

2016 to  
2020

Shire of Northampton Corporate  
Business Plan



Revised:

Shire of Northampton

2016 to 2020

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## Our Vision

A proud and unique community recognising the past and creating the future.

## Our Mission

The Shire of Northampton will provide community leadership by modelling and supporting economic, environmental and social development within the Shire.

## Our Values

The Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. As a result of these sessions the following values of the Shire of Northampton were determined:

- Honesty and Integrity
- Proactive Approach
- Dialogue
- Environmental Responsibility
- Diligence

Community consultation on the Community Strategic Plan has occurred each year since 2009 however the values have remained unchanged.

## Our Shire

The Shire of Northampton is approximately 475km north of Perth with an area of 12,499 square kilometres. The closest regional centre to Northampton is Geraldton, 50 kilometres to the south.

The Shire has two main town centres, Northampton and Kalbarri. The smaller towns or rural hubs are Binnu, Isseka, Port Gregory, Ajana and Horrocks.

The predominant industries in the shire are broad acre agriculture, fishing and tourism, Garnet mining and Betocarotene production.

The Shire had a population of 3,192 at the 2011 Australian Bureau of Statistics Census. It is estimated that the population will remain stable over the next 10 years.

The population comprises 51% males and 49% females. The median age is 46 years which is higher than the State average of 36 years. Changes in age structure and cultural diversity of residents will pose significant challenges in the management of current and future demand for quality lifestyles.

Northampton is a diverse community ranging from the traditional farming and fishing community to tourism. With a beautiful stretch of coast line the coastal towns of Horrocks, Port Gregory and in particular Kalbarri are popular tourist destinations. The Shire has also proven to be a popular base for fly-in / fly-out mine works and their families and for active retirees relocating from the north of the State. With the towns of Northampton and Kalbarri being some 110kms apart it is important that the Shire provide infrastructure in both locations.

Kalbarri has a district high school to year 12 with Northampton's to year 10. Due to the close proximity of Northampton to Geraldton most high school children are retained in the town as there is a bus service to Geraldton. Therefore, throughout the Shire there is a high demand for infrastructure suitable for the youth.

## Governance

The Shire of Northampton residents and ratepayers are represented by 9 Councillors. The Shire is split into 2 wards and the number of Councillors representing each ward is based on the population within the ward. The wards are:

- Northampton – 5 Councillors
- Kalbarri – 4 Councillors

The term of each Councillor is 4 years. Elections are held in October of every second year. At each election half the Councillors are up for re-election.

Council meetings are held every third Friday of the month at 1pm. In February, June and October the Council meetings are held at the Allen Centre in Kalbarri, all other months are held in the Northampton Council Chambers. Should there be any change to Council meeting times this will be advertised and listed on the Council website. Council minutes and agenda are published every month and are available on the Council website [www.northampton.wa.gov.au](http://www.northampton.wa.gov.au)

The Chief Executive Officer (CEO) is employed by the Council to carry out the operations of the Local Government. The CEO employs administrative and works staff to carry out the operations of the Shire. The CEO oversees 4 departments of the Shire being: Administration, Works, Health/Building and Planning. Each department is headed by a member of the Executive Management Team. The Executive Management Team comprises the CEO, Deputy CEO, Manager of Works and Services, Environmental Health Officer/Building Surveyor and the Principal Planner.

## Planning for the Future

Section 5.56 (1) and (2) of the Local Government Act requires that each local government is 'to plan for the future of the district' by developing plans in accordance with regulations. Council is required to have a Community Strategic Plan and a Corporate Business Plan. The Corporate Business Plan has been developed in accordance with the Integrated Planning and Reporting Guidelines developed by the Department of Local Government.

The key requirements of the Corporate Business Plan as set out by the Department of Local Government is:

- The plan is for a minimum of 4 years.
- The plan identifies and prioritises the principal strategies and activities Council will undertake in response to the aspirations and objectives stated in the Strategic Community Plan.
- The plan states the services, operations and projects that a local government will deliver over the period of the plan, method for delivering these and the associated cost.

- The plan references resourcing considerations such as asset management plans, finances and workforce plans.
- Council must adopt the plan by an absolute majority.
- Notice must be given to the public when the plan is adopted or modified.
- The plan is to be reviewed annually.

## The Planning Process

The Shire of Northampton's Community Strategic Plan was first developed in 2009 through a number of consultative sessions with Shire employees, community representatives and elected members. The plan has then been reviewed annually to ensure that the goals are still relevant. The Community Strategic Plan identifies the Community's aspirations and objectives. The Corporate Business Plan sets out how the Council will achieve the outcomes of those aspirations and objectives over the next 4 financial years. The Corporate Business Plan is used to drive the Annual Budget.

The Corporate Business Plan is developed with regard to the following informing strategies:

**Asset Management Plans** – The asset management plans identify the assets and infrastructure of Council. The plans identify the required asset renewals in order to maintain and/or increase Council's level of service to the community. The outcomes of the asset management plans span 10 years, the first 4 make up the capital expenditure of the Corporate Business Plan.

**Long Term Financial Plan** – The Long Term Financial Plan is a 10 year plan. It focuses on the financial ratios to ensure the financial health of the Local Government and measures the impact of decisions in the long term. The first 4 years of the Long Term Financial Plan link directly into the Corporate Business Plan, the Corporate Business Plan provides more detail on specific projects and reinforces the link between these projects and the Community Strategic Plan. The Long Term Financial Plan illustrates the longer term impact of financial decisions and measures the impact on ratios which are used to benchmark Council within the local government industry.

**Workforce Plan** – The Workforce Plan identifies workforce requirements and strategies for current and future operations over the next four years. The cost of Council's workforce is budgeted to increase by 5.0% each year. This cost is represented in both the Long Term Financial Plan and the Corporate Business Plan. This amount is not the only amount to make up the "Employee Costs" in the Statement of Comprehensive Income by Nature and Type on page 19. The other major cost included here is superannuation. The portion of employee wages costed to capital works has been capitalised and therefore reduces the "Employee Costs" as disclosed in the Statement of Comprehensive Income.

There will be a change in the number of employees with the employing of a third Ranger to manage the proposed camping grounds at Luck Bay (refer to page 16 for the Organisational Chart). This employee is likely to commence duties late to mid 2016 and a provision for this cost has been included in both the Long Term Financial Plan and the Corporate Business Plan.

In the Asset Management Plans there is an assumption that the operating costs (including employee costs) of any new buildings or sporting infrastructure will be the responsibility of the relevant community organisation or sporting group.

## Prioritising Strategies

The Corporate Business Plan must *“Identify and prioritise the principal strategies and activities the Council will undertake in response to the aspirations and objectives stated in the Community Strategic Plan”*.

Council’s Community Strategic Plan was developed with consultation of the community. The strategies developed now form the basis of the Corporate Business Plan.

