEWAL FUNDING RATIO</b>		100%									

## Shire of Northampton Long Term Financial Plan 2023 - 2032

### Non-Operating Grants

	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LAND AND BUILDINGS</b>										
LRCI - Northampton Recreation Ground Ablutions										
<b>Non-Op Grants for Land and Buildings</b>	-	-	-	-	-	-	-	-	-	-
<b>INFRASTRUCTURE - ROADS (Refer to detailed schedules of road projects)</b>										
Regional Road Group Projects	235	413	167	166						
MRWA Direct Funding Projects										
Community in-kind										
Roads to Recovery Projects	453	453	453	453						
Commodity Route										
LRCI4 - Little Bay Road	490	-	-	-	-	-	-	-	-	-
Footpath Grants										
<b>Total Infrastructure Roads</b>	<b>1,178</b>	<b>867</b>	<b>620</b>	<b>619</b>	-	-	-	-	-	-
<b>INFRASTRUCTURE - OTHER (Refer to detailed schedules of projects)</b>										
LRCI - Porter Street Carpark										
LRCI - Kalbarri Aerodrome strip & apron Reseal										
DRFAWA - Jaques Beach access road and carpark	-									
CSRFF										
Community Contribution										
Lotteries										
Department of Transport	41									
<b>Total Infrastructure Other</b>	<b>41</b>	-	-	-	-	-	-	-	-	-
<b>NON OPERATING GRANTS TOTAL</b>	<b>1,219</b>	<b>867</b>	<b>620</b>	<b>619</b>	-	-	-	-	-	-



**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	22/23 Est	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LOAN INTEREST REPAYMENTS</b>											
<b>Education &amp; Welfare</b>											
Loan 155 - Pioneer Lodge	15	14	13	13	12	11	10	9	8	7	6
<b>Other Property</b>											
Loan 152 CEO Self Funding Loan	4	-	-	-	-	-	-	-	-	-	-
<b>Total Self Supporting Loans</b>	<b>20</b>	<b>14</b>	<b>13</b>	<b>13</b>	<b>12</b>	<b>11</b>	<b>10</b>	<b>9</b>	<b>8</b>	<b>7</b>	<b>6</b>
<b>Housing</b>											
Loan 154 Staff Housing (Rake Place)	4	3	1	-	-	-	-	-	-	-	-
<b>Recreation &amp; Culture</b>											
Loan 156 - RSL Hall Northampton (\$500k)	10	8	7	5	4	3	1	-	-	-	-
<b>Transport</b>											
Loan 153 - Plant	2	-	-	-	-						
Loan 157 - Plant Loan 19/20	6	5	5	4	3	2	1	1	-	-	-
Loan 158 - Plant Loan 23/24			10	9	8	7	6	5	4	3	2
<b>Total Council Loans</b>	<b>22</b>	<b>17</b>	<b>23</b>	<b>18</b>	<b>15</b>	<b>12</b>	<b>9</b>	<b>6</b>	<b>4</b>	<b>3</b>	<b>2</b>
<b>Total Interest</b>	<b>41</b>	<b>31</b>	<b>36</b>	<b>31</b>	<b>27</b>	<b>23</b>	<b>19</b>	<b>15</b>	<b>12</b>	<b>10</b>	<b>8</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	22/23 Est	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LOAN PRINCIPAL REPAYMENTS</b>											
Loan 152 CEO Self Funding Loan	255	-	-	-	-	-	-	-	-	-	-
Principal Paid	255	-	-	-	-	-	-	-	-	-	-
Principal Outstanding	0	-	-	-	-	-	-	-	-	-	-
Loan 155 Pioneer Lodge	327	311	294	276	258	239	219	198	177	154	131
Principal Paid	16	17	18	18	19	20	21	22	22	23	24
Principal Outstanding	311	294	276	258	239	219	198	177	154	131	107
<b>Total Self-Supporting Loans</b>											
<b>Principal Paid</b>	<b>271</b>	<b>17</b>	<b>18</b>	<b>18</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>22</b>	<b>23</b>	<b>24</b>
<b>Principal Outstanding</b>	<b>311</b>	<b>294</b>	<b>276</b>	<b>258</b>	<b>239</b>	<b>219</b>	<b>198</b>	<b>177</b>	<b>154</b>	<b>131</b>	<b>107</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	22/23 Est	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>Housing</b>											
Loan 154 Staff Housing (Rake Place)	117	79	40	-	-	-	-	-	-	-	-
Principal Paid	38	39	40	-	-	-	-	-	-	-	-
Principal Outstanding	79	40	-	-	-	-	-	-	-	-	-
<b>Recreation and Culture</b>											
Loan 156 - RSL Hall Northampton (\$500k)	361	312	263	212	161	108	55	(0)	(0)	(0)	(0)
Principal Paid	48	49	50	51	53	54	55	-	-	-	-
Principal Outstanding	312	263	212	161	108	55	(0)	(0)	(0)	(0)	(0)
<b>Transport</b>											
Loan 153 - Plant	46	-	-	-	-	-	-	-	-	-	-
Principal Paid	46	-	-	-	-	-	-	-	-	-	-
Principal Outstanding	0	-	-	-	-	-	-	-	-	-	-
Loan 157 - Plant Loan 19/20 (\$340k)	276	244	210	177	143	108	72	36	(0)	(0)	(0)
Principal Paid	33	33	34	34	35	35	36	36	-	-	-
Principal Outstanding	244	210	177	143	108	72	36	(0)	(0)	(0)	(0)
Loan 158 - Plant Loan 23/24 (\$200k)	0	200	200	184	168	150	132	113	92	71	49
Principal Paid	0		16	17	18	18	19	20	21	22	24
Principal Outstanding	0	200	184	168	150	132	113	92	71	49	25
<b>Council Loans</b>											
<b>Principal Paid</b>	<b>165</b>	<b>122</b>	<b>124</b>	<b>86</b>	<b>87</b>	<b>89</b>	<b>91</b>	<b>36</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Principal Outstanding</b>	<b>635</b>	<b>514</b>	<b>389</b>	<b>303</b>	<b>216</b>	<b>127</b>	<b>36</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>	<b>(0)</b>
<b>Total All Loans</b>											
<b>Principal Paid</b>	<b>436</b>	<b>139</b>	<b>142</b>	<b>104</b>	<b>106</b>	<b>109</b>	<b>111</b>	<b>58</b>	<b>22</b>	<b>23</b>	<b>24</b>
<b>Principal Outstanding</b>	<b>946</b>	<b>807</b>	<b>665</b>	<b>561</b>	<b>455</b>	<b>346</b>	<b>235</b>	<b>177</b>	<b>154</b>	<b>131</b>	<b>107</b>

