

2021 to
2024

Shire of Northampton Corporate
Business Plan



Revised:

Shire of Northampton

2021 to 2024

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Our Vision

A proud and unique community recognising the past and creating the future.

Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

Our Values

The Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. As a result of these sessions the following values of the Shire of Northampton were determined:

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009, the values listed above remain unchanged in the current Community Strategic Plan.

Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binnu, Isseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet mining and Betocarotene production.

The Shire had a population of 3,319 at the 2016 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 52.2% males and 47.8 females. The median age is 51 years which is higher than the State average of 36 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in fly-out mine workers and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there are school bus services to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The Shire is split into 2 wards and the number of Councillors representing each ward is based on the population within the ward. The wards are:

- Northampton – 5 Councillors
- Kalbarri – 4 Councillors

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are up for re-election.

Council meetings are held every third Friday of the month at 1pm. In February, May, August and November the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website www.northampton.wa.gov.au

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO is responsible for all Shire functions and employs a workforce that includes a mix of white and blue collar workers. The responsibility area encompass: Finance & Administration, Works, Health/Building and Planning. The Management Team comprises the CEO, Deputy CEO, Manager of Works and Services. The Shire has retained a Planning Officer and Environmental Health Officer positions but contracted out specialised Planning and Building Surveyor services.

Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.

- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by an absolute majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

The Planning Process

The Shires initial Community Strategic Plan was developed in 2009. The current Community Strategic Plan was adopted by Council at the August 2020 Council Meeting.

The plan is reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives and sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan (CBP) is developed with regard to the following informing strategies and to cater for any anticipated financial impacts as a result of the COVID 19 pandemic:

Asset Management Plans – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes detailed in the asset management plans populate the 4 years of capital expenditure included in the Corporate Business Plan.

Long Term Financial Plan – The Long Term Financial Plan (LTFP) is a 10 year plan. The LTFP is modelled to ensure there is adequate cash flow in the plan to sustain Council's operating requirements. The plan also details the financial ratios which evaluate the financial health and sustainability and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

Workforce Plan – The CBP and LTFP identify the financial impact of maintaining Councils workforce for operational and capital activities which is budgeted to increase by 2.0% in 2021/2022 and 2.0% from 2022/2023 onwards. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the "Employee Costs" in the Statement of Comprehensive Income by Nature and Type on page 12 of the Corporate Business Plan. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the "Employee Costs" as disclosed in the Statement of Comprehensive Income.

The total employee costs are inflated due to the Northampton Child Care employment costs being included. (refer to page 11 for the Organisational Chart).

In the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

Economic – Enabling a choice of lifestyle through strong business support

Environmental – Provide environmental leadership throughout the Shire

Infrastructure – Comprehensive road, electrical and water services across the Shire.

Social/Community – A vibrant and inclusive community enabling a range of interests and lifestyles.

Organisational and Governance – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of funding strategies detailed in the CBP and LTFP plan. The information on pages 6 to 9 provides an overview of the program areas, the organisational structure and the methodology used to compile the LTFP and subsequently the CBP.

The Corporate Business Plan lists the resources available to address the requirements of Councils Community Strategic Plan over the next 4 years. The Corporate Business Plan indicates if the key action is:

- Part of the normal operating budget of Council and which program it belongs to. The total revenue and expenditure by program is shown on page 14 in the Statement of Comprehensive Income by Program.
- Part of the capital budget of Council and which program it belongs to. All capital projects are summarised in the Rate Setting Statement on page 16. The notes following that statement on pages 17 to 22 itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.
- In the future, and therefore outside of the Corporate Business Plan being the next 4 financial years “NC” means there is no cost associated with the project directly.

The Four Year Budget 2021/22 to 2024/25

The Corporate Business Plan must “state the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs”.

The Shire of Northampton provides an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management Regulations 1996.) Each program also has a schedule or program number. This number is used in references throughout the financial statements. Estimates of expenditure and income have been calculated for each of these programs in the Long Term Financial Plan 2021/22 to 2030/31 and the first 4 years have been extracted to form the basis of the Corporate Business Plan’s 4 Year Budget:

General Purpose Funding (3) – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

Governance & Administration (4) – relates to the support of members of Council (councillors) and administration and operation of services and facilities to support the Council’s function.

Law, Order and Public Safety (5) – covers expenses and income principally associated with Shire Rangers. This includes administration and implementation of various legislation, animal control (licencing and enforcement), fire prevention and emergency services.

Health (7) – monitoring of food quality and licensing of food premises and pest control measures. Assisting with the provision of medical facilities and housing for doctors.

Education and Welfare (6) – operation of day care centres.

Community Amenities (10) – principally covers operations of waste services (rubbish collection, disposal and refuse site maintenance), town planning and development.

Recreation and Culture (11) – maintenance of halls, sporting facilities, ovals, parks and reserves . The operation of the two libraries and historical buildings are also included.

Transport (12) – maintenance of streets, roads, bridges, parking areas and footpaths including street lighting. Costs associated with the operations of the two works depots and the Kalbarri airport.

Economic Services (13) – building control services (licences), support for the local tourist centres in Kalbarri and Northampton, area promotion and economic development initiatives under taken by the Shire & Port Gregory Non-Potable Water Supply

Other Property and Services (14) – private works undertaken by the Shire and operating and maintenance costs of the Shire’s plant and equipment used in maintenance and construction works.

Council employs 45 full-time equivalent staff to carry out services to the Shire. The Services provided by each department are:

Responsibility Areas	Responsible Officer	Services	Program
Finance & Administration	Deputy CEO	Governance/Administration	4
		General Purpose Funding	3
		Law, Order & Public Safety (Fire and Emergency Management Related)	5
		Libraries (part of Recreation and culture)	11
Works and Technical services	Manager of Works & Technical Services	Law, Order & Public Safety	5
		Recreation & Culture - parks and ovals	11
		Transport	12
		Other Property and Services	14
Health & Building	Environmental Health Officer & Consultant Building Surveyor	Education & Welfare	6
		Health	7
		Housing - maintenance	9
		Community Amenities - waste services	10
		Recreation & Culture - maintenance of halls and sporting facilities	11
Economic Services	13		
Town Planning	Planning Officer & Planning Consultant	Community Amenities - Town Planning	10

The CEO oversees the operations of all Shire operations including governance matters and deals directly with the elected members. The Shire's organisational structure further illustrates the staff demographic and reporting hierarchy.

Financial Strategies and Principals

Rate Increases

The Shire has a stable population however with a progressive community there is always an increased demand for services. This is always a challenge for Council to balance the growing demands of a community with the capacity of residents and businesses to afford rate increases. Levying rates at or below CPI is unsustainable in the long term and in the LTFP the Council has determined that there will be a zero rate (0%) increase for 2021/2022. From 2022/2033 the CBP/LTFP has a rate increase of 2.0%. No significant rate base growth is factored into the calculations as this is expected to be minimal.

Balanced Budget

Council aims to adopt a balanced budget each year, however in this plan a long term approach has been taken and therefore there is both surplus' and deficits.

Cost Recovery of Services

Discretionary fees and charges are planned to be increased by the 2% and where possible full cost recovery of providing services is to be achieved. Application fees for building licences and planning and development approvals are governed by regulation.

Debt Finance

Debt is generally used to fund building works and major plant purchases. The debt service ratio is above the target set by the Department of Local Government, Sport and Cultural Industries. As no new loans have been included in the LTFP the debt service ratios improves, particularly in the last 5-10 years of the plan as loans are extinguished.

Cash Reserves

Cash Reserves are also maintained by the Shire to ease the impact of future capital expenditures in any one year. The principal capital purpose cash reserves are:

- Roadworks – assist in funding major reseals of bitumen roads and other major road construction works including footpath construction.
- Kalbarri Airport – to be used for maintenance and renewal of the Kalbarri Airport.
- House and Building Reserve – to be used for the construction of new housing and upgrades to buildings under Council control.
- Computer and Office Equipment – to be used for the purchase and upgrade of office equipment and computers.
- Land Development Reserve – for the development of Council land for sale on the open market.
- Port Gregory Water Supply - to be used for the replacement of the Port Gregory non potable pipeline and infrastructure.

A reserve is also maintained for employee accrued leave costs. Over the life of the LTFP cash backed reserves are projected to increase from \$976,000 to \$1,242,000 The Shire will continue to pursue grant funding for strategic capital works from the State and Federal Government.

Workforce Planning Strategies

The Workforce Plan proposes that net staff levels will remain unchanged in line with current service provisions levels. The current staff level is 45 full time equivalents at 31 December 2020 which includes Northampton Child Care.. It is estimated that staffing costs will increase by 2.0% annually for the next 10 years. The total budgeted employee costs listed in the Long Term Financial Plan for 2021/2022 \$3,699,000. The portion of employee wages costed to capital works has been capitalised and therefore reduces the “Employee Costs” as disclosed in the Statement of Comprehensive Income.

The 4 year budget is made up of operating, investing and financing activities.

The *operating income and expenditure* has been calculated based on the 2020/21 annual budget and expected out-turn for 2020/2021 with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 12. The operating income and expenditure is the cost of providing services.

The *capital income and expenditure* have been derived directly from Council's Asset Management Plans. Pages 17 to 22 detail all capital expenditure and references which Asset Management Plan the project has been derived from. Capital revenue information is provided in detail on page 13 of the Statement of Comprehensive Income by Nature and Type.

Summary capital and operating income and expenditure information are included in the Rate Setting Statement on page 16 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2021/22 to 2030/31. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves. Any ratios that include depreciation in the calculation have been adversely impacted by the revaluation and revised depreciation calculation.

Most capital projects other than plant purchases are subject to grant funding approvals. The Statement of Comprehensive Income by Nature and Type on page 12 discloses further detail regarding the grant funding for various projects.