The Community Strategic Plan developed 5 key operational areas of the Council:

**Economic** – Enabling a choice of lifestyle through strong business support

**Environmental** – Provide environmental leadership throughout the Shire

**Infrastructure** – Comprehensive road, electrical and water services across the Shire.

**Social/Community** – A vibrant and inclusive community enabling a range of interests and lifestyles.

**Organisational and Governance** – To be known as the community centrepiece for business and social development.

Within each operational area there are a number of strategies. The following tables on pages 6 to 13 addresses each strategy of the Community Strategic Plan and indicates the projects and resources allocated within the next 4 years to achieve the outcomes of the strategy. The table indicates if the key action is:

- Part of the normal operating budget of Council and which program it belongs to. The total revenue and expenditure by program is shown on page 20 in the Statement of Comprehensive Income by Program.
- Part of the capital budget of Council and which program it belongs to. All capital projects are summarised in the Rate Setting Statement on page 22. The notes following that statement itemise the individual projects and link these projects to the Community Strategic Plan and Asset Management Plan.
- In the future, and therefore outside of the Corporate Business Plan being the next 4 financial years “NC” means there is no cost associated with the project directly.

## The Four Year Budget 2016/17 to 2019/20

The Corporate Business Plan must “state the services, operations and projects that a local government will deliver over the period of the plan, the method for delivering these and the associated costs”.

The Shire of Northampton provides an extensive range of services to the community which fall into the following programs prescribed under the Local Government (Financial Management Regulations 1996.) Each program also has a schedule or program number. This number is used in references throughout the financial statements. Estimates of expenditure and income have been calculated for each of these programs in the Long Term Financial Plan 2016/17 to 2023/24 and the first 4 years have been extracted to form the basis of the Corporate Business Plan’s 4 Year Budget:

**General Purpose Funding (3)** – expenses and income associated with levying and collecting rates, general purpose grants and interest from investments.

**Governance & Administration (4)** – relates to the support of members of Council (councillors) and administration and operation of services and facilities to support the Council’s function.

**Law, Order and Public Safety (5)** – covers expenses and income principally associated with Shire Rangers. This includes administration and implementation of various local laws, animal control (licencing and enforcement), fire prevention and emergency services.

**Health (7)** – monitoring of food quality and licencing of food premises and pest control measures. Assisting with the provision of Doctors to service the Shire

**Education and Welfare (6)** – operation of day care centres and aged care facilities.

**Community Amenities (10)** – principally covers operations of waste services (rubbish collection, disposal and refuse site maintenance), town planning and development and urban stormwater drainage functions.

**Recreation and Culture (11)** – maintenance of halls, sporting facilities, ovals, parks and reserves . The operation of the two libraries and historical buildings are also included.

**Transport (12)** – maintenance of streets, roads, bridges, parking areas and footpaths including street lighting. Costs associated with the operations of the two works depots and the airport at Kalbarri.

**Economic Services (13)** – building control services (licences), support for the local tourist centres in Kalbarri and Northampton, area promotion and economic development initiatives under taken by the Shire.

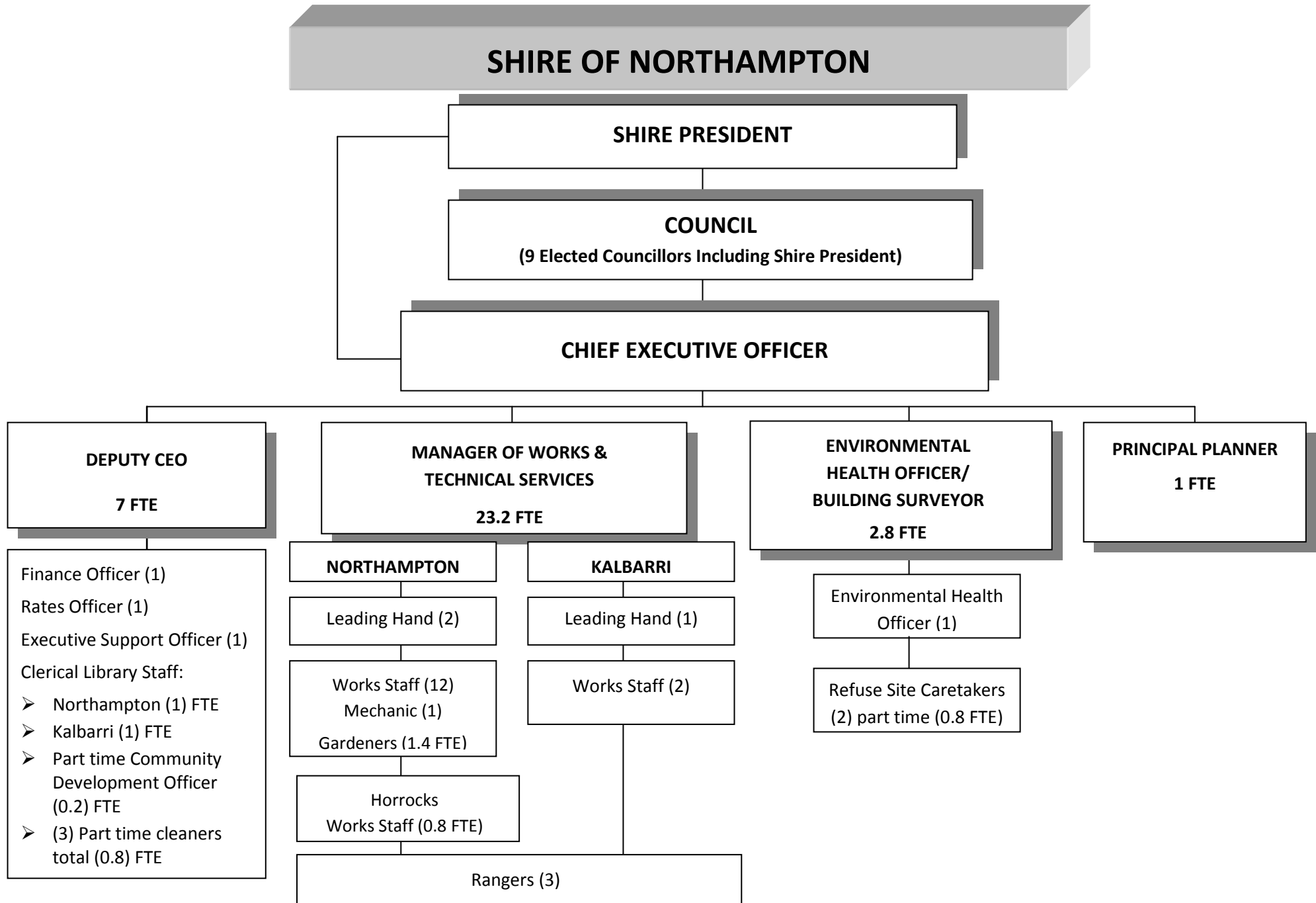
**Other Property and Services (14)** – private works undertaken by the Shire and operating and maintenance costs of the Shire’s plant and equipment used in maintenance and construction works.