**Shire of Northampton Term Financial Plan 2023 - 2032**  
**Depreciation Schedule**

DESCRIPTION OF ASSET CLASSES	Actual 21/22	Est O/T 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LAND AND BUILDINGS</b>												
Opening Value	4,128	6,548	6,548	6,548	6,548	6,548	6,548	6,548	6,548	6,548	6,548	6,548
Revaluations	2,420	-										
Classification Adjustment	-	-										
Land Acquisition	-	-	-	-	-	-	-	-	-	-	-	-
Land Disposed	-	-										
<b>Total Land</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>	<b>6,548</b>
Opening Value	20,260	26,610	26,627	26,177	25,733	25,317	24,811	24,315	23,829	23,352	22,885	22,427
Buildings Acquired	1,499	500	84	80	100	-	-	-	-	-	-	-
Classification Adjustment	-	-										
Revaluations	5,281	-										
Buildings Disposed	(35)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Buildings</b>	<b>27,005</b>	<b>27,110</b>	<b>26,711</b>	<b>26,257</b>	<b>25,833</b>	<b>25,317</b>	<b>24,811</b>	<b>24,315</b>	<b>23,829</b>	<b>23,352</b>	<b>22,885</b>	<b>22,427</b>
Depreciation	(395)	(483)	(533)	(524)	(516)	(506)	(496)	(486)	(477)	(467)	(458)	(449)
<b>Book Value of Buildings</b>	<b>26,610</b>	<b>26,627</b>	<b>26,177</b>	<b>25,733</b>	<b>25,317</b>	<b>24,811</b>	<b>24,315</b>	<b>23,829</b>	<b>23,352</b>	<b>22,885</b>	<b>22,427</b>	<b>21,979</b>
<b>PLANT AND EQUIPMENT</b>												
Existing Plant and Equipment	2,715	2,815	2,511	3,012	3,261	3,665	3,814	4,015	4,176	4,321	4,451	4,569
Plant & Equipment Acquisition	705	549	992	764	979	706	750	750	750	750	750	750
Fair Value Adjustment	-	-										
Plant & Equipment Disposal	(120)	(338)	(190)	(176)	(200)	(155)	(130)	(150)	(150)	(150)	(150)	(150)
<b>Total Plant &amp; Equipment</b>	<b>3,301</b>	<b>3,025</b>	<b>3,313</b>	<b>3,600</b>	<b>4,040</b>	<b>4,216</b>	<b>4,434</b>	<b>4,615</b>	<b>4,776</b>	<b>4,921</b>	<b>5,051</b>	<b>5,169</b>
Depreciation	(486)	(515)	(301)	(339)	(375)	(402)	(419)	(439)	(455)	(470)	(483)	(494)
<b>Book Value of Vehicles Plant &amp; Equipment</b>	<b>2,815</b>	<b>2,511</b>	<b>3,012</b>	<b>3,261</b>	<b>3,665</b>	<b>3,814</b>	<b>4,015</b>	<b>4,176</b>	<b>4,321</b>	<b>4,451</b>	<b>4,569</b>	<b>4,674</b>