Conclusion – Implementation and Review

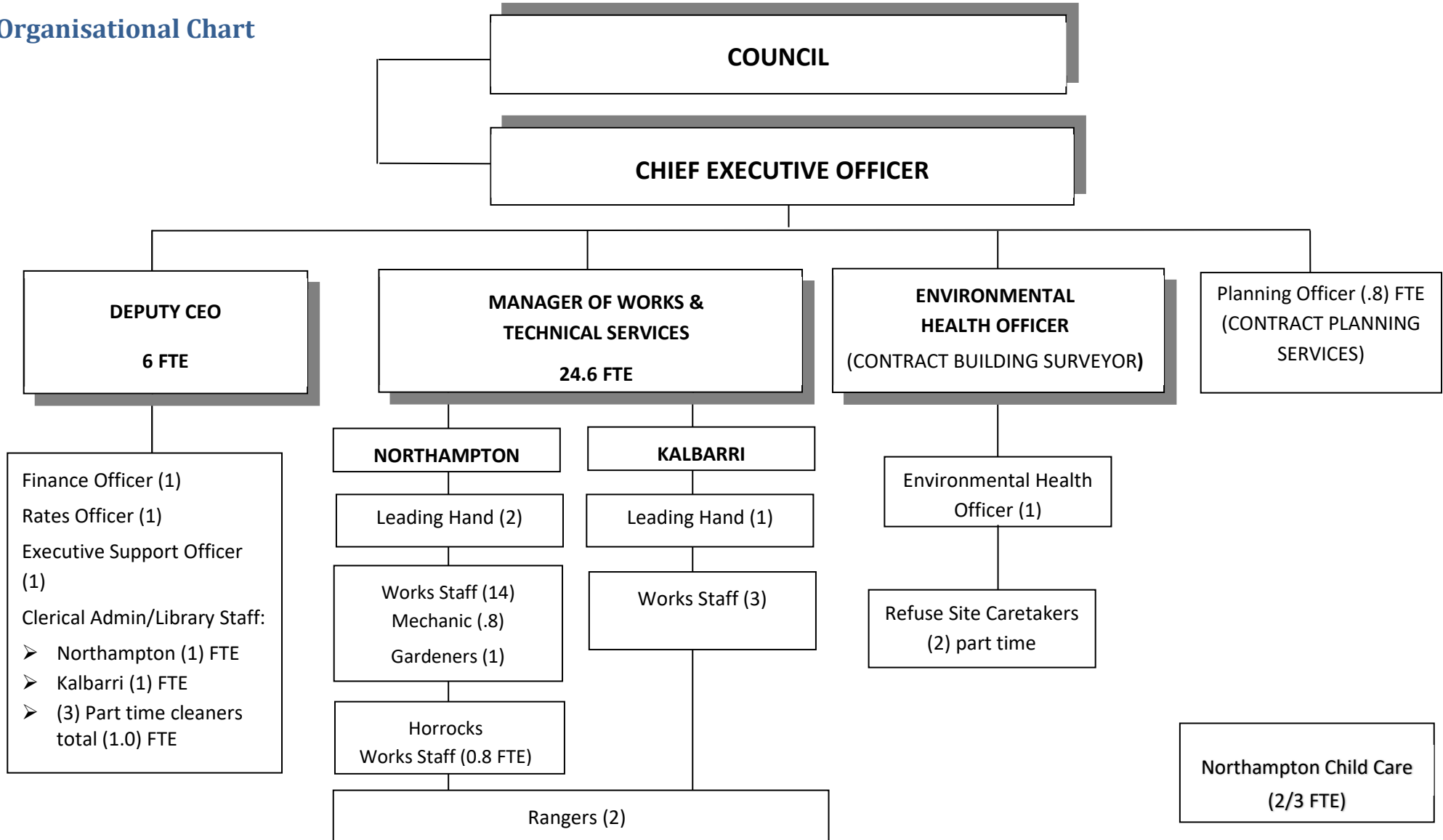
Council will review the Corporate Business Plan each year between the months of February and April. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that has been made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that was made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between November and December following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

Organisational Chart



Shire of Northampton Corporate Business Plan 2021 - 2024

Statement of Comprehensive Income by Nature and Type

	Actual	Budget	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	% Increase or reference
	19/20	20/21					
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	4,709	4,721	4,651	4,784	4,919	5,018	0% - 2%
Operating Grants, Subsidies & Contributions	2,691	2,000	2,000	2,880	2,938	2,997	0% - 2%
Fees & Charges	1,258	1,175	1,175	1,198	1,222	1,247	0% - 2%
Interest Earnings	76	83	50	50	55	60	
Other Revenue	-	-	-	-	-	-	
Total Revenue	8,734	7,978	7,875	8,912	9,134	9,320	
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(3,384)	(3,676)	(3,719)	(3,794)	(3,870)	(3,947)	2.0%
Materials & Contracts	(2,281)	(2,514)	(2,464)	(2,513)	(2,563)	(2,615)	2.0%
Utilities	(402)	(347)	(364)	(364)	(382)	(382)	0% - 5%
Depreciation	(2,238)	(2,241)	(2,338)	(2,352)	(2,346)	(2,331)	
Interest Expenses	(68)	(68)	(61)	(53)	(46)	(40)	
Insurance	(177)	(198)	(208)	(219)	(229)	(241)	5.0%
Other Expenditure	(546)	(505)	(400)	(400)	(400)	(400)	
Total Expenditure	(9,098)	(9,548)	(9,554)	(9,695)	(9,837)	(9,956)	
Sub-total	(364)	(1,570)	(1,679)	(784)	(703)	(635)	
Non-Operating Grants, Subsidies & Contributions	1,519	682	1,110	695	701	653	Note 1
Profit / (Loss) on Asset Disposals	(169)	51	-	-	-	-	
Sub-total	1,350	733	1,110	695	701	653	
NET RESULT	986	(837)	(569)	(88)	(1)	18	
Other Comprehensive Income							
Changes in Valuation of non-current assets	-	-	-	-	-	-	
Total Other Comprehensive Income	-	-	-	-	-	-	
TOTAL COMPREHENSIVE INCOME	986	(837)	(569)	(88)	(1)	18	

Shire of Northampton Corporate Business Plan 2021 - 2024
Statement of Comprehensive Income by Nature and Type

NOTE 1 - NON OPERATING GRANTS AND SUBSIDIES & CONTRIBUTIONS	Asset Management Plan Reference	2019 / 2020 \$000s	2020 / 2021 \$000s	2021 / 2022 \$000s	2022 / 2023 \$000s
Regional Road Group Projects	Proposed Road Works	357	242	248	200
Roads to Recovery Projects	Proposed Road Works	453	453	453	453
LRCI Grant (Various Projects)	Recreation - Capital Renewal	300	0	0	0

* LRCI Grant funding is offsetting capital recreation costs.

Shire of Northampton Corporate Business Plan 2021 - 2024

Statement of Comprehensive Income by Program

	Schedule Ref	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES							
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS							
Governance	4	91	69	69	72	74	75
General Purpose Funding	3	6,492	6,082	5,979	6,940	7,123	7,269
Law, Order, Public Safety	5	181	76	76	79	80	82
Health	7	33	35	35	36	37	37
Education and Welfare	6	224	217	217	225	230	234
Housing	9	68	78	78	81	83	84
Community Amenities	10	888	869	869	904	922	940
Recreation and Culture	11	93	30	30	31	32	33
Transport	12	181	184	184	191	195	199
Economic Services	13	311	197	197	205	209	213
Other Property and Services	14	174	142	142	148	151	154
Total Revenue		8,734	7,978	7,875	8,912	9,134	9,320
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES							
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS							
Governance	4	(934)	(857)	(878)	(891)	(904)	(915)
General Purpose Funding	3	(269)	(280)	(280)	(284)	(288)	(292)
Law, Order, Public Safety	5	(434)	(365)	(365)	(370)	(376)	(380)
Health	7	(201)	(226)	(226)	(229)	(233)	(236)
Education and Welfare	6	(99)	(249)	(249)	(253)	(257)	(260)
Housing	9	(93)	(71)	(71)	(72)	(73)	(74)
Community Amenities	10	(1,579)	(1,622)	(1,623)	(1,647)	(1,671)	(1,691)
Recreation and Culture	11	(1,543)	(1,743)	(1,744)	(1,770)	(1,795)	(1,817)
Transport	12	(3,088)	(3,744)	(3,733)	(3,797)	(3,861)	(3,914)
Economic Services	13	(545)	(304)	(304)	(308)	(313)	(317)
Other Property and Services	14	(245)	(20)	(20)	(20)	(21)	(21)
Total Expenditure		(9,030)	(9,479)	(9,493)	(9,642)	(9,791)	(9,916)
Sub-total		(296)	(1,501)	(1,618)	(730)	(657)	(595)

Shire of Northampton Corporate Business Plan 2021 - 2024

Statement of Comprehensive Income by Program

	Schedule Ref	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS							
Education and Welfare	6	(17)	(16)	(16)	(15)	(14)	(13)
Housing	9	(8)	(7)	(6)	(4)	(3)	(1)
Recreation and Culture	11	(14)	(12)	(11)	(10)	(8)	(7)
Transport	12	(9)	(13)	(11)	(8)	(5)	(5)
Other Property and Services	14	(21)	(19)	(18)	(17)	(15)	(14)
		(68)	(68)	(61)	(53)	(46)	(40)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS							
Governance	4	-	-	-	-	-	-
Law, Order, Public Safety	5	10	-	-	-	-	-
Education and Welfare	6	-	-	-	-	-	-
Community Amenities	10	-	-	-	-	-	-
Recreation and Culture	11	166	-	-	-	-	-
Transport	12	1,343	682	1,110	695	701	653
Economic Services	13	-	-	-	-	-	-
Other Property and Services	14	-	-	-	-	-	-
Sub-total		1,519	682	1,110	695	701	653
PROFIT / (LOSS) ON DISPOSAL OF ASSETS							
Sub-total		(169)	51	-	-	-	-
NET RESULT							
		986	(837)	(569)	(88)	(1)	18
Other Comprehensive Income							
Changes in Valuation of non-current assets		-	-	-	-	-	-
Total Other Comprehensive Income		-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME							
		986	(837)	(569)	(88)	(1)	18

Shire of Northampton Corporate Business Plan 2021 - 2024

Rate Setting Statement

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES						
Rate Levies	4670	4670	4,651	4,784	4,919	5,018
Other Revenue	4079	3371	3,224	4,128	4,214	4,303
Revenues Sub-total	8748	8040	7,875	8,912	9,134	9,320
EXPENSES						
All Operating Expenses	(9,281)	(9,560)	(9,554)	(9,695)	(9,837)	(9,956)
Net Operating Profit/(Loss)	(533)	(1,519)	(1,679)	(784)	(703)	(635)
NON CASH ITEMS						
(Profit)/Loss on Asset Disposals	169	-50.5	-	-	-	-
Movements in Provisions and Accruals	5	0	-	-	-	-
Depreciation on Assets	2238	2,241	2,338	2,352	2,346	2,331
Sub-total	2,412	2,190	2,338	2,352	2,346	2,331
CAPITAL EXPENDITURE AND REVENUE						
Development of Land Held for Resale	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-
Non-operating grants, subsidies and contributions	1,519	682	1,110	695	701	653
Purchase Land and Buildings	(698)	(334)	(184)	(10)	(40)	(15)
Infrastructure Assets - Roads	(1,901)	(1,366)	(1,970)	(1,743)	(1,436)	(1,646)
Infrastructure Assets - Other	(748)	(785)	(300)	-	(45)	-
Purchase Plant and Equipment	(383)	(708)	(801)	(654)	(662)	(523)
Purchase Furn and Equipment	(19)	(70)	-	-	-	-
Proceeds Disposal of Assets	118	206	152	182	166	150
Repayment of Debentures	(157)	(190)	(196)	(203)	(161)	(166)
Proceeds from New Debentures	340	-	-	-	-	-
Self-supporting Loan Principal	36	34	36	37	39	41
Transfers to Reserves	(98)	(55)	(130)	(50)	(51)	(55)
Transfers from Reserves	59	100	0	225	-	-
Net Cash From Investing Activities	(1,932)	(2,486)	(2,283)	(1,519)	(1,488)	(1,560)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FW	1,764	1,816	982	(642)	(593)	(438)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/F	1,711	982	(642)	(593)	(438)	(302)
CONTROL = 0	0	0	(0)	0	-	(0)

Refer to the Balance Sheet and Equity Statements in the LTFP to see surplus/deficit detail