Council employs 36 full-time equivalent staff to carry out services to the Shire. The Services provided by each department are:

<b>Department</b>	<b>Responsible</b>	<b>Services</b>	<b>Program</b>
Administration	Deputy CEO	Governance / Administration	4
		General Purpose Funding	3
		Libraries (part of Recreation and Culture)	11
Works and Technical Services	Manager of Works and Technical Services	Law, Order and Public Safety	5
		Recreation and Culture - parks and ovals	11
		Other Property and Services	14
		Transport	12
Health and Building	Environmental Health Officer/Building Surveyor	Health	7
		Education and Welfare	6
		Community Amenities - waste services	10
		Recreation and Culture - maintenance of halls and sporting facilities	11
		Economic Services	13
Town Planning	Principal Planner	Community Amenities - Town Planning	10

The CEO oversees the operations of all Departments and is generally responsible for all Governance matters and deals directly with the elected members. The Shire's organisational structure further illustrates the staff responsible for the various services of Council.





The 4 year budget is made up of operating and capital income and expenditure.

The *operating income and expenditure* has been calculated based on the 2015/16 annual budget with some minor adjustments for changes which were known at the time of producing this report. Each component of operating income and expenditure has been increased by a percentage which is noted on the Statement of Comprehensive Income by Nature and Type on page 18. The operating income and expenditure is the cost of providing the services and operations as outlined in the previous 2 pages.

The *capital income and expenditure* have been derived directly from Council's Asset Management Plans. Pages 24 to 29 details all capital income and expenditure and references which Asset Management Plan the project has been derived from.

Both the capital and operating income and expenditure are included in the Rate Setting Statement on page 23 and illustrates how Council will fund both the capital projects and annual operations and services. The 4 year budget is extracted from the Long Term Financial Plan 2013/14 to 2023/24. The Long Term Financial Plan includes various ratios and benchmarks which measures the long term financial sustainability of Council. The Long Term Financial Plan contains further detail including a Cash Flow Statement, Balance Sheet (including the detail of the opening and closing positions), Equity Statement, Depreciation Schedule, Loan Repayment Schedule and Cash Reserves

Most capital projects other than plant purchases are subject to grant funding approvals. Note 1 of the Statement of Comprehensive Income by Nature and Type on page 19 discloses further detail regarding the grant funding for various projects.

## **Conclusion – Implementation and Review**

Council will review the Corporate Business Plan each year between the months of February and April. This will allow the corresponding year of the Corporate Business Plan to accurately inform the annual budget. Each review will be carried out with consideration of changing internal, external, community and business environments.

In addition Council's Annual Report will contain:

- i. An overview of the Strategic Community Plan and the Corporate Business Plan, which together constitute the Plan for the Future
- ii. Major initiatives to commence or continue in the next financial year
- iii. Any modifications that was made to the Strategic Community Plan during the financial year; and
- iv. Any significant modifications that was made to the Corporate Business Plan during the financial year.

Council generally release their Annual Report between October and December following the end of the financial year. The Annual Report is available to the public and the public are invited to attend the Annual Electors Meeting following the release of the Annual Report.

## Shire of Northampton Corporate Business Plan 2016 - 2019

### Statement of Comprehensive Income by Nature and Type

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	% Increase or ref
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS							
Rates	3,799	4,005	4,325	4,498	4,678	4,866	4%-8%
Operating Grants, Subsidies & Contributions	3,080	1,297	1,336	1,376	1,417	1,460	3%
Fees & Charges	1,060	1,086	1,118	1,152	1,186	1,222	3%
Interest Earnings	129	112	122	122	122	122	
Other Revenue	6	150	155	159	164	169	
<b>Total Revenue</b>	<b>8,074</b>	<b>6,650</b>	<b>7,056</b>	<b>7,308</b>	<b>7,568</b>	<b>7,838</b>	
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING LOSS ON ASSET DISPOSAL							
Employee Costs	(2,642)	(2,782)	(2,681)	(2,927)	(3,059)	(3,196)	4.5%
Materials & Contracts	(2,363)	(2,307)	(2,115)	(2,293)	(2,350)	(2,409)	2.50%
Utilities	(360)	(345)	(362)	(362)	(380)	(380)	5%
Depreciation	(1,924)	(1,889)	(3,468)	(3,491)	(3,480)	(3,466)	
Interest Expenses	(74)	(73)	(63)	(52)	(53)	(46)	
Insurance	(231)	(243)	(253)	(263)	(274)	(285)	4%
Other Expenditure	(252)	(241)	(248)	(255)	(263)	(271)	3%
<b>Total Expenditure</b>	<b>(7,844)</b>	<b>(7,881)</b>	<b>(9,190)</b>	<b>(9,644)</b>	<b>(9,858)</b>	<b>(10,053)</b>	
<b>Sub-total</b>	<b>229</b>	<b>(1,231)</b>	<b>(2,134)</b>	<b>(2,336)</b>	<b>(2,290)</b>	<b>(2,215)</b>	
Non-Operating Grants, Subsidies & Contributions	924	2,531	2,834	1,336	1,246	796	Note 1
Profit on Asset Disposals	58	24	-	-	-	-	
Loss on Asset Disposals	(124)	(82)	-	-	-	-	
<b>Sub-total</b>	<b>858</b>	<b>2,473</b>	<b>2,834</b>	<b>1,336</b>	<b>1,246</b>	<b>796</b>	
<b>NET RESULT</b>	<b>1,088</b>	<b>1,243</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>	
<b>Other Comprehensive Income</b>							
Changes in Valuation of non-current assets	88,055	-	-	-	-	-	
Total Other Comprehensive Income	88,055	-	-	-	-	-	
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>89,143</b>	<b>1,243</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>	

## Shire of Northampton Corporate Business Plan 2016 - 2019

### Statement of Comprehensive Income by Nature and Type

NOTE 1 - NON OPERATING GRANTS AND SUBSIDIES & CONTRIBUTIONS	AMP Ref	2016 / 2017 \$000s	2017 / 2018 \$000s	2018 / 2019 \$000s	2019 / 2020 \$000s
Regional Road Group Projects	Transport Apx B	327	275	300	471
Roads to Recovery Projects	Transport Apx B	325	325	413	325
R4R Road Construction Projects *	Transport Apx B	1032	530	362	
Community in-kind contribution					
Footpath Grants	Transport Apx B			71	
CSRFF	Rec Appx B				
Community Contribution	Rec Appx B				
Grants to be identified					
- RSL Hall	Rec Appx B				
Kalbarri Tennis/Netball/Basketball Courts	Rec Appx B				
- CS&RF	Rec Appx B	225			
- R4R	Rec Appx B	227			
- Community	Rec Appx B	20			
Horrocks Community Centre	Rec Appx B				
- R4R	Rec Appx B				
- Lotterywest	Rec Appx B				
- Community	Rec Appx B				
Half Way/Lucky Bay - nature based camping ground		375			
Lions Park Redevelopment	Rec Appx B				
- Lotterywest	Rec Appx B	123			
Kalbarri Foreshore	Rec Appx B				
- NSRF	Rec Appx B	180			
		2834	1130	1146	796

\* Grant funding is now in doubt, projects have remained in the plans as alternative sources of funding will be pursued.