**Shire of Northampton Term Financial Plan 2023 - 2032**  
**Depreciation Schedule**

	Actual	Est O/T	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	21/22	22/23										
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF ASSET CLASSES</b>												
<b>FURNITURE AND EQUIPMENT</b>												
Opening Value	128	125	96	84	74	64	56	49	43	38	33	29
Furniture and Equipment Acquired	24	-	-	-	-	-	-	-	-	-	-	-
Classification adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Furniture and Equipment Disposed	-	-	-	-	-	-	-	-	-	-	-	-
<b>Total Furniture &amp; Equipment</b>	<b>153</b>	<b>125</b>	<b>96</b>	<b>84</b>	<b>74</b>	<b>64</b>	<b>56</b>	<b>49</b>	<b>43</b>	<b>38</b>	<b>33</b>	<b>29</b>
Depreciation	(28)	(29)	(12)	(11)	(9)	(8)	(7)	(6)	(5)	(5)	(4)	(4)
<b>Book Value of Furniture &amp; Equipment</b>	<b>125</b>	<b>96</b>	<b>84</b>	<b>74</b>	<b>64</b>	<b>56</b>	<b>49</b>	<b>43</b>	<b>38</b>	<b>33</b>	<b>29</b>	<b>25</b>
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>	<b>36,098</b>	<b>35,782</b>	<b>35,821</b>	<b>35,615</b>	<b>35,594</b>	<b>35,229</b>	<b>34,927</b>	<b>34,596</b>	<b>34,259</b>	<b>33,917</b>	<b>33,573</b>	<b>33,226</b>
New Property Plant and Equipment	2,074	710	886	668	879	551	620	600	600	600	600	600
Total	29,306	36,808	36,667	36,489	36,494	36,145	35,849	35,527	35,196	34,859	34,517	34,173
Depreciation	(909)	(1,026)	(846)	(874)	(900)	(916)	(922)	(931)	(937)	(941)	(944)	(947)
Fair Value Adjustment	7,701	-	-	-	-	-	-	-	-	-	-	-
<b>Book Value</b>	<b>36,098</b>	<b>35,782</b>	<b>35,821</b>	<b>35,615</b>	<b>35,594</b>	<b>35,229</b>	<b>34,927</b>	<b>34,596</b>	<b>34,259</b>	<b>33,917</b>	<b>33,573</b>	<b>33,226</b>
<b>INFRASTRUCTURE (ALL)</b>												
Existing Infrastructure	97,686	95,876	95,350	96,789	97,060	97,457	97,190	97,383	97,622	97,858	98,090	98,319
Classification Adjustment/Write Off	(591)	-	-	-	-	-	-	-	-	-	-	-
New Infrastructure Developed	1,637	2,000	2,870	1,722	1,853	1,195	1,651	1,700	1,700	1,700	1,700	1,700
<b>Total Infrastructure</b>	<b>98,733</b>	<b>97,876</b>	<b>98,220</b>	<b>98,511</b>	<b>98,913</b>	<b>98,652</b>	<b>98,841</b>	<b>99,083</b>	<b>99,322</b>	<b>99,558</b>	<b>99,790</b>	<b>100,019</b>
Depreciation	(1,500)	(2,527)	(1,430)	(1,452)	(1,456)	(1,462)	(1,458)	(1,461)	(1,464)	(1,468)	(1,471)	(1,475)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
<b>Book Value Infrastructure</b>	<b>97,233</b>	<b>95,350</b>	<b>96,789</b>	<b>97,060</b>	<b>97,457</b>	<b>97,190</b>	<b>97,383</b>	<b>97,622</b>	<b>97,858</b>	<b>98,090</b>	<b>98,319</b>	<b>98,544</b>
Total Assets	133,331	131,131	132,611	132,675	133,051	132,419	132,310	132,218	132,116	132,007	131,891	131,770
<b>Total Depreciation</b>	<b>(2,409)</b>	<b>(3,553)</b>	<b>(2,276)</b>	<b>(2,326)</b>	<b>(2,356)</b>	<b>(2,378)</b>	<b>(2,380)</b>	<b>(2,392)</b>	<b>(2,401)</b>	<b>(2,409)</b>	<b>(2,416)</b>	<b>(2,421)</b>
Depreciation on New Assets			70	63	87	64	61	60	60	60	60	60