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

PURCHASE OF LAND AND BUILDINGS	AMP Ref	Strategic Plan Key Action	RSS Ref Page	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s
Allen Centre - Guttering/Facia's	Buildings Apx B	4.1.2				40	
Allen Centre - Replace Rear Patio	Buildings Apx B	4.1.2		16			
RSL - Refurbish Floor	Buildings Apx B	4.1.2		TBA			
RSL - Install Acoustic Ceiling	Buildings Apx C	4.1.2			10		
Northampton Doctors Surgery - Floor Coverings	Buildings Apx C	4.1.2					15
Jetty Ablution Building	Buildings Apx C	4.1.2		148			
Kalbarri Depot Ablution Building	Buildings Apx B	4.1.2		20			
			3	184	10	40	15
PURCHASE OF INFRASTRUCTURE ASSETS OTHER	AMP Ref	Strategic Plan Key Action	RSS Ref	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s
Kalbarri Foreshore - Bin Surrounds	Rec Appx C	3.1				45	
Kalbarri Foreshore - Marina Playground (LRCI Grant)	Rec Appx C	3.1		100			
Horrocks Foreshore - New Playground (LRCI Grant)	Rec Appx C	3.1		100			
Horrocks Pump Trank -(LRCI Grant)	Rec Appx C	3.1		50			
Northampton Lions Park Pump Trank -(LRCI Grant)	Rec Appx B	3.1		50			
			5	300	0	45	0

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS	AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
ROADS	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Balla Whelarra Road - Reseal	Transport Apx B	4.1.1				455	
Binnu East Road - Reconstruct floodway SLK 1.00	Transport Apx B	4.1.1					160
Binnu West Road - Reconstruct floodway at SLK 2.85	Transport Apx B	4.1.1				150	
Burges St Northampton - Construct & bitumen seal	Transport Apx B	4.1.1				60	
Grey St - Stage 1 Asphalt reseal	Transport Apx B	4.1.1		251			
Grey St - Stage 2 Asphalt reseal	Transport Apx B	4.1.1			304		
Gwalla Street - Bitumen Seal Western Section	Transport Apx B	4.1.1		128			
O'Connor & Lauder St - Binnu (School Route)	Transport Apx B	4.1.1			67		
Ogilvie East Road	Transport Apx B	4.1.1					840
Parker/Wundi - Construct & Seal 2.3km	Transport Apx B	4.1.1					
Smith Street - Asphalt Seal and Replace Kerbing	Transport Apx B	4.1.1		90			
Second Avenue - Reconstruct and Bitumen Seal	Transport Apx B	4.1.1		78			
Kalbarri Road Reseal (38 - 48 slk)	Transport Apx B	4.1.1			363		
Kalbarri Road Reseal (48 - 58 slk)	Transport Apx B	4.1.1				372	
Maver Street - Install Kerb	Transport Apx B	4.1.1					11
Kalbarri Road Reseal (28 - 38 slk)	Transport Apx B	4.1.1		353			
Northampton - Nabawa Road Reseal (0 - 4.38 slk)	Transport Apx B	4.1.1		182			
Northampton - Port Gregory Road Reseal (0 - 5.32 slk)	Transport Apx B	4.1.1		216			
Parker & Wundi - Construct and Seal 2.3km	Transport Apx B	4.1.1			400		
Smith Street - Kerb renewal and seal (0.0 - 0.4 & 0.66 - 0.77)	Transport Apx B	4.1.1			110		
Regional Road Group - Projects to be determined	Transport Apx B	4.1.1					300
Reseals Anchorage Lane	Transport Apx B	4.1.1			13		
Reseals Brook St	Transport Apx B	4.1.1		22			
Reseals Bruce Rd	Transport Apx B	4.1.1			44		
Reseals Dagleish Cres	Transport Apx B	4.1.1		18			
Reseals Essex Street (0 - 0.27 slk)	Transport Apx B	4.1.1			12		
Reseals Forrest St (0.42 - 1.37 slk)	Transport Apx B	4.1.1		32			
Reseals Glance Street	Transport Apx B	4.1.1		22			
Reseals Harney St (0 - 0.30 slk)	Transport Apx B	4.1.1		13			

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
ROADS (Continued)		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Reseals	John St (0.21 - 0.38 slk)	Transport Apx B	4.1.1			31		
Reseals	Karina Mews - Reseal and Replace Kerb	Transport Apx B	4.1.1		41			
Reseals	Ogilvie East Road (0 - 3.2 slk)	Transport Apx B	4.1.1		135			
Reseals	Pelican Road (0 - 0.46 slk)	Transport Apx B	4.1.1		20			
Reseals	Richardson Street	Transport Apx B	4.1.1		14			
Reseals	Stephen St - Asphalt Reseal (0.69 - 0.912, 0.	Transport Apx B	4.1.1					
Car Park	Back Beach - Kalbarri	Transport Apx B	4.1.1			150		
Car Park	Siphons - Kalbarri	Transport Apx B	4.1.1				115	
Car Park	Land Back Warf - Kalbarri	Transport Apx B	4.1.1		188			
Car Park	Porter Street - Skate Park Carpark - Kalbarri	Transport Apx B	4.1.1					125
Car Park	Essex Street - North of Hampton Gardens	Transport Apx B	4.1.1				83	
Footpaths	Auger St (Smith to Mallard)	Transport Apx B	4.1.1				48	
Footpaths	Auger St (Mortimerr to Mallard)						29	
Footpaths	Clotworthy St (Grey to Smith)	Transport Apx B	4.1.1			53		
Footpaths	Grey St Kalbarri (Allen Centre)	Transport Apx B	4.1.1		50			
Footpaths	Grey St Kalbarri (River side - Allen Centre)	Transport Apx B	4.1.1		60			
Footpaths	Hackney St Kalbarri - School to Post Office	Transport Apx B	4.1.1			73		
Footpaths	Ralph Street	Transport Apx B	4.1.1				124	
Footpaths	Stephen St - Renew Hampton Rd to West St	Transport Apx B	4.1.1		57			
Footpaths	Nanda Drive - Red Bluff to Pederick	Transport Apx B	4.1.1					210
Footpaths	George Grey Drive - Red Bluff to Eco Flora	Transport Apx B	4.1.1			123		
All key actions in Strategy 4.1.1 relate to roadworks, carparks & footpaths				4	1970	1743	1436	1646

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

PURCHASE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s
4WD	CEO	Plant Appx B				60		
4WD	Deputy CEO	Plant Appx B					40	
4WD	Manager of Works	Plant Appx B					60	
Car	EHO	Plant Appx B			34			30
Grader	Northampton	Plant Appx B				420		
Loader	Northampton	Plant Appx B			330			
Loader	Kalbarri	Plant Appx B					234	
Backhoe (2nd)	Northampton	Plant Appx B			205			
Multi Roller	Northampton	Plant Appx B					190	
Truck	Northampton	Plant Appx B			85			
Water Truck	Northampton	Plant Appx B						270
Trailers	Truck Trailers	Plant Appx B						100
Utility	Kalbarri Gardener	Plant Appx B				39		
Utility	Kalbarri Leading Hand	Plant Appx B				48		
Utility	Kalbarri Ranger	Plant Appx B				39		
Utility	Kalbarri Mtce	Plant Appx B					43	
Utility	Northampton Gardener	Plant Appx B					43	
Utility	Northampton Mtce Grader Operator	Plant Appx B			40			41
Utility	Northampton Grader Operator	Plant Appx B						41
Utility	Northampton Mtce/Cleaner	Plant Appx B						41
Utility	Northampton Mechanic	Plant Appx B				48		
Utility	Northampton Const Leading Hand	Plant Appx B			52			
Utility	Northampton Mtce Leading Hand	Plant Appx B			55			
Utility	Northampton Ranger	Plant Appx B					52	
				6	801	654	662	523

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

PROCEEDS FROM SALE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2021 / 2022 \$000s	2022 / 2023 \$000s	2023 / 2024 \$000s	2024 / 2025 \$000s
4WD	CEO	Plant Appx B				30		
4WD	Deputy CEO	Plant Appx B					20	
4WD	Manager of Works	Plant Appx B					30	
Car	EHO	Plant Appx B			15			15
Grader	Northampton	Plant Appx B				100		
Loader	Northampton	Plant Appx B			85			
Loader	Kalbarri	Plant Appx B					70	
Multi Roller	Northampton	Plant Appx B					10	
Truck	Northampton	Plant Appx B			30			
Water Truck	Northampton	Plant Appx B						75
Trailers	Truck Trailers	Plant Appx B						30
Utility	Kalbarri Gardener	Plant Appx B				12		
Utility	Kalbarri Leading Hand	Plant Appx B				14		
Utility	Kalbarri Ranger	Plant Appx B				12		
Utility	Kalbarri Mtce	Plant Appx B					13	
Utility	Northampton Gardener	Plant Appx B					13	
Utility	Northampton Mtce Grader Operator	Plant Appx B			2			10
Utility	Northampton Grader Operator	Plant Appx B						10
Utility	Northampton Mtce/Cleaner	Plant Appx B						10
Utility	Northampton Mechanic	Plant Appx B				14		
Utility	Northampton Const Leading Hand	Plant Appx B			10			
Utility	Northampton Mtce Leading Hand	Plant Appx B			10			
Utility	Northampton Ranger	Plant Appx B					10	
				7	152	182	166	150

Shire of Northampton Corporate Business Plan 2021 - 2024

Notes for Capital Section of Rate Setting Statement

REPAYMENT OF LOANS	AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 152 - CEO Residence*	N/A			20	21	22	23
Loan 153 - Plant	N/A			45	46	0	0
Loan 154 - Staff Housing	N/A			37	38	39	40
Loan 155 - Pioneer Lodge *	N/A			16	16	17	18
Loan 156 - RSL Hall Northampton	N/A			47	48	49	50
Loan 157 - Plant Loan	N/A			32	33	33	34
* Self-Supporting Loan			8	196	203	161	166
SELF SUPPORTING PRINCIPAL REPAYED							
REPAID	AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 152 - CEO Residence*	N/A			20	21	22	23
Loan 155 Pioneer Lodge *	N/A			16	16	17	18
			9	36	37	39	41
TRANSFERS TO RESERVE							
REF	AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Leave Reserve				7	7	8	9
Roadworks Reserve				1	1	0.8	2
Kalbarri Airport Reserve				100	20	20	20
Computer and Office Equipment Reserve				1	1	1	2
House and Building Reserve				11	11	11	12
Land Development Reserve				10	10	10	10
			10	130	50	51	55
TRANSFERS FROM RESERVE							
REF	AMP	Strategic Plan	RSS	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Kalbarri Airport Reserve				0	225	0	0
			11	0	225	0	0

Shire of Northampton Corporate Business Plan 2021 - 2030

Variable Assumptions Underpinning the Plan

	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
OPERATING REVENUES										
Rates - Annual Increases	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Non-operating Grants, Subsidies, Contributions					based on individual projects					
Fees and Charges	0.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Interest Yield					Interest yield has reduced with fall in investment interest rates					
Other revenue					Nil revenue is classed in "other"					
OPERATING EXPENSES										
Employee Costs	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Materials and Contracts	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%	2.0%
Utility Charges	0.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)					based on loans in place now, will need to alter if new loans are raised					
Insurance Expense	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Other Expenditure					No inflation applied					
CAPITAL ASSETS										
Average Depreciation - Buildings	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%	1.8%
Average Depreciation - Furniture and Equipment	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%
Average Depreciation - Plant and Equipment	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%	11.0%
Average Depreciation - Infrastructure	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%	1.5%

Shire of Northampton Long Term Financial Plan 2021 - 2030
Statement of Comprehensive Income by Nature and Type