## Shire of Northampton Corporate Business Plan 2016 - 2019

### Statement of Comprehensive Income by Program

	Schedule Ref	Actual 14/15	Budget 14/15	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES AND CONTRIBUTIONS							
Governance	4	91	29	30	31	32	33
General Purpose Funding	3	6,179	4,813	5,302	5,501	5,707	5,921
Law, Order, Public Safety	5	128	80	84	86	89	91
Health	7	45	53	55	57	58	60
Education and Welfare	6	207	200	208	214	220	227
Housing	9	17	22	22	23	24	25
Community Amenities	10	820	809	841	867	893	919
Recreation and Culture	11	151	57	59	61	63	64
Transport	12	95	157	163	168	173	179
Economic Services	13	134	135	140	144	149	153
Other Property and Services	14	207	146	152	156	161	166
<b>Total Revenue</b>		<b>8,074</b>	<b>6,500</b>	<b>7,056</b>	<b>7,308</b>	<b>7,568</b>	<b>7,838</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>							
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS							
Governance	4	(814)	(834)	(790)	(767)	(745)	(723)
General Purpose Funding	3	(118)	(105)	(102)	(99)	(96)	(94)
Law, Order, Public Safety	5	(745)	(632)	(489)	(475)	(461)	(448)
Health	7	(231)	(220)	(213)	(207)	(201)	(195)
Education and Welfare	6	(246)	(217)	(211)	(205)	(199)	(193)
Housing	9	(109)	(112)	(109)	(105)	(102)	(99)
Community Amenities	10	(1,185)	(1,294)	(1,257)	(1,220)	(1,185)	(1,151)
Recreation and Culture	11	(1,496)	(1,451)	(1,410)	(1,369)	(1,329)	(1,291)
Transport	12	(2,469)	(2,645)	(4,271)	(4,875)	(5,234)	(5,566)
Economic Services	13	(229)	(284)	(276)	(268)	(260)	(253)
Other Property and Services	14	(130)	(13)	(12)	(12)	(12)	(11)
<b>Total Expenditure</b>		<b>(7,771)</b>	<b>(7,807)</b>	<b>(9,139)</b>	<b>(9,603)</b>	<b>(9,825)</b>	<b>(10,024)</b>
<b>Sub-total</b>		<b>303</b>	<b>(1,307)</b>	<b>(2,083)</b>	<b>(2,295)</b>	<b>(2,257)</b>	<b>(2,186)</b>

**Shire of Northampton Corporate Business Plan 2016 - 2019**  
**Statement of Comprehensive Income by Program**

<b>FINANCE COSTS</b>							
Recreation and Culture	11	(8)	(6)	(4)	(3)	(1)	(0)
Transport	12	(38)	(29)	(22)	(16)	(10)	(8)
Other Property and Services	14	(27)	(39)	(24)	(23)	(22)	(21)
		(74)	(73)	(51)	(41)	(33)	(28)
<b>NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS</b>							
Governance	4	-	-	-	-	-	-
Law, Order, Public Safety	5	-	-	-	-	-	-
Education and Welfare	6	0	-	-	-	-	-
Community Amenities	10	-	877	-	-	-	-
Recreation and Culture	11	-	-	1,150	206	100	-
Transport	12	924	1,280	1,684	1,130	1,146	796
Economic Services	13	-	375	-	-	-	-
Other Property and Services	14	-	-	-	-	-	-
<b>Sub-total</b>		925	2,531	2,834	1,336	1,246	796
<b>PROFIT / (LOSS) ON DISPOSAL OF ASSETS</b>							
<b>Sub-total</b>		(66)	(58)	-	-	-	-
<b>NET RESULT</b>		1,088	1,093	700	(1,000)	(1,044)	(1,418)
<b>Other Comprehensive Income</b>							
Changes in Valuation of non-current assets		88,055	-	-	-	-	-
Total Other Comprehensive Income		88,055	-	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>		<b>89,143</b>	<b>1,093</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,418)</b>

## Shire of Northampton Corporate Business Plan 2016 - 2019

### Rate Setting Statement 2016 - 2019

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>REVENUES</b>						
Rate Levies	3758	3962	4,325	4,498	4,678	4,866
Other Revenue	5293	5092	5,565	4,146	4,136	3,769
<b>Revenues Sub-total</b>	<b>9051</b>	<b>9054</b>	<b>9,890</b>	<b>8,644</b>	<b>8,814</b>	<b>8,635</b>
<b>EXPENSES</b>						
All Operating Expenses	-7,987	-7,962	(9,190)	(9,644)	(9,858)	(10,053)
<b>Net Operating Profit/(Loss)</b>	<b>1,063</b>	<b>1,093</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>
<b>NON CASH ITEMS</b>						
(Profit)/Loss on Asset Disposals	345	58	-	-	-	-
Depreciation on Assets	1920	1,889	3,468	3,491	3,480	3,466
<b>Sub-total</b>	<b>2,265</b>	<b>1,947</b>	<b>3,468</b>	<b>3,491</b>	<b>3,480</b>	<b>3,466</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>						
Development of Land Held for Resale 1	73	-	-	-	-	-
Proceeds from Sale of Land 2			-	-	-	-
Purchase Land and Buildings 3	(994)	(1,556)	(750)	(155)	(190)	-
Infrastructure Assets - Roads 4	(1,427)	(1,954)	(2,299)	(1,913)	(1,403)	(1,328)
Infrastructure Assets - Other 5	(103)	(848)	(1,038)	(185)	-	(92)
Purchase Plant and Equipment 6	(652)	(827)	(530)	(592)	(618)	(814)
Purchase Furn and Equipment	(9)	-	-	-	-	-
Proceeds Disposal of Assets 7	310	224	120	178	196	253
Repayment of Debentures 8	(131)	(169)	(178)	(184)	(157)	(135)
Proceeds from New Debentures	350	-	-	414	-	-
Self-supporting Loan Principal 9	20	21	22	20	21	22
Transfers to Reserves 10	(304)	(90)	(76)	(75)	(75)	(75)
Transfers from Reserves 11	3	628	239	-	39	-
<b>Net Cash From Investing Activities</b>	<b>(2,864)</b>	<b>(4,570)</b>	<b>(4,490)</b>	<b>(2,491)</b>	<b>(2,187)</b>	<b>(2,168)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FW</b>	<b>1,107</b>	<b>1,391</b>	<b>267</b>	<b>(55)</b>	<b>(56)</b>	<b>193</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FI</b>	<b>1,391</b>	<b>267</b>	<b>(55)</b>	<b>(56)</b>	<b>193</b>	<b>73</b>
<b>CONTROL = 0</b>	<b>179</b>	<b>(139)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>