## Shire of Northampton Long Term Financial Plan 2023 - 2032

### Key Performance Indicators

	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>OPERATING SURPLUS RATIO</b>										
Operating Revenue	7,301	10,156	10,506	10,844	11,093	11,348	11,620	11,898	12,183	12,476
Less Operating Exp incl interest & depreciation	(10,368)	(10,631)	(10,887)	(11,125)	(11,345)	(11,561)	(11,800)	(12,025)	(12,276)	(12,511)
= Net Operating Surplus	- 3,067 -	474 -	380 -	281 -	252 -	213 -	180 -	127 -	93 -	35
Divided by Own Source Revenue (Rates)	5,036	5,263	5,498	5,718	5,861	6,008	6,158	6,312	6,470	6,631
<b>Ratio Target - (+ve) Between 0% and 15%</b>	<b>-60.90%</b>	<b>-9.01%</b>	<b>-6.92%</b>	<b>-4.91%</b>	<b>-4.30%</b>	<b>-3.55%</b>	<b>-2.93%</b>	<b>-2.01%</b>	<b>-1.43%</b>	<b>-0.53%</b>
<b>CURRENT RATIO</b>										
Current Assets	1,100	1,305	1,084	1,968	1,737	1,526	1,411	1,394	1,418	1,505
Less Restricted Assets	(741)	(831)	(921)	(1,011)	(1,101)	(1,191)	(1,281)	(1,371)	(1,461)	(1,551)
= Net Current Assets	359	474	163	957	636	335	130	23 -	43 -	46
Divided by Current Liabilities less	1,589	1,592	1,554	1,556	1,559	1,561	1,508	1,472	1,473	1,474
Current Liabilities ass'd with Restricted Assets	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)
= Net Current Liabilities	889	892	854	856	859	861	808	772	773	774
<b>Ratio Target &gt; or = to 1</b>	<b>0.40</b>	<b>0.53</b>	<b>0.19</b>	<b>1.12</b>	<b>0.74</b>	<b>0.39</b>	<b>0.16</b>	<b>0.03</b>	<b>(0.06)</b>	<b>(0.06)</b>
Assumed Leave Cash Reserve same as Provision	700	700	700	700	700	700	700	700	700	700
<b>OWN SOURCE REVENUE COVERAGE RATIO</b>										
OWN Source Operating Revenue	6,586	6,858	7,142	7,413	7,593	7,778	7,978	8,184	8,395	8,611
Divided by Operating Expense	10,368	10,631	10,887	11,125	11,345	11,561	11,800	12,025	12,276	12,511
<b>Ratio Target &gt; or = to 40%</b>	<b>63.5%</b>	<b>64.5%</b>	<b>65.6%</b>	<b>66.6%</b>	<b>66.9%</b>	<b>67.3%</b>	<b>67.6%</b>	<b>68.1%</b>	<b>68.4%</b>	<b>68.8%</b>

## Shire of Northampton Long Term Financial Plan 2023 - 2032

### Key Performance Indicators

	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DEBT SERVICE COVERAGE RATIO</b>										
Operating Surplus before Interest & Depreciation										
= Operating Revenue	7,301	10,156	10,506	10,844	11,093	11,348	11,620	11,898	12,183	12,476
Less Operating Expenses	(10,368)	(10,631)	(10,887)	(11,125)	(11,345)	(11,561)	(11,800)	(12,025)	(12,276)	(12,511)
Except Interest Expense and Depreciation	2,307	2,362	2,387	2,405	2,403	2,411	2,416	2,421	2,426	2,429
= OSBID	(760)	1,888	2,006	2,124	2,151	2,198	2,236	2,294	2,333	2,394
Divided by Principal and Interest	152	160	117	114	112	109	51	12	10	8
<b>Ratio Target &gt; or = 2</b>	<b>-5.0</b>	<b>11.8</b>	<b>17.2</b>	<b>18.6</b>	<b>19.2</b>	<b>20.1</b>	<b>43.5</b>	<b>189.7</b>	<b>230.0</b>	<b>305.1</b>
<b>ASSET SUSTAINABILITY RATIO</b>										
Capital Renewal Expenditure	2,490	1,164	1,702	956	1,350	1,425	1,425	1,425	1,425	1,425
Divided by Depreciation Expense	2,276	2,326	2,356	2,378	2,380	2,392	2,401	2,409	2,416	2,421
<b>Ratio Target 90% to 110%</b>	<b>109.4%</b>	<b>50.0%</b>	<b>72.2%</b>	<b>40.2%</b>	<b>56.7%</b>	<b>59.6%</b>	<b>59.3%</b>	<b>59.1%</b>	<b>59.0%</b>	<b>58.9%</b>
<b>ASSET CONSUMPTION RATIO</b>										
Deprec'd Replace't Cost Assets (Written Down Value)	132,611	132,675	133,051	132,419	132,310	132,218	132,116	132,007	131,891	131,770
Divided by Current Replacement Cost	137,106	138,746	140,682	141,966	143,538	145,078	146,569	148,139	149,679	151,170
<b>Ratio Target 50% to 75%</b>	<b>96.7%</b>	<b>95.6%</b>	<b>94.6%</b>	<b>93.3%</b>	<b>92.2%</b>	<b>91.1%</b>	<b>90.1%</b>	<b>89.1%</b>	<b>88.1%</b>	<b>87.2%</b>
Assumed Current Replacement Cost	135,061									
New Assets Acquired at Cost	1,975	1,577	1,849	1,221	1,510	1,480	1,430	1,510	1,480	1,430
Depreciation on New Assets	70	63	87	64	61	60	60	60	60	60
New Current Replacement Cost	137,106	138,746	140,682	141,966	143,538	145,078	146,569	148,139	149,679	151,170
			-	-	-	-	-	-	-	-
<b>OWN SOURCE REVENUE COVERAGE RATIO</b>										
Operating Revenue	7,301	10,156	10,506	10,844	11,093	11,348	11,620	11,898	12,183	12,476
Less Revenue from other sources	715	3,298	3,364	3,431	3,500	3,570	3,641	3,714	3,789	3,864
= Own Source Revenue	6,586	6,858	7,142	7,413	7,593	7,778	7,978	8,184	8,395	8,611
Divided by Operating Expenses	10,368	10,631	10,887	11,125	11,345	11,561	11,800	12,025	12,276	12,511
<b>Ratio Target over 40%</b>	<b>63.5%</b>	<b>64.5%</b>	<b>65.6%</b>	<b>66.6%</b>	<b>66.9%</b>	<b>67.3%</b>	<b>67.6%</b>	<b>68.1%</b>	<b>68.4%</b>	<b>68.8%</b>