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	4,709	4,721	4,651	4,784	4,919	5,018	5,118	5,220	5,325	5,431	5,540	5,651
Operating Grants, Subsidies & Contributions	2,691	2,000	2,000	2,880	2,938	2,997	3,057	3,118	3,180	3,244	3,308	3,375
Fees & Charges	1,258	1,175	1,175	1,198	1,222	1,247	1,272	1,297	1,323	1,349	1,376	1,404
Interest Earnings	76	83	50	50	55	60	65	65	65	65	65	65
Other Revenue	-	-	-	-	-	-	-	-	-	-	-	-
Total Revenue	8,734	7,978	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(3,384)	(3,676)	(3,719)	(3,794)	(3,870)	(3,947)	(4,026)	(4,106)	(4,189)	(4,272)	(4,358)	(4,445)
Materials & Contracts	(2,281)	(2,514)	(2,464)	(2,513)	(2,563)	(2,615)	(2,667)	(2,720)	(2,775)	(2,830)	(2,887)	(2,945)
Utilities	(402)	(347)	(364)	(364)	(382)	(382)	(401)	(401)	(422)	(422)	(443)	(443)
Depreciation	(2,238)	(2,241)	(2,338)	(2,352)	(2,346)	(2,331)	(2,317)	(2,313)	(2,287)	(2,270)	(2,257)	(2,245)
Interest Expenses	(68)	(68)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)
Insurance	(177)	(198)	(208)	(219)	(229)	(241)	(253)	(266)	(279)	(293)	(307)	(323)
Other Expenditure	(546)	(505)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Total Expenditure	(9,098)	(9,548)	(9,554)	(9,695)	(9,837)	(9,956)	(10,099)	(10,236)	(10,375)	(10,506)	(10,666)	(10,810)
Sub-total	(364)	(1,570)	(1,679)	(784)	(703)	(635)	(588)	(537)	(483)	(417)	(377)	(316)
Non-Operating Grants, Subsidies & Contributions	1,519	682	1,110	695	701	653	613	613	-	-	-	-
Profit / (Loss) on Asset Disposals	(169)	51	-	-	-	-	-	-	-	-	-	-
Sub-total	1,350	733	1,110	695	701	653	613	613	-	-	-	-
NET RESULT	986	(837)	(569)	(88)	(1)	18	25	76	(483)	(417)	(377)	(316)
Other Comprehensive Income												
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	986	(837)	(569)	(88)	(1)	18	25	76	(483)	(417)	(377)	(316)

Shire of Northampton Long Term Financial Plan 2021- 2030
Statement of Comprehensive Income by Program

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
INCOME: REVENUES FROM ORDINARY ACTIVITIES												
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Governance	91	69	69	72	74	75	77	78	80	81	83	85
General Purpose Funding	6,492	6,082	5,979	6,940	7,123	7,269	7,418	7,565	7,715	7,868	8,024	8,183
Law, Order, Public Safety	181	76	76	79	80	82	83	85	87	89	90	92
Health	33	35	35	36	37	37	38	39	40	41	41	42
Education and Welfare	224	217	217	225	230	234	239	244	249	254	259	264
Housing	68	78	78	81	83	84	86	88	89	91	93	95
Community Amenities	888	869	869	904	922	940	959	978	998	1,018	1,038	1,059
Recreation and Culture	93	30	30	31	32	33	33	34	35	35	36	37
Transport	181	184	184	191	195	199	203	207	211	215	219	224
Economic Services	311	197	197	205	209	213	217	222	226	231	235	240
Other Property and Services	174	142	142	148	151	154	157	160	163	167	170	173
Total Revenue	8,734	7,978	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES												
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS												
Governance	(934)	(857)	(878)	(891)	(904)	(915)	(928)	(941)	(953)	(965)	(980)	(993)
General Purpose Funding	(269)	(280)	(280)	(284)	(288)	(292)	(296)	(300)	(304)	(308)	(313)	(317)
Law, Order, Public Safety	(434)	(365)	(365)	(370)	(376)	(380)	(386)	(391)	(396)	(401)	(407)	(413)
Health	(201)	(226)	(226)	(229)	(233)	(236)	(239)	(242)	(245)	(249)	(252)	(256)
Education and Welfare	(99)	(249)	(249)	(253)	(257)	(260)	(263)	(267)	(271)	(274)	(278)	(282)
Housing	(93)	(71)	(71)	(72)	(73)	(74)	(75)	(76)	(77)	(78)	(79)	(80)
Community Amenities	(1,579)	(1,622)	(1,623)	(1,647)	(1,671)	(1,691)	(1,715)	(1,739)	(1,762)	(1,784)	(1,811)	(1,836)
Recreation and Culture	(1,543)	(1,743)	(1,744)	(1,770)	(1,795)	(1,817)	(1,843)	(1,868)	(1,894)	(1,917)	(1,947)	(1,973)
Transport	(3,088)	(3,744)	(3,733)	(3,797)	(3,861)	(3,914)	(3,977)	(4,037)	(4,097)	(4,154)	(4,222)	(4,283)
Economic Services	(545)	(304)	(304)	(308)	(313)	(317)	(321)	(326)	(330)	(334)	(339)	(344)
Other Property and Services	(245)	(20)	(20)	(20)	(21)	(21)	(21)	(21)	(22)	(22)	(22)	(23)
Total Expenditure	(9,030)	(9,479)	(9,493)	(9,642)	(9,791)	(9,916)	(10,065)	(10,207)	(10,351)	(10,487)	(10,652)	(10,800)
Sub-total	(296)	(1,501)	(1,618)	(730)	(657)	(595)	(554)	(508)	(459)	(398)	(362)	(306)

Shire of Northampton Long Term Financial Plan 2021- 2030
Statement of Comprehensive Income by Program

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
FINANCE COSTS												
Education and Welfare	(17)	(16)	(16)	(15)	(14)	(13)	(13)	(12)	(11)	(10)	(9)	(8)
Housing	(8)	(7)	(6)	(4)	(3)	(1)	-	-	-	-	-	-
Recreation and Culture	(14)	(12)	(11)	(10)	(8)	(7)	(5)	(4)	(3)	(1)	-	-
Transport	(9)	(13)	(11)	(8)	(5)	(5)	(4)	(3)	(2)	(1)	(1)	-
Other Property and Services	(21)	(19)	(18)	(17)	(15)	(14)	(12)	(10)	(9)	(7)	(5)	(3)
Total Expenditure	(68)	(68)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)
Sub-total	(9,098)	(9,548)	(9,554)	(9,695)	(9,837)	(9,956)	(10,099)	(10,236)	(10,375)	(10,506)	(10,666)	(10,810)
NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS												
Governance	-	-	-	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	10	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Education and Welfare	-	-	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	-	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	166	-	-	-	-	-	-	-	-	-	-	-
Transport	1,343	682	1,110	695	701	653	613	613	-	-	-	-
Economic Services	-	-	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-	-	-
Sub-total	1,519	682	1,110	695	701	653	613	613	-	-	-	-
PROFIT / (LOSS) ON DISPOSAL OF ASSETS	(169)	51	-	-	-	-	-	-	-	-	-	-
Sub-total	(169)	51	-	-	-	-	-	-	-	-	-	-
NET RESULT	986	(837)	(569)	(88)	(1)	18	25	76	(483)	(417)	(377)	(316)
Other Comprehensive Income												
Changes in Valuation of non-current assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL COMPREHENSIVE INCOME	986	(837)	(569)	(88)	(1)	18	25	76	(483)	(417)	(377)	(316)

Shire of Northampton Long Term Financial Plan 2021 - 2030
Cash Flow Statement

	Actual 19/20	Budget 20/21	20/21 Est O/turn	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM OPERATING ACTIVITIES													
RECEIPTS													
Rates	4,739	4,721	4,725	4,655	4,784	4,919	5,018	5,118	5,220	5,325	5,431	5,540	5,651
Operating Grants, Subsidies & Contributions	2,817	2,000	2,840	2,000	2,880	2,938	2,997	3,057	3,118	3,180	3,244	3,308	3,375
Fees & Charges	1,258	1,175	1,600	1,175	1,198	1,222	1,247	1,272	1,297	1,323	1,349	1,376	1,404
Interest Earnings	76	83	50	50	50	55	60	65	65	65	65	65	65
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-	-
Receipts Sub-total	8,890	7,978	9,215	7,879	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
PAYMENTS													
Employee Costs (Operating Only)	(3,257)	(3,676)	(3,350)	(3,719)	(3,794)	(3,870)	(3,947)	(4,026)	(4,106)	(4,189)	(4,272)	(4,358)	(4,445)
Materials & Contracts	(2,619)	(2,514)	(2,500)	(2,464)	(2,513)	(2,563)	(2,615)	(2,667)	(2,720)	(2,775)	(2,830)	(2,887)	(2,945)
Utilities (gas, electricity, water, etc.)	(402)	(347)	(300)	(364)	(364)	(382)	(382)	(401)	(401)	(422)	(422)	(443)	(443)
Insurance	(177)	(198)	(225)	(208)	(219)	(229)	(241)	(253)	(266)	(279)	(293)	(307)	(323)
Interest	(68)	(68)	(65)	(61)	(53)	(46)	(40)	(34)	(29)	(24)	(19)	(14)	(11)
Goods & Services Tax	(21)	-	-	-	-	-	-	-	-	-	-	-	-
Other	(546)	(505)	(450)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)	(400)
Payments Sub-total	(7,091)	(7,307)	(6,890)	(7,217)	(7,343)	(7,491)	(7,625)	(7,781)	(7,923)	(8,088)	(8,236)	(8,409)	(8,566)
Net Cash Provided by (Used in) Operating Activities	1,799	671	2,325	662	1,569	1,643	1,696	1,729	1,776	1,804	1,853	1,880	1,928
CASH FLOWS FROM INVESTING ACTIVITIES													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(1,100)	(1,112)	(1,000)	(985)	(664)	(702)	(538)	(606)	(688)	(380)	(550)	(550)	(550)
Payments for Construction of Infrastructure	(2,650)	(2,151)	(2,000)	(2,270)	(1,743)	(1,481)	(1,646)	(1,943)	(1,185)	(1,450)	(1,450)	(1,450)	(1,450)
Payments for financial assets at fair value through P&L	(16)	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Self Supporting Loans	36	34	36	36	37	39	41	43	45	47	49	52	54
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	1,519	682	700	1,110	695	701	653	613	613	-	-	-	-
Proceeds from Sale of Plant and Equipment	118	206	165	152	182	166	150	197	188	90	150	150	150
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Investing Activities	(2,092)	(2,341)	(2,099)	(1,957)	(1,492)	(1,276)	(1,339)	(1,696)	(1,026)	(1,693)	(1,801)	(1,798)	(1,796)

Shire of Northampton Long Term Financial Plan 2021 - 2030
Cash Flow Statement

	Actual 19/20	Budget 20/21	20/21 Est O/turn	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
CASH FLOWS FROM FINANCING ACTIVITIES													
Repayment of Debentures	(157)	(190)	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)
Proceeds from New Borrowings	340	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Provided by (Used in) Financing Activities	183	(190)	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)
NET INCREASE (DECREASE) IN CASH HELD	(110)	(1,861)	36	(1,491)	(126)	206	191	(95)	618	(25)	(88)	(6)	78
Cash at Beginning of Year	2,899	2,738	1,711	1,747	256	130	336	526	431	1,049	1,024	936	930
Cash at the End of Year	2,789	878	1,747	256	130	336	526	431	1,049	1,024	936	930	1,008