Refer to the Balance Sheet and Equity Statements in the LTFP to see surplus/deficit detail

# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

PURCHASE OF LAND AND BUILDINGS	AMP Ref	Strategic Plan Key Action	RSS Ref	2016 / 2017 \$000s	2017 / 2018 \$000s	2018 / 2019 \$000s	2019 / 2020 \$000s
Allen Centre Floorcoverings	Buildings Apx B	1.1.1			40		
Northampton Administration Centre Floorcoverings	Buildings Apx B	5				40	
RSL Hall Display Room/Toilets					115		
Jakes Point Ablution Building						80	
Jetty Ablution Building						70	
Pioneer Aged Residential Units				260			
Half Way/Lucky Bay nature based camping ground				430			
Binnu Refuse Site (Purchase Land)				20			
Sally's Tree Ablutions Extensions				40			
			3	<u>750</u>	<u>155</u>	<u>190</u>	<u>0</u>

PURCHASE OF INFRASTRUCTURE ASSETS OTHER	AMP Ref	Strategic Plan Key Action	RSS Ref	2016 / 2017 \$000s	2017 / 2018 \$000s	2018 / 2019 \$000s	2019 / 2020 \$000s
Binnu Tennis Court Resurfacing	Rec Appx B	3.5.1 & 2			60		
Hampton Gardens seating	Rec Appx B	4.6.1		0			
Horrocks Jetty Pylon T-Bracket Replacement	Rec Appx B	4.6.1		34	34		
Hampton Gardens - Seating	Rec Appx B	4.6.1		3			
Lions Park Redevelopment	Rec Appx B	4.6.1		123			
Kalbarri Foreshore Parkland Redevelopment	Rec Appx B	4.6.1		90	91		92
Kalbarri Floating Jetty - bracket replacement	Rec Appx B	4.6.1		38			
Kalbarri Tennis/Netball Courts	Rec Appx C	3.5.1 & 2		750			
Lions Park Playground Equipment	Rec Appx B	4.6.1					
Northampton Netball Courts Relocation	Rec Appx B	3.5.1 & 2					
			5	<u>1038</u>	<u>185</u>	<u>0</u>	<u>92</u>



# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020
ROADS		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Binnu West Reconstruct and Seal		Transport Apx B	1.1.3		499			
Chilimony Rd Sealing - Stage 2		Transport Apx B	1.1.3		325	120		
Chilimony Rd Cons't Overlay - Stage 3		Transport Apx B	1.1.3			265	97	
George Grey Drive - seal shoulder and kerbing		Transport Apx B	1.1.3				121	
Harvey Road pavement repairs		Transport Apx B	1.1.3		32			
Horrocks Road - Shoulder Recondition		Transport Apx B	1.1.3		150	88	295	
Kalbarri Road Shoulder Recondition		Transport Apx B	1.1.3					390
Kalbarri Road Shoulder Recondition		Transport Apx B	1.1.3		374	325		
Kalbarri Road Reseal section SLK 8-18		Transport Apx B	1.1.3					334
Central Boat Ramp Car Park - Reseal Car Park Area		Transport Apx B	1.1.3		19			
Mortimer St - Reconstruct Drainage Auger to Woc		Transport Apx B					66	
Smith Street - Asphalt Sections			1.1.3				53	
West Street - drainage		Transport Apx B	1.1.3		23			
White Cliffs Road Sealing		Transport Apx B	3.2.8		702	599	430	
Reseals	Atkinson St	Transport Apx B	1.1.3			23		
Reseals	Binnu East Reseal	Transport Apx B	1.1.3					420
Reseals	Browne Blvd	Transport Apx B	1.1.3				17	
Reseals	Brook St	Transport Apx B	1.1.3					26
Reseals	Castaway Street	Transport Apx B	1.1.3				15	
Reseals	Charlton Loop	Transport Apx B	1.1.3					25
Reseals	Fifth Ave	Transport Apx B	1.1.3			14		
Reseals	Fourth Ave	Transport Apx B	1.1.3			6		
Reseals	Forrest St	Transport Apx B	1.1.3			35		
Reseals	Gallant Close	Transport Apx B	1.1.3		10	29		
Reseals	Gantheaume Crescent	Transport Apx B	1.1.3				33	
Reseals	Glance Street	Transport Apx B	1.1.3			22		

# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

PURCHASE OF INFRASTRUCTURE ASSETS		AMP	Strategic Plan	RSS	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020
ROADS (Continued)		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Reseals	Hackney	Transport Apx B	1.1.3		12			
Reseals	Jacques Boulevard	Transport Apx B	1.1.3					29
Reseals	Mitchell St (Slurry)	Transport Apx B	1.1.3		90			
Reseals	Nanda Drive	Transport Apx B	1.1.3					21
Reseals	Onslow St	Transport Apx B	1.1.3			50		
Reseals	Patrick Crescent	Transport Apx B	1.1.3				13	
Reseals	Porter St	Transport Apx B	1.1.3			65	33	
Reseals	Ralph St	Transport Apx B	1.1.3				18	
Reseals	Smith St	Transport Apx B	1.1.3					35
Reseals	Stephen St	Transport Apx B	1.1.3			35	45	
Reseals	Stiles Road	Transport Apx B	1.1.3				62	
Reseals	Sutherland St	Transport Apx B	1.1.3			13		
Reseals	Waikiri Parade	Transport Apx B	1.1.3			82		
Reseals	Walker Street	Transport Apx B	1.1.3			32		
Reseals	West St	Transport Apx B	1.1.3		25	15		
Footpaths	Essex Street	Transport Apx B	3.2.5 & 6			46		
Footpaths	Auger Street	Transport Apx B	3.2.5 & 6					48
Footpaths	Glass Street	Transport Apx B	3.2.5 & 6		39			
Footpaths	Red Bluff Road to Red Bluff Carpark	Transport Apx B	3.2.5 & 6			50		
Footpaths	George Grey Drive	Transport Apx B	3.2.5 & 6				107	
All key actions in Strategy 3.2 relate to roadworks				4	2299	1913	1403	1328

# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

PURCHASE OF PLANT AND EQUIPMENT		AMP Ref	Strategic Plan Key Action	RSS Ref	2016 / 2017 \$000s	2017 / 2018 \$000s	2018 / 2019 \$000s	2019 / 2020 \$000s	
4WD	Manager of Works	Plant Appx B			60			60	
4WD	CEO	Plant Appx B					55		
4WD	Building/Health Manager	Plant Appx B					55		
Backhoe	Northampton	Plant Appx B							
Car	Deputy CEO	Plant Appx B			40			40	
Car	Planner	Plant Appx B				30			
Car	EHO	Plant Appx B				30			
Grader	Northampton	Plant Appx B					425		
Loader	Northampton	Plant Appx B							
Mower	Kalbarri	Plant Appx B							
Prime Mover	Northampton	Plant Appx B			220				
Roller	Northampton	Plant Appx B						198	
Free Roller	Northampton	Plant Appx B				38	38	38	
Tip Truck	Kalbarri	Plant Appx B							
Tip Truck	Northampton	Plant Appx B			210			260	
Tip Truck	Northampton	Plant Appx B				247			
Truck DC	Northampton	Plant Appx B							
Trailers	Truck Trailers	Plant Appx B				93			
Truck T/Top	Northampton	Plant Appx B							
Utility	Kalbarri Gardener	Plant Appx B				34			
Utility	Kalbarri Leading Hand	Plant Appx B				43			
Utility	Kalbarri Ranger	Plant Appx B					45		
Utility	Northampton Gardener	Plant Appx B				43			
Utility	Northampton Grader Operator	Plant Appx B						35	
Utility	Northampton Mechanic	Plant Appx B						45	
Utility	Northampton Grader Operator	Plant Appx B						40	
Utility	Northampton Const Leading Hand	Plant Appx B						49	
Utility	Northampton Maint Leading Hand	Plant Appx B						49	
Utility	Northampton Ranger	Plant Appx B				34			
					6	530	592	618	814

# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

PROCEEDS FROM SALE OF		AMP	Strategic Plan	RSS	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	
PLANT AND EQUIPMENT		Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s	
4WD	Manager of Works	Plant Appx B			30			30	
4WD	CEO	Plant Appx B					27		
4WD	Building/Health Manager	Plant Appx B					28		
Backhoe	Northampton	Plant Appx B							
Car	Deputy CEO	Plant Appx B			20			20	
Car	Planner	Plant Appx B				15			
Car	EHO	Plant Appx B				15			
Grader	Northampton	Plant Appx B					127		
Prime Mover	Northampton	Plant Appx B			30				
Roller	Northampton	Plant Appx B						60	
Tip Truck	Kalbarri	Plant Appx B							
Tip Truck	Northampton	Plant Appx B			40			78	
Tip Truck	Northampton	Plant Appx B				74			
Trailers	Truck Trailers	Plant Appx B				28			
Truck DC	Northampton	Plant Appx B							
Truck T/Top	Northampton	Plant Appx B							
Utility	Kalbarri Gardener	Plant Appx B				10			
Utility	Kalbarri Leading Hand	Plant Appx B				13			
Utility	Kalbarri Ranger	Plant Appx B					14		
Utility	Northampton Gardener	Plant Appx B				13			
Utility	Northampton Grader Operator	Plant Appx B						11	
Utility	Northampton Mechanic	Plant Appx B						13	
Utility	Northampton Grader Operator	Plant Appx B						12	
Utility	Northampton Const Leading Hand	Plant Appx B						14	
Utility	Northampton Maint Leading Hand	Plant Appx B						15	
Utility	Northampton Ranger	Plant Appx B				10			
Plant is an integral part of carrying out all Local Government Services as detailed within the Corporate Business Plan					7	120	178	196	253

# Shire of Northampton Corporate Business Plan 2016 - 2019

## Notes for Capital Section of Rate Setting Statement 2016 - 2019

REPAYMENT OF LOANS	AMP	Strategic Plan	RSS	2015 / 2016	2016 / 2017	2017 / 2018	2018 / 2019
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 147 - Kalbarri Bowling Club*	N/A			3	0	0	0
Loan 148 - Kalbarri Library Extensions	N/A			25	26	27	0
Loan 149 - Plant	N/A			63	68	0	0
Loan 151 - Kalbarri Bowling Club*	N/A			3	3	4	4
Loan 152 - CEO Residence*	N/A	5.1.5		16	16	17	18
Loan 153 - Plant	N/A			37	38	40	41
Loan 154 - staff Housing				31	32	33	34
* Self-Supporting Loan							
			8	178	184	120	97

SELF SUPPORTING PRINCIPAL REPAID	AMP	Strategic Plan	RSS	2015 / 2016	2016 / 2017	2017 / 2018	2018 / 2019
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Loan 147 - Kalbarri Bowling Club*	N/A			3	0	0	0
Loan 151 - Kalbarri Bowling Club*	N/A			3	3	4	4
Loan 152 - CEO Residence*	N/A			16	16	17	18
			9	22	20	21	22

TRANSFERS TO RESERVE	AMP	Strategic Plan	RSS	2015 / 2016	2016 / 2017	2017 / 2018	2018 / 2019
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Leave Reserve				12	12	12	12
Land Development Reserve		3.1.4		0	0	0	0
Kalbarri Airport Reserve		1.1.4		21	21	21	21
Kalbarri Tennis, Netball & Basketball Reserve				0	0	0	0
			10	33	33	33	33

TRANSFERS FROM RESERVE	AMP	Strategic Plan	RSS	2015 / 2016	2016 / 2017	2017 / 2018	2018 / 2019
	Ref	Key Action	Ref	\$000s	\$000s	\$000s	\$000s
Coastal Management Reserve							
Kalbarri Tennis, Netball & Basketball Reserve				169			
			11	169	0	0	0

## Shire of Northampton Corporate Business Plan 2016 - 2025

### Variable Assumptions Underpinning the Plan

	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
<b>OPERATING REVENUES</b>										
Rates - Annual Increases	8.0%	4.0%	4.0%	4.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Rates - Growth in Rate Base	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Operating Grants, Subsidies and Contributions	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Non-operating Grants, Subsidies, Contbns					based on individual projects					
Fees and Charges	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
Interest Yield					remained stable but will need to alter if bank and reserve balances are not stable					
Other revenue					nil revenue is classed in "other"					
<b>OPERATING EXPENSES</b>										
Employee Costs	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%	4.5%
Materials and Contracts	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Utility Charges	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%	5.0%
Depreciation on Non-current Assets (see below)										
Interest Expense (based on estimated borrowings)					based on loans in place now, will need to alter if we raise a new loan					
Insurance Expense	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%	4.0%
Other Expenditure	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%	3.0%
<b>CAPITAL ASSETS</b>										
Average Depreciation - Buildings	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%	2.5%
Average Depreciation - Furniture and Equipment	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%	10.0%
Average Depreciation - Plant and Equipment	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%	11.5%
Average Depreciation - Infrastructure Roads	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%
Average Depreciation - Infrastructure Other	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%	1.7%

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Statement of Comprehensive Income by Nature and Type**