**Shire of Northampton Long Term Financial Plan 2023 - 2032**  
**Key Performance Indicators**

	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>ASSET RENEWAL FUNDING RATIO</b>										
Net Present Value of Planned Renewal Expenditure	2,396									
Divided by NPV of Asset Mgmt Plan Projections	2,396									
<b>Ratio Target 95% to 105%</b>	<b>100.0%</b>									



## Shire of Northampton Long Term Financial Plan 2023 - 2032

### Cash Reserves

	21/22 Actual	22/23 Est O/T	Budget 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>Leave Reserve</b>													
Opening Balance	231	237	237	93	113	133	153	173	193	213	233	253	273
Transfer to Reserve	6	11	6	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	(155)	-										
<b>Balance 30 June</b>	<b>237</b>	<b>93</b>	<b>243</b>	<b>113</b>	<b>133</b>	<b>153</b>	<b>173</b>	<b>193</b>	<b>213</b>	<b>233</b>	<b>253</b>	<b>273</b>	<b>293</b>
<b>Roadworks Reserve</b>													
Opening Balance	29	29	29	32	37	42	47	52	57	62	67	72	77
Transfer to Reserve	0	3	1	5	5	5	5	5	5	5	5	5	5
Transfer From Reserve	-	-	-										
<b>Balance 30 June</b>	<b>29</b>	<b>32</b>	<b>30</b>	<b>37</b>	<b>42</b>	<b>47</b>	<b>52</b>	<b>57</b>	<b>62</b>	<b>67</b>	<b>72</b>	<b>77</b>	<b>82</b>
<b>Kalbarri Airport Reserve</b>													
Opening Balance	105	206	206	1	21	41	61	81	101	121	141	161	181
Transfer to Reserve	100	1	-	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	(205)	(205)										
<b>Balance 30 June</b>	<b>206</b>	<b>1</b>	<b>1</b>	<b>21</b>	<b>41</b>	<b>61</b>	<b>81</b>	<b>101</b>	<b>121</b>	<b>141</b>	<b>161</b>	<b>181</b>	<b>201</b>
<b>Computer and Office Equipment Reserve</b>													
Opening Balance	34	34	34	35	40	45	50	55	60	65	70	75	80
Transfer to Reserve	0	1	0	5	5	5	5	5	5	5	5	5	5
Transfer From Reserve	-	-	-										
<b>Balance 30 June</b>	<b>34</b>	<b>35</b>	<b>34</b>	<b>40</b>	<b>45</b>	<b>50</b>	<b>55</b>	<b>60</b>	<b>65</b>	<b>70</b>	<b>75</b>	<b>80</b>	<b>85</b>
<b>Plant Reserve</b>													
Opening Balance	-	-	-	0	0	0	0	0	0	0	0	0	0
Transfer to Reserve	-	0	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-										
<b>Balance 30 June</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>House and Building Reserve</b>													
Opening Balance	131	115	115	115	135	155	175	195	215	235	255	275	295
Transfer to Reserve	0	-	481	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	(17)	-											
<b>Balance 30 June</b>	<b>115</b>	<b>115</b>	<b>595</b>	<b>135</b>	<b>155</b>	<b>175</b>	<b>195</b>	<b>215</b>	<b>235</b>	<b>255</b>	<b>275</b>	<b>295</b>	<b>315</b>