Shire of Northampton Long Term Financial Plan 2021 - 2030
Balance Sheet

	Actual 19/20	Est O/T 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,789	878	256	130	336	526	431	1,049	1,024	936	930	1,008
Other Financial Assets at amortised cost	52	36	35	35	35	35	35	35	35	35	35	35
Receivables	457	500	500	500	500	500	500	500	500	500	500	500
Inventories	10	8	8	8	8	8	8	8	8	8	8	8
Inventories - Land Held for Resale	235	235	235	235	235	235	235	235	235	235	235	235
Total Current Assets	3,542	1,657	1,034	908	1,113	1,304	1,209	1,827	1,802	1,714	1,708	1,786
NON-CURRENT ASSETS												
Receivables	80	400	582	545	505	464	421	376	329	280	228	174
Other Financial Assets at amortised cost	616	0	0	0	0	0	0	0	0	0	0	0
Financial Assets at fair value through P&L	70	70	70	70	70	70	70	70	70	70	70	70
Property, Plant and Equipment	28,433	30,315	30,239	29,810	29,445	28,949	28,490	28,133	27,588	27,171	26,767	26,375
Infrastructure	96,427	95,242	96,083	96,385	96,420	96,620	97,114	96,842	96,839	96,837	96,834	96,832
Total Non-Current Assets	125,626	126,027	126,974	126,809	126,441	126,103	126,095	125,421	124,827	124,357	123,899	123,450
Total Assets	129,168	127,683	128,007	127,717	127,554	127,407	127,304	127,248	126,629	126,071	125,606	125,236
LIABILITIES												
CURRENT LIABILITIES												
Payables	566	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	190	190	196	203	161	166	129	132	136	140	88	54
Provisions	787	780	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,543	1,470	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254
NON-CURRENT LIABILITIES												
Long Term Borrowings	1,579	1,382	1,180	1,019	853	725	592	456	316	228	174	174
Provisions	65	50	50	50	50	50	50	50	50	50	50	50
Total Non-Current Liabilities	1,643	1,432	1,230	1,069	903	775	642	506	366	278	224	224
Total Liabilities	3,186	2,903	2,626	2,472	2,264	2,140	1,971	1,839	1,702	1,618	1,512	1,478
NET ASSETS	125,982	124,780	125,381	125,245	125,290	125,267	125,333	125,409	124,926	124,453	124,094	123,758

Shire of Northampton Long Term Financial Plan 2021 - 2030
Balance Sheet

	Actual 19/20	Est O/T 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
NET CURRENT ASSETS												
CURRENT ASSETS												
Cash and Cash Equivalents	2,789	878	256	130	336	526	431	1,049	1,024	936	930	1,008
Receivables	457	500	500	500	500	500	500	500	500	500	500	500
Other Financial Assets	52	36	35	35	35	35	35	35	35	35	35	35
Inventories - Fuel & Land Held for Resale	245	243	243	243	243	243	243	243	243	243	243	243
Total Current Assets	3,542	1,657	1,034	908	1,113	1,304	1,209	1,827	1,802	1,714	1,708	1,786
LIABILITIES												
CURRENT LIABILITIES												
Payables	566	500	500	500	500	500	500	500	500	500	500	500
Current Portion of Long Term Borrowings	190	190	196	203	161	166	129	132	136	140	88	54
Provisions	787	780	700	700	700	700	700	700	700	700	700	700
Total Current Liabilities	1,543	1,470	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254
NET CURRENT ASSETS	1,999	186	(363)	(495)	(247)	(61)	(120)	494	466	374	419	531
LESS: Restricted Reserves	(965)	(917)	(976)	(800)	(851)	(906)	(962)	(1,018)	(1,074)	(1,130)	(1,186)	(1,242)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Financial Assets at Amortised Costs	(36)	36	35	35	35	35	35	35	35	35	35	35
LESS: Land Held for Resale	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)	(235)
ADD: Principal Loan Repayments	190	190	196	203	161	166	129	132	136	140	88	54
ADD: Cash-backed Leave Reserve	758	780	700	700	700	700	700	700	700	700	700	700
OPENING/CLOSING FUNDS	1,711	40	(642)	(593)	(438)	(302)	(453)	108	27	(117)	(179)	(157)

Shire of Northampton Long Term Financial Plan 2021 - 2030
Equity Statement

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
EQUITY												
RETAINED SURPLUS												
Balance 1 July	124,149	124,996	124,207	123,508	123,596	123,543	123,507	123,476	123,496	122,957	122,957	122,484
Transfer from / (to) Reserve	(139)	48	(129)	175	(51)	(55)	(56)	(56)	(56)	(56)	(56)	(56)
Net Result	986	(837)	(569)	(88)	(1)	18	25	76	(483)	(417)	(417)	(377)
Balance 30 June	124,996	124,207	123,508	123,596	123,543	123,507	123,476	123,496	122,957	122,484	122,484	122,051
CASH BACKED RESERVES												
Balance 1 July	826	965	917	1,047	871	922	977	1,033	1,089	1,145	1,145	1,201
Transfer from / (to) Reserve	139	(48)	129	(175)	51	55	56	56	56	56	56	56
Balance 30 June	965	917	1,047	871	922	977	1,033	1,089	1,145	1,201	1,201	1,257
ASSET REVALUATION RESERVE												
Balance 1 July	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469
Total Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469	42,469
TOTAL EQUITY												
Balance 30 June	168,430	167,593	167,024	166,936	166,935	166,953	166,978	167,055	166,572	166,154	166,154	165,778
Net Assets as Balance Sheet	125,982	124,780	125,381	125,245	125,290	125,267	125,333	125,409	124,926	124,453	124,094	123,758

Shire of Northampton Long Term Financial Plan 2021 - 2030 Rate Setting Statement

	Actual 19/20	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
REVENUES												
Rate Levies (Under adopted assumptions)	4670	4670	4,651	4,784	4,919	5,018	5,118	5,220	5,325	5,431	5,540	5,651
Other Revenue excluding revaluation	4079	3371	3,224	4,128	4,214	4,303	4,393	4,479	4,567	4,657	4,749	4,843
Revenues Sub-total	8748	8040	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
EXPENSES												
All Operating Expenses excluding revaluation	(9,281)	(9,560)	(9,554)	(9,695)	(9,837)	(9,956)	(10,099)	(10,236)	(10,375)	(10,506)	(10,666)	(10,810)
Net Operating Profit/(Loss)	(533)	(1,519)	(1,679)	(784)	(703)	(635)	(588)	(537)	(483)	(417)	(377)	(316)
NON CASH ITEMS												
(Profit)/Loss on Asset Disposals	169	(51)	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	5	-	-	-	-	-	-	-	-	-	-	-
Movement in Non Current Debtors	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	2,238	2,241	2,338	2,352	2,346	2,331	2,317	2,313	2,287	2,270	2,257	2,245
Sub-total	2,412	2,190	2,338	2,352	2,346	2,331	2,317	2,313	2,287	2,270	2,257	2,245
INVESTING ACTIVITIES												
Non-operating grants, subsidies and contributions	1,519	682	1,110	695	701	653	613	613	-	-	-	-
Purchase Plant and Equipment	(383)	(708)	(801)	(654)	(662)	(523)	(606)	(688)	(380)	(550)	(550)	(550)
Purchase Furn and Equipment	(19)	(70)	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	(698)	(334)	(184)	(10)	(40)	(15)	-	-	-	-	-	-
Infrastructure Assets - Roads	(1,901)	(1,366)	(1,970)	(1,743)	(1,436)	(1,646)	(1,943)	(1,185)	(1,450)	(1,450)	(1,450)	(1,450)
Infrastructure Assets - Other	(748)	(785)	(300)	-	(45)	-	-	-	-	-	-	-
Proceeds Disposal of Assets	118	206	152	182	166	150	197	188	90	150	150	150
Self-supporting Loan Principal	36	34	36	37	39	41	43	45	47	49	52	54
Net Cash From Investing Activities	(2,076)	(2,341)	(1,957)	(1,492)	(1,276)	(1,339)	(1,696)	(1,026)	(1,693)	(1,801)	(1,798)	(1,796)
FINANCING ACTIVITIES												
Repayment of Debentures	(157)	(190)	(196)	(203)	(161)	(166)	(129)	(132)	(136)	(140)	(88)	(54)
Proceeds from New Debentures	340	-	-	-	-	-	-	-	-	-	-	-
Transfers to Reserves	(98)	(55)	(130)	(50)	(51)	(55)	(56)	(56)	(56)	(56)	(56)	(56)
Transfers from Reserves	59	100	0	225	-	-	-	-	-	-	-	-
Net Cash From Financing Activities	144	(146)	(326)	(27)	(212)	(221)	(185)	(188)	(192)	(196)	(144)	(110)
ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD	1,764	1,816	982	(642)	(593)	(438)	(302)	(453)	108	27	(117)	(179)
ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD	1,711	982	(642)	(593)	(438)	(302)	(453)	108	27	(117)	(179)	(157)
CONTROL = 0	0		(0)	0	-	(0)	-	0	(0)	(0)	(0)	0

Shire of Northampton Long Term Financial Plan 2021 - 2030
Ten Year Capital Works Program

		2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
LAND HELD FOR RESALE											
Horrocks Stage 3 Planning											
Horrocks Stage 3 Subdivison Works											
Total Land and Buildings		-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land											
Book Value Assets Sold											
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
Land Purchased - New	Appx C Buildings AMP										
Renewal/ Upgrade of Buildings	Appx B Buildings AMP	16	10	40	15						
Replacement of Buildings	Appx C Buildings AMP	148									
New Buildings	Appx C Buildings AMP	20									
Total Land and Buildings		184	10	40	15	-	-	-	-	-	-
Proceeds from Sale of Land		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
MOTOR VEHICLES											
Admin Vehicles	Appx C Plant AMP	34	60	100	30	60	100	30	60	100	30
Total Motor Vehicle Purchases		34	60	100	30	60	100	30	60	100	30
Proceeds of Sale	Appx B Plant AMP	15	30	50	15	30	50	15	30	50	15
Book Value Assets Sold		15	30	50	15	30	50	15	30	50	15
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
PLANT AND EQUIPMENT											
Works Vehicle & Plant Purchases	Appx C Plant AMP	767	594	562	493	546	588	350	490	450	520
Total Plant and Equipment		767	594	562	493	546	588	350	490	450	520
Proceeds of Sale		137	152	116	135	167	138	75	120	100	135
Book Value Assets Sold		137	152	116	135	167	138	75	120	100	135
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
		649	472	496	373	409	500	290	400	400	400

Shire of Northampton Long Term Financial Plan 2021 - 2030
Ten Year Capital Works Program