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING PROFIT ON ASSET DISPOSAL, NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Rates	3,799	4,005	4,325	4,498	4,678	4,866	5,109	5,364	5,632	5,914	6,210	6,520
Operating Grants, Subsidies & Contributions	3,080	1,297	1,336	1,376	1,417	1,460	1,504	1,549	1,595	1,643	1,692	1,743
Fees & Charges	1,060	1,086	1,118	1,152	1,186	1,222	1,259	1,296	1,335	1,375	1,417	1,459
Interest Earnings	129	112	122	122	122	122	122	122	122	122	122	122
Other Revenue	6	150	155	159	164	169	174	179	184	190	196	202
<b>Total Revenue</b>	<b>8,074</b>	<b>6,650</b>	<b>7,056</b>	<b>7,308</b>	<b>7,568</b>	<b>7,838</b>	<b>8,167</b>	<b>8,511</b>	<b>8,870</b>	<b>9,245</b>	<b>9,637</b>	<b>10,046</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING LOSS ON ASSET DISPOSAL												
Employee Costs	(2,642)	(2,782)	(2,681)	(2,927)	(3,059)	(3,196)	(3,340)	(3,491)	(3,648)	(3,812)	(3,983)	(4,163)
Materials & Contracts	(2,363)	(2,307)	(2,115)	(2,293)	(2,350)	(2,409)	(2,469)	(2,531)	(2,594)	(2,659)	(2,726)	(2,794)
Utilities	(360)	(345)	(362)	(362)	(380)	(380)	(399)	(399)	(419)	(419)	(440)	(440)
Depreciation	(1,924)	(1,889)	(3,468)	(3,491)	(3,480)	(3,466)	(3,470)	(3,517)	(3,469)	(3,417)	(3,402)	(3,354)
Interest Expenses	(74)	(73)	(63)	(52)	(53)	(46)	(40)	(59)	(50)	(42)	(38)	(29)
Insurance	(231)	(243)	(253)	(263)	(274)	(285)	(296)	(308)	(320)	(333)	(346)	(360)
Other Expenditure	(252)	(241)	(248)	(255)	(263)	(271)	(279)	(288)	(296)	(305)	(314)	(324)
<b>Total Expenditure</b>	<b>(7,844)</b>	<b>(7,881)</b>	<b>(9,190)</b>	<b>(9,644)</b>	<b>(9,858)</b>	<b>(10,053)</b>	<b>(10,294)</b>	<b>(10,592)</b>	<b>(10,797)</b>	<b>(10,987)</b>	<b>(11,249)</b>	<b>(11,463)</b>
<b>Sub-total</b>	<b>229</b>	<b>(1,231)</b>	<b>(2,134)</b>	<b>(2,336)</b>	<b>(2,290)</b>	<b>(2,215)</b>	<b>(2,127)</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>
Non-Operating Grants, Subsidies & Contribution	924	2,531	2,834	1,336	1,246	796	2,582	-	-	-	-	-
Profit on Asset Disposals	58	24	-	-	-	-	-	-	-	-	-	-
Loss on Asset Disposals	(124)	(82)	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	<b>858</b>	<b>2,473</b>	<b>2,834</b>	<b>1,336</b>	<b>1,246</b>	<b>796</b>	<b>2,582</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NET RESULT</b>	<b>1,088</b>	<b>1,243</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>	<b>455</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>
<b>Other Comprehensive Income</b>												
Changes in Valuation of non-current assets	88,055	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	88,055	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>89,143</b>	<b>1,243</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>	<b>455</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Statement of Comprehensive Income by Program**

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>INCOME: REVENUES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING PROFIT ON ASSET DISPOSAL AND NON-OPERATING GRANTS, SUBSIDIES & CONTRIBUTIONS												
Governance	91	29	30	31	32	33	34	35	36	37	38	39
General Purpose Funding	6,179	4,813	5,302	5,501	5,707	5,921	6,192	6,477	6,776	7,089	7,415	7,757
Law, Order, Public Safety	128	80	84	86	89	91	94	97	100	103	106	109
Health	45	53	55	57	58	60	62	64	66	68	70	72
Education and Welfare	207	200	208	214	220	227	234	241	248	255	263	271
Housing	17	22	22	23	24	25	25	26	27	28	28	29
Community Amenities	820	809	841	867	893	919	947	975	1,005	1,035	1,066	1,098
Recreation and Culture	151	57	59	61	63	64	66	68	70	73	75	77
Transport	95	157	163	168	173	179	184	189	195	201	207	213
Economic Services	134	135	140	144	149	153	158	163	167	172	178	183
Other Property and Services	207	146	152	156	161	166	171	176	181	187	192	198
<b>Total Revenue</b>	<b>8,074</b>	<b>6,500</b>	<b>7,056</b>	<b>7,308</b>	<b>7,568</b>	<b>7,838</b>	<b>8,167</b>	<b>8,511</b>	<b>8,871</b>	<b>9,246</b>	<b>9,637</b>	<b>10,046</b>
<b>EXPENDITURE: EXPENSES FROM ORDINARY ACTIVITIES</b>												
EXCLUDING LOSS ON ASSET DISPOSAL AND FINANCE COSTS												
Governance	(814)	(834)	(790)	(767)	(745)	(723)	(703)	(682)	(663)	(643)	(625)	(607)
General Purpose Funding	(118)	(105)	(102)	(99)	(96)	(94)	(91)	(88)	(86)	(83)	(81)	(79)
Law, Order, Public Safety	(745)	(632)	(489)	(475)	(461)	(448)	(435)	(422)	(410)	(398)	(387)	(375)
Health	(231)	(220)	(213)	(207)	(201)	(195)	(190)	(184)	(179)	(174)	(169)	(164)
Education and Welfare	(246)	(217)	(211)	(205)	(199)	(193)	(187)	(182)	(177)	(172)	(167)	(162)
Housing	(109)	(112)	(109)	(105)	(102)	(99)	(97)	(94)	(91)	(88)	(86)	(83)
Community Amenities	(1,185)	(1,294)	(1,257)	(1,220)	(1,185)	(1,151)	(1,118)	(1,085)	(1,054)	(1,024)	(994)	(965)
Recreation and Culture	(1,496)	(1,451)	(1,410)	(1,369)	(1,329)	(1,291)	(1,364)	(1,324)	(1,286)	(1,249)	(1,213)	(1,178)
Transport	(2,469)	(2,645)	(4,271)	(4,875)	(5,234)	(5,566)	(5,829)	(6,258)	(6,592)	(6,908)	(7,287)	(7,617)
Economic Services	(229)	(284)	(276)	(268)	(260)	(253)	(245)	(238)	(231)	(225)	(218)	(212)
Other Property and Services	(130)	(13)	(12)	(12)	(12)	(11)	(11)	(11)	(10)	(10)	(10)	(9)
<b>Total Expenditure</b>	<b>(7,771)</b>	<b>(7,807)</b>	<b>(9,139)</b>	<b>(9,603)</b>	<b>(9,825)</b>	<b>(10,024)</b>	<b>(10,269)</b>	<b>(10,569)</b>	<b>(10,779)</b>	<b>(10,974)</b>	<b>(11,236)</b>	<b>(11,451)</b>
<b>Sub-total</b>	<b>303</b>	<b>(1,307)</b>	<b>(2,083)</b>	<b>(2,295)</b>	<b>(2,257)</b>	<b>(2,186)</b>	<b>(2,102)</b>	<b>(2,059)</b>	<b>(1,908)</b>	<b>(1,727)</b>	<b>(1,598)</b>	<b>(1,405)</b>