## Shire of Northampton Long Term Financial Plan 2023 - 2032

### Cash Reserves

	21/22 Actual	22/23 Est O/T	Budget 22/23	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031	2031 / 2032	2032 / 2033
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>Kalbarri Aged Persons Accommodation Reserve</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Tourism Infrastructure Reserve</b>													
Opening Balance	7	7	7	7	7	7	7	7	7	7	7	7	7
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>7</b>
<b>Port Gregory Water Supply Reserve</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Land Development Reserve</b>													
Opening Balance	309	356	356	368	388	408	428	448	468	488	508	528	548
Transfer to Reserve	2	13	3	20	20	20	20	20	20	20	20	20	20
Transfer From Reserve	45	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>356</b>	<b>368</b>	<b>358</b>	<b>388</b>	<b>408</b>	<b>428</b>	<b>448</b>	<b>468</b>	<b>488</b>	<b>508</b>	<b>528</b>	<b>548</b>	<b>568</b>
<b>TOTAL RESERVES</b>													
Opening Balance	847	983	983	651	741	831	921	1,011	1,101	1,191	1,281	1,371	1,461
Transfer to Reserve	108	29	490	90	90	90	90	90	90	90	90	90	90
Transfer From Reserve	28	(360)	(205)	(0)	-	-	-	-	-	-	-	-	-
<b>Total Reserves 30 June</b>	<b>983</b>	<b>651</b>	<b>1,268</b>	<b>741</b>	<b>831</b>	<b>921</b>	<b>1,011</b>	<b>1,101</b>	<b>1,191</b>	<b>1,281</b>	<b>1,371</b>	<b>1,461</b>	<b>1,551</b>



**REVISED 23/24 – 32/33**  
**ASSET MANAGEMENT PLANS**

**PROPOSED ROAD WORKS 2023/24**

Road Name	Works Description	2023/24	Funding Sources			
			Own Resources	RRG	R2R	LRCI
Little Bay Road	Construct new road to Little Bay Funded through LRCI4 Programme	\$ 600,000	\$ 109,699			\$ 490,301
Balla Whelarra Road	Reseal	\$ 455,000	\$ 134,325	\$ 320,675		
Kalbarri Road	Reseal (0 - 18 SLK) (was included in previous CBP as 48-58 SLK)	\$ 352,000	\$ 117,333	\$ 234,667		
Burgess Street - Northampton	Construct and bitumen seal	\$ 60,000	\$ 60,000			
Fifth Avenue	Install drainage	\$ 320,000	\$ 187,191	\$ 132,809		
<b>Carried Over from 2021/22</b>						
Karina Mews	Reseal & Replace Kerb	\$ 41,640	\$ 41,640			
Glance Street (Horrocks)	Reseal (Project to be reviewed)	\$ 22,000	\$ 22,000			
<b>Carried Over from 2022/23</b>						
Bruce Road	Reseal	\$ 44,000	\$ 44,000			
Anchorage Lane	Reseal (additional work required - re-cost)	\$ 13,000	\$ 13,000			
John Street	Reseal (0.21 - 0.38 SLK) off Forrest	\$ 31,000	\$ 31,000			
Binnu East Road	Pavement repair area 12.6 SLK to 13.6 SLK	\$ 220,000	\$ 220,000			
<b>Estimated Cost</b>		<b>\$ 2,158,640</b>	<b>\$ 980,188</b>	<b>\$ 234,667</b>	<b>\$ 453,484</b>	<b>\$ 490,301</b>

**PROPOSED ROAD WORKS 2024/25**

Road Name	Works Description	2024/25	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 1 - construct eastern 12km section	\$ 840,000	\$ 186,516	\$ 200,000	\$ 453,484
Binnu East Road	Reconstruct floodway at SLK 1.00	\$ 160,000	\$ 53,333	\$ 106,667	
Binnu East Road	Reconstruct floodway at SLK 3.00/2.00	\$ 160,000	\$ 53,333	\$ 106,667	
Maver Street	Install Kerb	\$ 11,000	\$ 11,000		
<b>Estimated Cost</b>		<b>\$ 1,171,000</b>	<b>\$ 304,182</b>	<b>\$ 413,334</b>	<b>\$ 453,484</b>

**PROPOSED ROAD WORKS 2025/26**

Road Name	Works Description	2025/26	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 2 - construct eastern 12km section Re-seal Stage 1	\$ 840,000 \$ 250,000	\$ 386,516 \$ 83,333	\$ 166,667	\$ 453,484
Murchison House Station Road	Reconstruct with gravel	\$ 393,000	\$ 393,000		
Mortimer Street	Reconstruct and Drainage	\$ 80,000	\$ 80,000		
<b>Estimated Cost</b>		<b>\$ 1,563,000</b>	<b>\$ 942,849</b>	<b>\$ 166,667</b>	<b>\$ 453,484</b>