		2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	Asset Management Plan (AMP) Reference										
FURNITURE AND EQUIPMENT											
Furniture & Equipment											
Proceeds of Sale		-	-	-	-	-	-	-	-	-	-
Book Value Assets Sold		-	-	-	-	-	-	-	-	-	-
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS											
New/Upgrade Projects	Appx B Transport AMP	206	577	60	851	1,233	360	-	-	-	-
Renewals	Appx B Transport AMP	1,409	767	977	460	320	525	1,150	1,150	1,150	1,150
Car Park Renewal	Appx B Transport AMP										
Car Park New	Appx B Transport AMP	188	150	198	125	190	100	100	100	100	100
Footpaths Renewal	Appx B Transport AMP	107	-	-	-	100	100	100	100	100	100
Footpaths New	Appx B Transport AMP	60	249	201	210	100	100	100	100	100	100
Total Infrastructure Roads		1,970	1,743	1,436	1,646	1,943	1,185	1,450	1,450	1,450	1,450
INFRASTRUCTURE - OTHER											
Recreation - New	Appx C Recreation AMP	300	-	45	-	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AMP	-	-	-	-	-	-	-	-	-	-
Total Infrastructure Other		300	-	45	-	-	-	-	-	-	-
CAPITAL WORKS TOTAL		3,255	2,407	2,183	2,184	2,549	1,873	1,830	2,000	2,000	2,000
PROCEEDS OF SALE TOTAL		152	182	166	150	197	188	90	150	150	150
BOOK VALE ASSETS SOLD TOTAL		152	182	166	150	197	188	90	150	150	150
PROFIT / (LOSS) ON SALE		-	-	-	-	-	-	-	-	-	-

Shire of Northampton Long Term Financial Plan 2021 - 2030
Ten Year Capital Works Program

		2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF WORK	<i>Asset Management Plan (AMP) Reference</i>										
RENEWALS AS PER LONG TERM FINANCIAL PLAN											
- Transport		1,516	767	977	460	420	625	1,250	1,250	1,250	1,250
- Buildings		164	10	40	15	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
TOTAL RENEWALS		1,680	777	1,017	475	420	625	1,250	1,250	1,250	1,250
	NPV Rate 5%		7,677								
RENEWALS AS PER ASSET MANAGEMENT PLANS (refer to Asset Management Strategy CBP/LTFP)											
- Transport		1,516	767	977	460	420	625	1,250	1,250	1,250	1,250
- Buildings		164	10	40	15	-	-	-	-	-	-
- Recreation		-	-	-	-	-	-	-	-	-	-
- Plant and Equipment		-	-	-	-	-	-	-	-	-	-
		1,680	777	1,017	475	420	625	1,250	1,250	1,250	1,250
	NPV Rate 5%		7,677								
ASSET RENEWAL FUNDING RATIO			100%								

Shire of Northampton Long Term Financial Plan 2021 - 2030

Non-Operating Grants

	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LAND AND BUILDINGS										
Relocation of Northampton Bowling Club CSRFF Bowling Club Contribution										
Non-Op Grants for Land and Buildings	-	-	-	-	-	-	-	-	-	-
INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)										
Regional Road Group Projects	357	242	248	200	160	160				
MRWA Direct Funding Projects										
Roads to Recovery Projects	453	453	453	453	453	453				
Commodity Route										
R4R Road Construction Projects	-	-	-	-	-	-	-	-	-	-
Footpath Grants										
Total Infrastructure Roads	810	695	701	653	613	613	-	-	-	-
INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)										
LRCI	300									
CSRFF										
Community Contribution										
Lotteries										
Total Infrastructure Other	300	-	-	-	-	-	-	-	-	-
NON OPERATING GRANTS TOTAL	1,110	695	701	653	613	613	-	-	-	-

Shire of Northampton Long Term Financial Plan 2021 - 2030
Loan Repayment Schedule (compiled from amortisation schedules)

	20/21 Est	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN INTEREST REPAYMENTS											
Education & Welfare											
Loan 155 - Pioneer Lodge	16	16	15	14	13	13	12	11	10	9	8
Other Property											
Loan 152 CEO Self Funding Loan	19	18	17	15	14	12	10	9	7	5	3
Total Self Supporting Loans	36	34	32	29	27	25	22	19	17	14	11
Housing											
Loan 154 Staff Housing (Rake Place)	7	6	4	3	1	-	-	-	-	-	-
Recreation & Culture											
Loan 156 - RSL Hall Northampton (\$500k)	12	11	10	8	7	5	4	3	1	-	-
Transport											
Loan 153 - Plant	6	4	2	-	-	-	-				
Loan 157 - Plant Loan 19/20	8	7	6	5	5	4	3	2	1	1	-
Total Council Loans	33	27	22	17	13	9	7	5	3	1	-
Total Interest	69	61	53	46	40	34	29	24	19	14	11

Shire of Northampton Long Term Financial Plan 2021 - 2030
Loan Repayment Schedule (compiled from amortisation schedules)

	20/21 Est	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
LOAN PRINCIPAL REPAYMENTS											
Loan 152 CEO Self Funding Loan	294	275	255	234	211	188	163	138	110	82	51
Principal Paid	19	20	21	22	23	25	26	27	29	30	32
Principal Outstanding	275	255	234	211	188	163	138	110	82	51	19
Loan 155 Pioneer Lodge	358	343	327	311	294	276	258	239	219	198	177
Principal Paid	15	16	16	17	18	18	19	20	21	22	22
Principal Outstanding	343	327	311	294	276	258	239	219	198	177	154
Total Self-Supporting Loans											
Principal Paid	34	36	37	39	41	43	45	47	49	52	54
Principal Outstanding	618	582	545	505	464	421	376	329	280	228	174

Shire of Northampton Long Term Financial Plan 2021 - 2030
Loan Repayment Schedule (compiled from amortisation schedules)

	20/21 Est	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Housing											
Loan 154 Staff Housing (Rake Place)	189	154	117	79	40	-	-	-	-	-	-
Principal Paid	35	37	38	39	40	-	-	-	-	-	-
Principal Outstanding	154	117	79	40	-	-	-	-	-	-	-
Recreation and Culture											
Loan 156 - RSL Hall Northampton (\$500k)	454	408	361	312	263	212	161	108	55	(0)	(0)
Principal Paid	46	47	48	49	50	51	53	54	55	-	-
Principal Outstanding	408	361	312	263	212	161	108	55	(0)	(0)	(0)
Transport											
Loan 153 - Plant	134	91	46	-	-	-	-	-	-	-	-
Principal Paid	43	45	46	-	-	-	-	-	-	-	-
Principal Outstanding	91	46	-	-	-	-	-	-	-	-	-
Loan 157 - Plant Loan 19/20 (\$340k)	340	308	276	244	210	177	143	108	72	36	(0)
Principal Paid	32	32	33	33	34	34	35	35	36	36	-
Principal Outstanding	308	276	244	210	177	143	108	72	36	(0)	(0)
Council Loans											
Principal Paid	156	161	165	122	124	86	87	89	91	36	-
Principal Outstanding	961	800	635	514	389	303	216	127	36	(0)	(0)
Total All Loans											
Principal Paid	190	196	203	161	166	129	132	136	140	88	54
Principal Outstanding	1,579	1,382	1,180	1,019	853	725	592	456	316	228	174

**Shire of Northampton Term Financial Plan 2021 - 2030
Depreciation Schedule**

	Actual 19/20	Est O/T 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<i>DESCRIPTION OF ASSET CLASSES</i>												
LAND AND BUILDINGS												
Opening Value	6,033	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128
Revaluations	-	-										
Classification Adjustment	-	-										
Land Acquisition	(1,905)	-	-	-	-	-	-	-	-	-	-	-
Land Disposed	-	-										
Total Land	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128	4,128
Opening Value	21,957	22,089	22,008	21,787	21,398	21,046	20,676	20,298	19,926	19,562	19,204	18,852
Buildings Acquired	698	335	184	10	40	15	-	-	-	-	-	-
Classification Adjustment	-	-										
Revaluations	-	-										
Buildings Disposed	(157)	-	-	-	-	-	-	-	-	-	-	-
Total Buildings	22,498	22,424	22,192	21,797	21,438	21,061	20,676	20,298	19,926	19,562	19,204	18,852
Depreciation	(409)	(417)	(404)	(399)	(392)	(385)	(378)	(371)	(365)	(358)	(351)	(345)
Book Value of Buildings	22,089	22,008	21,787	21,398	21,046	20,676	20,298	19,926	19,562	19,204	18,852	18,507
PLANT AND EQUIPMENT												
Existing Plant and Equipment	4,291	4,069	4,015	4,178	4,155	4,157	4,044	3,975	4,000	3,829	3,778	3,732
Plant & Equipment Acquisition	383	650	801	654	662	523	606	688	380	550	550	550
Fair Value Adjustment	-	-										
Plant & Equipment Disposal	(142)	(200)	(152)	(182)	(166)	(150)	(197)	(188)	(90)	(150)	(150)	(150)
Total Plant & Equipment	4,532	4,519	4,664	4,650	4,651	4,530	4,453	4,475	4,290	4,229	4,178	4,132
Depreciation	(462)	(504)	(486)	(496)	(493)	(486)	(478)	(475)	(461)	(451)	(446)	(441)
Book Value of Vehicles Plant & Equipment	4,069	4,015	4,178	4,155	4,157	4,044	3,975	4,000	3,829	3,778	3,732	3,691

Shire of Northampton Term Financial Plan 2021 - 2030
Depreciation Schedule

	Actual 19/20	Est O/T 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DESCRIPTION OF ASSET CLASSES												
FURNITURE AND EQUIPMENT												
Opening Value	113	112	164	145	128	114	100	89	79	70	62	55
Furniture and Equipment Acquired	19	70	-	-	-	-	-	-	-	-	-	-
Classification adjustment	-	-										
Furniture and Equipment Disposed	(5)	-										
Total Furniture & Equipment	127	182	164	145	128	114	100	89	79	70	62	55
Depreciation	(15)	(18)	(19)	(17)	(15)	(13)	(12)	(10)	(9)	(8)	(7)	(6)
Book Value of Furniture & Equipment	112	164	145	128	114	100	89	79	70	62	55	48
TOTAL PROPERTY PLANT AND EQUIPMENT	30,399	30,315	30,239	29,810	29,445	28,949	28,490	28,133	27,588	27,171	26,767	26,375
New Property Plant and Equipment	(1,110)	855	833	482	536	388	409	500	290	400	400	400
Total	31,285	31,254	31,148	30,721	30,346	29,833	29,358	28,990	28,423	27,988	27,571	27,167
Depreciation	(887)	(939)	(909)	(911)	(900)	(884)	(868)	(857)	(835)	(817)	(804)	(792)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Book Value	30,399	30,315	30,239	29,810	29,445	28,949	28,490	28,133	27,588	27,171	26,767	26,375
INFRASTRUCTURE (ALL)												
Existing Infrastructure	96,423	94,659	95,242	96,083	96,385	96,420	96,620	97,114	96,842	96,839	96,837	96,834
Classification Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
New Infrastructure Developed	2,650	2,000	2,270	1,743	1,481	1,646	1,943	1,185	1,450	1,450	1,450	1,450
Total Infrastructure	99,073	96,659	97,512	97,826	97,866	98,066	98,563	98,299	98,292	98,289	98,287	98,284
Depreciation	(1,352)	(1,417)	(1,429)	(1,441)	(1,446)	(1,446)	(1,449)	(1,457)	(1,453)	(1,453)	(1,453)	(1,453)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
Book Value Infrastructure	97,721	95,242	96,083	96,385	96,420	96,620	97,114	96,842	96,839	96,837	96,834	96,832
Total Assets	128,119	125,556	126,322	126,194	125,866	125,569	125,603	124,975	124,428	124,008	123,601	123,206
Total Depreciation	(2,238)	(2,356)	(2,338)	(2,352)	(2,346)	(2,331)	(2,317)	(2,313)	(2,287)	(2,270)	(2,257)	(2,245)
Depreciation on New Assets			59	48	54	34	39	62	20	41	41	41