**PROPOSED ROAD WORKS 2026/27**

Road Name	Works Description	2026/27	Funding Sources		
			Own Resources	RRG	R2R
Nanda Drive	Construct unmade section from Walker onto Smith Street	\$ 360,000	\$ 85,000		\$ 275,000
Ogilvie East Road	Reseal Stage 2	\$ 250,000	\$ 83,333	\$ 166,667	
Chillimiony Road	Realign and construct section north of Rob Road for 1km	\$ 275,000	\$ 96,516		\$ 178,484
<b>Estimated Cost</b>		<b>\$ 885,000</b>	<b>\$ 264,849</b>	<b>\$ 166,667</b>	<b>\$ 453,484</b>

PROPOSED ROAD WORKS 2027/28

Road Name	Works Description	2027/28	Funding Sources		
			Own Resources	RRG	R2R
Horrocks Road (from Suckling Road to Horrocks)	Investigate the possibility of applying for Blackspot Funding - Road Safety Audit required				
<b>Estimated Cost</b>		\$ -	\$ -	\$ -	\$ -



**CAR PARK DEVELOPMENT WORKS PROGRAM**

CAR PARK	Works Description	Year Works Planned					Funding Sources
		2023/24	2024/25	2025/26	2026/27	2027/28	
Land Back Wharf	Seal unsealed parking and access road areas (carried over from 2021/22)	\$ 200,000					Own Resources
Jakes Beach	Seal access road and car park (DRFAWA) (Removed - funded as part of DRFA funded works)						DRFAWA
Back Beach	Seal access road & car park	\$ 150,000					Own Resources
Porter Street	Skate Park Car Park - Removed from LRCI programme and from 2022/23 Budget			\$ 125,000			Own Resources
Siphons	Seal access road & car park	\$ 115,000					Own Resources
Essex Street	Car parking on north of Hampton Gardens	\$ 83,000					Own Resources
Pt Gregory	upgrade car park & BBQ area (carried over from 2022/23)	\$ 141,310					Own Resources
<b>Estimated Cost</b>		<b>\$ 341,310</b>	<b>\$ 348,000</b>	<b>\$ 125,000</b>	<b>\$ -</b>	<b>\$ -</b>	

Include DRFAWA Works - Chinmammans, Jakes & Blue Holes

**DUAL USE PATHWAY PLAN 2023 TO 2027**

<b>Road Name</b>	<b>Works Description</b>	<b>2023/24</b>	<b>2024/25</b>	<b>2025/26</b>	<b>2026/27</b>	<b>2027/2028</b>	<b>Beyond 2028</b>
<b><u>Carried Over from 2021/22 &amp; 2022/23</u></b>							
Stephen Street	Renew from Hampton Rd to West Street - c/over from 22/23	\$ 57,350					
Grey Street	Replace section at Allen Centre - c/over from 22/23	\$ 50,000					
George Grey Drive	Red Bluff to Eco Flora (c/over from 22/23) (note grant of \$61,000 applied)	\$ 127,810					
<b><u>Future Projects</u></b>							
Auger Street	Smith to Mallard		\$ 48,000				
	Mortimer to Mallard		\$ 29,000				
Clotworthy Street	Grey to Smith (240)		\$ 53,000				
Callion Way	Waikiri to Gantheaume (230)						\$ 52,000
Gantheaume Crescent	Construct Dual Use Pathway Waikiri to Sequita (192)						\$ 43,000
Hasleby Street	Construct Dual Use Pathway End of existing to Golf Club						\$ 38,000
Kaiber Street	Whole Street, east side		\$ 73,000				
Nanda Drive	Red Bluff to Pederick (950)				\$ 210,000		
Nanda Drive & Porter St	Porter Street to Sun River Chalets						\$ 75,000
Orabanda Close	Batavia to Gantheaume (120)						\$ 27,000
Ralph Street	Gantheaume to Walker via Harvey (600)			\$ 124,000			
Sequita Way	Gallant to Gantheaume (180)					\$ 64,000	\$ 64,000
Blue Holes	From Malaleuca Trail to Car Park					\$ 37,000	\$ 37,000
Boat Pen Car Park	DUP on river side of car park			\$ 41,000			
	<b>Total Estimated Cost</b>	<b>\$ 235,160</b>	<b>\$ 203,000</b>	<b>\$ 165,000</b>	<b>\$ 210,000</b>	<b>\$ 101,000</b>	<b>\$ 336,000</b>

**Buildings - Projected 10 year Capital Renewal Works Program - Revised 2023/2024**

<b>Planned Renewal Year</b>	<b>Asset</b>	<b>Works Description</b>	<b>Renewal Cost \$</b>
2023/24	RSL Hall	Install acoustic ceiling	\$20,000
	Binnu Hall	Contribution towards airconditioning and suspended ceiling	\$25,000
	Northampton Office	Replace aircon system in Chmbers	\$11,000
	Northampton Office	Replace curtians in Chambers (blinds)	\$8,000
	Allen Centre	Replace Pergola Roof (completed 22/23)	\$0
	Northampton Bowling Club	Replace windows in office	\$6,000
	NCC Ram Shed	Install window and increase height of sliding door	\$13,750
			<b>\$83,750</b>
2024/25	Northampton Doctors Surgery	Replace Floor coverings	\$15,000
	Allen Centre	Replace aircons with Split Systems	\$20,000
	Matt Burrell Centre	Descale/repaint structure and re-roof	\$45,000
			<b>\$80,000</b>

**Projected Capital Upgrade/New Works Program - Buildings**  
**Revised 2023**

<b>Year</b>	<b>Description</b>	<b>Estimate</b>
TBA	Kalbarri Multi-Purpose Community Centre	TBA
TBA	Replacement for ex PCYC Building	TBA
2024/2025	Drop toilet - Bowes River	TBA
2025/2026	Unisex toilets at Whiting Pool - Horrocks	\$ 100,000
	<b>Total</b>	

### Recreation - Capital Upgrades & Renewal

Planned Renewal Year	Asset	Works Description	Renewal Cost \$
2023/24	Port Gregory Storage Shed - c/over from 22/23	New shed for water supply parts etc	\$25,000
	Port Gregory Water Supply c/over 22/23	Install new Tank (midway)	\$30,000
	Horrocks Stairway - c/over from 22/23	New stairs to Grannies pool	\$55,000
	Kalbarri Foreshore area	Install 1 shade Shelter	\$25,000
<b>TOTAL</b>			<b>\$135,000</b>

**Northampton Shire Council**  
**Projected Capital Upgrade/New Works Program - Plant and Equipment**

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	4WD Wagon - Manager of Works	\$ 77,000	\$ 40,000	\$ 37,000
	2	AWD/FWD Car - Deputy CEO	\$ 55,000	\$ 30,000	\$ 25,000
	3	Multi Tyred Roller	\$ 220,000	\$ 20,000	\$ 200,000
	4	Utility - Kalbarri Leading Hand - c/over	\$ 55,000	\$ 10,000	\$ 45,000
	5	Back Hoe (no trade) - c/over	\$ 235,000	\$ -	\$ 235,000
	6	Tip Truck - Northampton (Water Truck) (From 24/25 CBP)	\$ 250,000	\$ 75,000	\$ 175,000
	7	Truck Trailer (From 24/25 CBP)	\$ 100,000	\$ 15,000	\$ 85,000
		<b>Total</b>	<b>\$ 992,000</b>	<b>\$ 190,000</b>	<b>\$ 802,000</b>

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	2WD Car - EHO	\$ 38,000	\$ 15,000	\$ 23,000
	2	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 10,000	\$ 31,000
	3	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	4	Utility - Northampton Mechanic	\$ 75,000	\$ 10,000	\$ 65,000
	5	Utility - Kalbarri M'tce (from 23/24 CBP)	\$ 43,000	\$ 8,000	\$ 35,000
	6	Utility - Northampton Gardener (from CBP 23/24)	\$ 43,000	\$ 13,000	\$ 30,000
	7	Utility - Kalbarri Ranger (trade Horrocks ute) (from CBP 23/24)	\$ 53,000	\$ 5,000	\$ 48,000
	10	2wd Light Truck - Dual Cab	\$ 90,000	\$ 25,000	\$ 65,000
	11	Kalbarri Mower (trade Northampton mower)	\$ 90,000	\$ 10,000	\$ 80,000
	12	Loader - Kalbarri	\$ 250,000	\$ 70,000	\$ 180,000
		<b>Total</b>	<b>\$ 764,000</b>	<b>\$ 176,000</b>	<b>\$ 588,000</b>

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - CEO	\$ 70,000	\$ 30,000	\$ 40,000
	2	Utility - Northampton Ranger	\$ 55,000	\$ 15,000	\$ 40,000
	3	Utility - Kalbarri Gardener	\$ 45,000	\$ 5,000	\$ 40,000
	4	Tip Truck - Northampton	\$ 272,000	\$ 50,000	\$ 222,000
	5	Grader - Northampton	\$ 460,000	\$ 100,000	\$ 360,000
	6	Free Roller	\$ 77,000	\$ -	\$ 77,000
		<b>Total</b>	<b>\$ 979,000</b>	<b>\$ 200,000</b>	<b>\$ 779,000</b>

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2026/27	1	4WD Wagon - Manager of Works	\$ 70,000	\$ 30,000	\$ 40,000
	2	AWD/FWD Car - Deputy CEO	\$ 50,000	\$ 20,000	\$ 30,000
	3	Utility - Leading Hand Main't Northampton	\$ 52,000	\$ 10,000	\$ 42,000
	4	Utility - Leading Cons't Northampton	\$ 54,000	\$ 10,000	\$ 44,000
	5	Loader/Backhoe (small )	\$ 200,000	\$ 35,000	\$ 165,000
	6	Tip Truck Northampton	\$ 280,000	\$ 50,000	\$ 230,000
		<b>Total</b>	<b>\$ 706,000</b>	<b>\$ 155,000</b>	<b>\$ 551,000</b>