Shire of Northampton Long Term Financial Plan 2021 - 2030

Key Performance Indicators

Scenario 1

	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
OPERATING SURPLUS RATIO										
Operating Revenue	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
Less Operating Exp incl interest & depreciation	(9,554)	(9,695)	(9,837)	(9,956)	(10,099)	(10,236)	(10,375)	(10,506)	(10,666)	(10,810)
= Net Operating Surplus	- 1,679 -	- 784 -	- 703 -	- 635 -	- 588 -	- 537 -	- 483 -	- 417 -	- 377 -	- 316
Divided by Own Source Revenue (Rates)	4,651	4,784	4,919	5,018	5,118	5,220	5,325	5,431	5,540	5,651
Ratio Target - (+ve) Between 0% and 15%	-36.11%	-16.38%	-14.29%	-12.66%	-11.49%	-10.29%	-9.07%	-7.68%	-6.80%	-5.60%
CURRENT RATIO										
Current Assets	1,034	908	1,113	1,304	1,209	1,827	1,802	1,714	1,708	1,786
Less Restricted Assets	(976)	(800)	(851)	(906)	(962)	(1,018)	(1,074)	(1,130)	(1,186)	(1,242)
= Net Current Assets	58	107	262	398	247	808	728	584	521	544
Divided by Current Liabilities less	1,396	1,403	1,361	1,366	1,329	1,332	1,336	1,340	1,288	1,254
Current Liabilities ass'd with Restricted Assets	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)	(700)
= Net Current Liabilities	696	703	661	666	629	632	636	640	588	554
Ratio Target > or = to 1	0.08	0.15	0.40	0.60	0.39	1.28	1.14	0.91	0.89	0.98
Assumed Leave Cash Reserve same as Provision	700	700	700	700	700	700	700	700	700	700
OWN SOURCE REVENUE COVERAGE RATIO										
OWN Source Operating Revenue	5,875	6,031	6,196	6,324	6,454	6,582	6,712	6,845	6,981	7,119
Divided by Operating Expense	9,554	9,695	9,837	9,956	10,099	10,236	10,375	10,506	10,666	10,810
Ratio Target > or = to 40%	61.5%	62.2%	63.0%	63.5%	63.9%	64.3%	64.7%	65.2%	65.4%	65.9%

Shire of Northampton Long Term Financial Plan 2021 - 2030

Key Performance Indicators

Scenario 1

	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
DEBT SERVICE COVERAGE RATIO										
Operating Surplus before Interest & Depreciation										
= Operating Revenue	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
Less Operating Expenses	(9,554)	(9,695)	(9,837)	(9,956)	(10,099)	(10,236)	(10,375)	(10,506)	(10,666)	(10,810)
Except Interest Expense and Depreciation	2,399	2,406	2,392	2,371	2,351	2,343	2,312	2,289	2,271	2,255
= OSBID	720	1,622	1,689	1,735	1,763	1,806	1,828	1,872	1,894	1,939
Divided by Principal and Interest	222	218	167	164	120	117	113	110	51	11
Ratio Target > or = 2	3.2	7.4	10.1	10.6	14.7	15.5	16.1	17.1	37.4	183.3
ASSET SUSTAINABILITY RATIO										
Capital Renewal Expenditure	2,333	1,431	1,679	998	1,026	1,313	1,630	1,800	1,800	1,800
Divided by Depreciation Expense	2,338	2,352	2,346	2,331	2,317	2,313	2,287	2,270	2,257	2,245
Ratio Target 90% to 110%	99.8%	60.8%	71.6%	42.8%	44.3%	56.8%	71.3%	79.3%	79.8%	80.2%
ASSET CONSUMPTION RATIO										
Deprec'd Replace't Cost Assets (Written Down Value)	126,322	126,194	125,866	125,569	125,603	124,975	124,428	124,008	123,601	123,206
Divided by Current Replacement Cost	184,683	185,902	186,623	188,002	189,820	190,829	191,200	191,731	192,221	192,782
Ratio Target 50% to 75%	68.4%	67.9%	67.4%	66.8%	66.2%	65.5%	65.1%	64.7%	64.3%	63.9%
Assumed Current Replacement Cost	183,330									
New Assets Acquired at Cost	1,293	1,171	667	1,344	1,779	948	350	490	450	520
Depreciation on New Assets	59	48	54	34	39	62	20	41	41	41
New Current Replacement Cost	184,683	185,902	186,623	188,002	189,820	190,829	191,200	191,731	192,221	192,782
			-	-	-	-	-	-	-	-
OWN SOURCE REVENUE COVERAGE RATIO										
Operating Revenue	7,875	8,912	9,134	9,320	9,511	9,699	9,892	10,089	10,289	10,494
Less Revenue from other sources	2,000	2,880	2,938	2,997	3,057	3,118	3,180	3,244	3,308	3,375
= Own Source Revenue	5,875	6,031	6,196	6,324	6,454	6,582	6,712	6,845	6,981	7,119
Divided by Operating Expenses	9,554	9,695	9,837	9,956	10,099	10,236	10,375	10,506	10,666	10,810
Ratio Target over 40%	61.5%	62.2%	63.0%	63.5%	63.9%	64.3%	64.7%	65.2%	65.4%	65.9%

Shire of Northampton Long Term Financial Plan 2021 - 2030
Key Performance Indicators

Scenario 1

	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
ASSET RENEWAL FUNDING RATIO										
Net Present Value of Planned Renewal Expenditure	1,680									
Divided by NPV of Asset Mgmt Plan Projections	1,680									
Ratio Target 95% to 105%	100.0%									

Shire of Northampton Long Term Financial Plan 2021 - 2030 Cash Reserves

	19/20 Actual	20/21 Est O/T	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Leave Reserve													
Opening Balance	246	254	254	231	238	245	253	262	272	282	292	302	312
Transfer to Reserve	8	7	7	7	7	8	9	10	10	10	10	10	10
Transfer From Reserve	-	(29)	-										
Balance 30 June	254	231	261	238	245	253	262	272	282	292	302	312	322
Roadworks Reserve													
Opening Balance	28	29	29	29	30	30	31	33	35	37	39	41	43
Transfer to Reserve	1	1	2	1	1	1	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-										
Balance 30 June	29	29	31	30	30	31	33	35	37	39	41	43	45
Kalbarri Airport Reserve													
Opening Balance	65	85	85	105	205	0	20	40	60	80	100	120	140
Transfer to Reserve	20	20	20	100	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-		(225)								
Balance 30 June	85	105	106	205	0	20	40	60	80	100	120	140	160
Computer and Office Equipment Reserve													
Opening Balance	33	33	33	34	35	36	37	39	41	43	45	47	49
Transfer to Reserve	1	1	1	1	1	1	2	2	2	2	2	2	2
Transfer From Reserve	-	-	-										
Balance 30 June	33	34	34	35	36	37	39	41	43	45	47	49	51
Plant Reserve													
Opening Balance	-	-	-	0	0	0	0	0	0	0	0	0	0
Transfer to Reserve	-	0	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-										
Balance 30 June	-	0	-	0	0	0	0	0	0	0	0	0	0
House and Building Reserve													
Opening Balance	110	121	121	131	142	153	164	176	188	200	212	224	236
Transfer to Reserve	11	11	12	11	11	11	12	12	12	12	12	12	12
Transfer From Reserve	-	-	-										
Balance 30 June	121	131	133	142	153	164	176	188	200	212	224	236	248

Shire of Northampton Long Term Financial Plan 2021 - 2030
Cash Reserves

	19/20 Actual	20/21 Est O/T	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Kalbarri Aged Persons Accommodation Reserve													
Opening Balance	59	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(59)	-	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	-	-	-	-	-	-	-	-	-	-	-	-	-
Tourism Infrastructure Reserve													
Opening Balance	-	100	100	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	100	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	(100)	(100)	-	-	-	-	-	-	-	-	-	-
Balance 30 June	100	-	-	-	-	-	-	-	-	-	-	-	-
Port Gregory Water Supply Reserve													
Opening Balance	37	37	37	7	7	7	7	7	7	7	7	7	7
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	(30)	-	-	-	-	-	-	-	-	-	-	-
Balance 30 June	37	7	37	7	7	7	7	7	7	7	7	7	7

Shire of Northampton Long Term Financial Plan 2021 - 2030
Cash Reserves

	19/20 Actual	20/21 Est O/T	Budget 20/21	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026	2026 / 2027	2027 / 2028	2028 / 2029	2029 / 2030	2030 / 2031
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
Land Development Reserve													
Opening Balance	249	307	307	309	319	329	339	349	359	369	379	389	399
Transfer to Reserve	57	2	10	10	10	10	10	10	10	10	10	10	10
Transfer From Reserve	-	-	-										
Balance 30 June	307	309	317	319	329	339	349	359	369	379	389	399	409
TOTAL RESERVES													
Opening Balance	826	965	965	846	976	800	851	906	962	1,018	1,074	1,130	1,186
Transfer to Reserve	198	40	52	130	50	51	55	56	56	56	56	56	56
Transfer From Reserve	(59)	(159)	(100)	(0)	(225)	-	-	-	-	-	-	-	-
Total Reserves 30 June	965	846	917	976	800	851	906	962	1,018	1,074	1,130	1,186	1,242



**REVISED 21/22 – 30/31
ASSET MANAGEMENT
STRATEGY**

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2021/22	1	2WD Car - EHO	\$34,000	\$15,000	\$19,000
	2	Heavy Loader - Northampton	\$330,000	\$85,000	\$245,000
	3	Utility – LH Maintenance Northampton	\$52,000	\$10,000	\$42,000
	4	Utility – LH Road Construction	\$55,000	\$10,000	\$45,000
	5	Utility – Maintenance Grader	\$40,000	\$2,000	\$38,000
	6	Back Hoe (second machine)	\$205,000	No trade	\$205,000
	7	2WD Light Tuck – Dual Cab	\$85,000	\$30,000	\$55,000
		Total	\$ 801,000	\$ 152,000	\$ 649,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2022/23	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Leading Hand	\$ 48,000	\$ 14,000	\$ 34,000
	3	Utility - Northampton Mechanic	\$ 48,000	\$ 14,000	\$ 34,000
	4	Utility - Kalbarri Gardener	\$ 39,000	\$ 12,000	\$ 27,000
	5	Utility - Kalbarri Ranger	\$ 39,000	\$ 12,000	\$ 27,000
	6	Grader & Free Roller	\$ 420,000	\$ 100,000	\$ 320,000
		Total	\$ 654,000	\$ 182,000	\$ 472,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	Utility - Kalbarri M'tce	\$ 43,000	\$ 13,000	\$ 30,000
	2	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	3	AWD/FWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	4	Utility - Northampton Gardener	\$ 43,000	\$ 13,000	\$ 30,000
	6	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	7	Multi Tyred Roller	\$ 190,000	\$ 10,000	\$ 180,000
	8	Loader - Kalbarri	\$ 234,000	\$ 70,000	\$ 164,000
		Total	\$ 662,000	\$ 166,000	\$ 496,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
	2	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	3	Utility - Northampton Mntce/cleaner	\$ 41,000	\$ 10,000	\$ 31,000
	4	Utility - Northampton Grader Operator	\$ 41,000	\$ 10,000	\$ 31,000
	5	Tip Truck - Northampton (Water Truck)	\$ 270,000	\$ 75,000	\$ 195,000
	4	Truck Trailer	\$ 100,000	\$ 30,000	\$ 70,000
		Total	\$ 523,000	\$ 150,000	\$ 373,000

Northampton Shire Council
Projected Capital Upgrade/New Works Program - Plant and Equipment

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - CEO	\$ 60,000	\$ 30,000	\$ 30,000
	2	Utility - Kalbarri Ranger	\$ 40,000	\$ 15,000	\$ 25,000
	3	Loader/Backhoe	\$ 234,000	\$ 70,000	\$ 164,000
	3	Tip Truck - Northampton	\$ 272,000	\$ 82,000	\$ 190,000
		Total	\$ 606,000	\$ 197,000	\$ 409,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2026/27	1	4WD Wagon - Manager of Works	\$ 60,000	\$ 30,000	\$ 30,000
	2	AWD/FWD Car - Deputy CEO	\$ 40,000	\$ 20,000	\$ 20,000
	3	Utility - Northampton Ranger	\$ 52,000	\$ 10,000	\$ 42,000
	4	Utility - Leading Hand Main't Northampton	\$ 52,000	\$ 14,000	\$ 38,000
	5	Utility - Leading Const't Northampton	\$ 54,000	\$ 14,000	\$ 40,000
	6	Grader - Northampton	\$ 430,000	\$ 100,000	\$ 330,000
		Total	\$ 688,000	\$ 188,000	\$ 500,000

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2027/28	6	Loader Northampton	\$ 350,000	\$ 75,000	\$ 275,000
	1	2WD Car - EHO	\$ 30,000	\$ 15,000	\$ 15,000
		Total	\$ 380,000	\$ 90,000	\$ 290,000

Projected Capital Upgrade/New Works Program - Buildings
Revised 2021

Year	Description	Estimate
2021/22	New Kalbarri Depot Ablution	\$ 20,000
	Total	\$20,000

Buildings - Projected 10 year Capital Renewal Works Program - Revised 2021/22

Planned Renewal Year	Asset ID	Works Description	Renewal Cost (\$)
2021/22	Ablution	Jetty Ablution Building	\$148,000
	Allen Centre	Replace rear patio	\$16,000
	RSL Hall	Refurbish Floor	TBA
			\$164,000
2022/23	RSL Hall	Install acoustic ceiling	\$10,000
			\$10,000
2023/24	Administration	Allen Centre Kalbarri - Guttering/Fascias	\$40,000
			\$40,000
2024/25	Health	Northampton Doctors Surgery - floor coverings	\$15,000
			\$15,000

Recreation - Capital Renewal

2021/22	Kalbarri Marina Playground	New playground through LRCI Grant	\$100,000
	Horrocks Foreshore Park	New playground through LRCI Grant	\$100,000
	Horrocks	Pump Track construction LRCI Grant	\$50,000
	Northampton - Lions Park	Pump Track construction LRCI Grant	\$50,000
			\$300,000
2023/24	Kalbarri foreshore	Bin Surrounds	\$45,000
			\$45,000

DUAL USE PATHWAY PLAN 2021 TO 2025

Road Name	Works Description	2021/22	2022/23	2023/24	2024/25	Beyond 2025
Carried Over from 2019/20						
Stephen Street	Renew from Hampton Rd to West Street	\$ 57,000				
Grey Street	Replace section at Allen Centre	\$ 50,000				
Future Projects						
Grey Street	Repalce asphalt section on river side of Grey St, from new concete path to intersection fo DUP to Grey St be constructed from concrete	\$ 60,000				
Auger Street	Smith to Mallard			\$ 48,000		
	Mortimerr to Mallard			\$ 29,000		
Clotworthy Street	Grey to Smith (240)		\$ 53,000			
Hackney Street	Section from school to Post Office		\$ 73,000			
Callion Way	Waikiri to Gantheaume (230)					\$ 52,000
Gantheaume Crescent	Construct Dual Use Pathway Waikiri to Sequita (192)					\$ 43,000
George Grey Drive	Red Bluff to Eco Flora (note grant of \$61,000 applied)		\$ 123,000			
Hasleby Street	Construct Dual Use Pathway End of existing to Golf Club					\$ 38,000
Kaiber Street	Whole Street, east side					\$ 73,000
Nanda Drive	Red Bluff to Pederick (950)				\$ 210,000	
Nanda Drive & Porter St	Porter Street to Sun River Chalets					\$ 75,000
Orabanda Close	Batavia to Gantheaume (120)					\$ 27,000
Ralph Street	Gantheaume to Walker via Harvey (600)			\$ 124,000		
Red Bluff Road	From Red Bluff Road to Red Bluff car park					
Sequita Way	Gallant to Gantheaume (180)					\$ 64,000
Blue Holes	From Malaleuca Trail to Car Park					\$ 37,000
	Total Estimated Cost	\$ 167,000	\$ 249,000	\$ 201,000	\$ 210,000	\$ 409,000

CAR PARK DEVELOPMENT WORKS PROGRAM

CAR PARK	Works Description	Year Works planned				
		2021/22	2022/23	2023/24	2024/25	2025/26
Land Back Wharf	Seal unsealed parking and access road areas	\$ 188,000				
Jakes Beach	Seal access road and car park					\$ 190,000
Back Beach	Seal access road & car park		\$ 150,000			
Porter Street	Skate Park Car Park				\$ 125,000	
Siphons	Seal access road & car park			\$ 115,000		
Essex Street	Car parking on north of Hampton Gardens			\$ 83,000		
Estimated Cost		\$ 188,000	\$ 150,000	\$ 198,000	\$ 125,000	\$ 190,000

PROPOSED ROADWORKS 2021/22

Road Name	Works Description	2021-22	Funding Sources		
			Own Resources	RRG	R2R
<u>C/F from 2020/21</u>					
Karina Mews	Reseal and replace kerbing	\$ 41,000	\$ 41,000		
Smith Street	Asphalt Seal and repalce kerbing	\$ 90,000	\$ 90,000		
Glance Street	Reseal	\$ 22,000	\$ 22,000		
<u>New Projects</u>					
Gwalla Street	Construct and bitumen seal eastern section	\$ 128,000	\$ 128,000		
Forrest Street	Reseal (0.42 - 1.37 slk)	\$ 32,000	\$ 32,000		
Brook Street	Reseal	\$ 22,000	\$ 22,000		
Grey Street	Stage 1 - Asphalt reseal	\$ 251,000	\$ 251,000		
Ogilvie East Road	Reseal (0 - 3.2 SLK)	\$ 135,000		\$ 135,000	
Harney Street	Reseal (0-0.30 SLK)	\$ 13,000	\$ 13,000		
Kalbarri Road	Reseal (28-38 SLK)	\$ 353,000		\$ 235,300	\$ 117,700

PROPOSED ROADWORKS 2021/22

Road Name	Works Description	2021-22	Funding Sources		
			Own Resources	RRG	R2R
Northampton-Nabawa Rd	Reseal (0 0 4.38 SLK) from NWCH	\$ 182,000	\$	\$ 121,300	\$ 60,700
Port Gregory Rd	Reseal (0 - 5.32 SLK)	\$ 216,000	\$ 75,916	\$	\$ 140,084
Pelican Road	Reseal	\$ 19,500	\$ 19,500		
Richardson Street	Reseal	\$ 14,000	\$ 14,000		
Dagleish Cres	Reseal	\$ 18,400	\$ 18,400		
Second Avenue	Reconstruct and bitumen seal	\$ 78,000	\$ 78,000		
Estimated Cost		\$ 1,614,900	\$ 804,816	\$ 356,600	\$ 453,484

PROPOSED ROAD WORKS 2022/23

Road Name	Works Description	2022-23	Funding Sources		
			Own Resources	RRG	R2R
Bruce Road	Reseal	\$ 44,000	\$ 44,000		
Smith Street	Kerb renewal and seal (0.0 to 0.40 & (0.66 to 0.77)	\$ 110,000	\$ 110,000		
Kalbarri Road	Reseal (38 - 48 SLK)	\$ 363,000	\$ 121,000	\$ 242,000	
Anchorage Lane	Reseal	\$ 13,000	\$ 13,000		
Essex Street	Reseal (0 - 0.27 SLK)	\$ 12,000	\$ 12,000		
John Street	Reseal (0.21 - 0.38 SLK) off Forrest	\$ 31,000	\$ 31,000		
O'Connor & Lauder Streets School route - Binnu	Seal O'Connor and section of Lauder	\$ 67,000	\$ 67,000		
Grey Street	Stage 2 - Asphalt reseal	\$ 304,000		\$ 304,000	
Parker & Wundi	Construct and seal 2.3km of Parker & Wundi Roads	\$ 400,000	\$ 250,516	\$ 149,484	
Estimated Cost		\$ 1,344,000	\$ 648,516	\$ 242,000	\$ 453,484

PROPOSED ROAD WORKS 2023/24

Road Name	Works Description	2023/24	Funding Sources		
			Own Resources	RRG	R2R
Balla Whelarra Road	Reseal	\$ 455,000	\$ 134,325	\$	\$ 320,675
Kalbarri Road	Reseal (48 - 58 SLK)	\$ 372,000	\$ 124,000	\$ 248,000	
Burgess Street - Northampton	Construct and bitumen seal	\$ 60,000	\$ 60,000		
Binnu East Road	Reconstruct floodway at SLK 2.85	\$ 150,000	\$ 17,191		\$ 132,809
Estimated Cost		\$ 1,037,000	\$ 335,516	\$ 248,000	\$ 453,484

PROPOSED ROAD WORKS 2024/25

Road Name	Works Description	2024/25	Funding Sources		
			Own Resources	RRG	R2R
Forrest Street	Reseal (0.42 - 1.37 slk)	\$ -	\$ -		
Ogilvie East Road	Stage 1 - construct eastern 12km section	\$ 840,000	\$ 386,516		\$ 453,484
Binnu East Road	Reconstruct floodway at SLK 1.00	\$ 160,000	\$ 160,000		
Maver Street	Install Kerb	\$ 11,000	\$ 11,000		
Regional Road Group	Projects to be determined	\$ 300,000	\$ 100,000	\$ 200,000	
Estimated Cost		\$ 1,311,000	\$ 657,516	\$ 200,000	\$ 453,484

PROPOSED ROAD WORKS 2025/26

Road Name	Works Description	2025/26	Funding Sources		
			Own Resources	RRG	R2R
Ogilvie East Road	Stage 2 - construct eastern 12km section	\$ 840,000	\$ 386,516		\$ 453,484
	Re-seal Stage 1	\$ 240,000	\$ 80,000	\$ 160,000	
Murchison House Station Road	Reconstruct with gravel	\$ 393,000	\$ 393,000		
Mortimer Street	Reconstruct and Drainage	\$ 80,000	\$ 80,000		
Estimated Cost		\$ 1,553,000	\$ 939,516	\$ 160,000	\$ 453,484

PROPOSED ROAD WORKS 2026/27

Road Name	Works Description	2026/27	Funding Sources		
			Own Resources	RRG	R2R
Nanda Drive	Construct unmade section from Walker onto Smith Street	\$ 360,000	\$ 85,000	\$	\$ 275,000
Ogilvie East Road	Reseal Stage 2	\$ 250,000	\$ 84,000	\$ 166,000	
Chilimiony Road	Realign and construct section north of Rob Road for 1km	\$ 275,000	\$ 96,516	\$	\$ 178,484
Estimated Cost		\$ 885,000	\$ 265,516	\$ 166,000	\$ 453,484