**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Statement of Comprehensive Income by Program**

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>FINANCE COSTS</b>												
Recreation and Culture	(8)	(6)	(4)	(3)	(1)	(0)	-	-	-	-	-	-
Transport	(38)	(29)	(22)	(16)	(10)	(8)	(6)	(4)	(2)	-	-	-
Other Property and Services	(27)	(39)	(24)	(23)	(22)	(21)	(19)	(18)	(17)	(15)	(14)	(11)
<b>Total Expenditure</b>	(74)	(73)	(51)	(41)	(33)	(28)	(25)	(22)	(18)	(15)	(14)	(11)
<b>Sub-total</b>	(7,844)	(7,881)	(9,189)	(9,644)	(9,858)	(10,053)	(10,294)	(10,591)	(10,797)	(10,989)	(11,249)	(11,462)
<b>NON-OPERATING GRANTS, SUBSIDIES, CONTRIBUTIONS</b>												
Governance	-	-	-	-	-	-	-	-	-	-	-	-
Law, Order, Public Safety	-	-	-	-	-	-	-	-	-	-	-	-
Health	-	-	-	-	-	-	-	-	-	-	-	-
Education and Welfare	0	-	-	-	-	-	-	-	-	-	-	-
Community Amenities	-	877	-	-	-	-	-	-	-	-	-	-
Recreation and Culture	-	-	1,150	206	100	-	2,032	-	-	-	-	-
Transport	924	1,280	1,684	1,130	1,146	796	550	-	-	-	-	-
Economic Services	-	375	-	-	-	-	-	-	-	-	-	-
Other Property and Services	-	-	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	925	2,531	2,834	1,336	1,246	796	2,582	-	-	-	-	-
<b>PROFIT / (LOSS) ON DISPOSAL OF ASSETS</b>	(66)	58	-	-	-	-	-	-	-	-	-	-
<b>Sub-total</b>	(66)	(58)	-	-	-	-	-	-	-	-	-	-
<b>NET RESULT</b>	<b>1,088</b>	<b>1,093</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,418)</b>	<b>455</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>
<b>Other Comprehensive Income</b>												
Changes in Valuation of non-current assets	88,055	-	-	-	-	-	-	-	-	-	-	-
Total Other Comprehensive Income	88,055	-	-	-	-	-	-	-	-	-	-	-
<b>TOTAL COMPREHENSIVE INCOME</b>	<b>89,143</b>	<b>1,093</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,418)</b>	<b>455</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Cash Flow Statement 2013 - 2025**

	Actual 14/15	Budget 15/16	15/16 Est O/turn	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>CASH FLOWS FROM OPERATING ACTIVITIES</b>													
<b>RECEIPTS</b>													
Rates	3,763	4,023	4,005	4,325	4,498	4,678	4,866	5,109	5,364	5,632	5,914	6,210	6,520
Operating Grants, Subsidies & Contributions	3,278	1,332	1,400	1,336	1,376	1,417	1,460	1,504	1,549	1,595	1,643	1,692	1,743
Fees & Charges	1,043	1,086	1,125	1,118	1,152	1,186	1,222	1,259	1,296	1,335	1,375	1,417	1,459
Interest Earnings	129	112	115	122	122	122	122	122	122	122	122	122	122
Goods & Services Tax	16	-	-	-	-	-	-	-	-	-	-	-	-
Other	6	-	20	155	159	164	169	174	179	184	190	196	202
<b>Receipts Sub-total</b>	<b>8,234</b>	<b>6,553</b>	<b>6,665</b>	<b>7,056</b>	<b>7,308</b>	<b>7,568</b>	<b>7,838</b>	<b>8,167</b>	<b>8,511</b>	<b>8,870</b>	<b>9,245</b>	<b>9,637</b>	<b>10,046</b>
<b>PAYMENTS</b>													
Employee Costs (Operating Only)	(2,545)	(2,808)	(2,650)	(2,681)	(2,927)	(3,059)	(3,196)	(3,340)	(3,491)	(3,648)	(3,812)	(3,983)	(4,163)
Materials & Contracts	1,098	(2,216)	(1,850)	(2,115)	(2,293)	(2,350)	(2,409)	(2,469)	(2,531)	(2,594)	(2,659)	(2,726)	(2,794)
Utilities (gas, electricity, water, etc.)	(360)	(345)	(345)	(362)	(362)	(380)	(380)	(399)	(399)	(419)	(419)	(440)	(440)
Insurance	(231)	(243)	(262)	(253)	(263)	(274)	(285)	(296)	(308)	(320)	(333)	(346)	(360)
Interest	(75)	(75)	(73)	(63)	(52)	(53)	(46)	(40)	(59)	(50)	(42)	(38)	(29)
Goods & Services Tax	-	-	-	-	-	-	-	-	-	-	-	-	-
Other	(252)	(241)	(225)	(248)	(255)	(263)	(271)	(279)	(288)	(296)	(305)	(314)	(324)
<b>Payments Sub-total</b>	<b>(2,365)</b>	<b>(5,928)</b>	<b>(5,405)</b>	<b>(5,722)</b>	<b>(6,153)</b>	<b>(6,378)</b>	<b>(6,587)</b>	<b>(6,824)</b>	<b>(7,075)</b>	<b>(7,327)</b>	<b>(7,570)</b>	<b>(7,847)</b>	<b>(8,109)</b>
<b>Net Cash Provided by (Used in) Operating Activities</b>	<b>5,868</b>	<b>626</b>	<b>1,260</b>	<b>1,334</b>	<b>1,155</b>	<b>1,190</b>	<b>1,251</b>	<b>1,343</b>	<b>1,436</b>	<b>1,542</b>	<b>1,674</b>	<b>1,790</b>	<b>1,937</b>
<b>CASH FLOWS FROM INVESTING ACTIVITIES</b>													
Payments for Development of Land Held for Resale	-	-	-	-	-	-	-	-	-	-	-	-	-
Payments for Purchase of Property, Plant & Equipment	(1,655)	(2,383)	(1,731)	(1,280)	(747)	(808)	(814)	(3,780)	(1,154)	(414)	(569)	(1,094)	(374)
Payments for Construction of Infrastructure	(1,530)	(2,801)	(2,445)	(3,338)	(2,098)	(1,403)	(1,419)	(1,089)	(855)	(855)	(855)	(855)	(855)
Advances to Community Groups	-	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Advances	-	-	-	-	-	-	-	-	-	-	-	-	-
Grants / Contributions for the Development of Assets	924	2,531	2,500	2,834	1,336	1,246	796	2,582	-	-	-	-	-
Proceeds from Sale of Plant and Equipment	-	224	280	120	178	196	253	225	352	132	178	352	132
Proceeds from Sale of Land	383	-	-	-	-	-	-	-	-	-	-	-	-
<b>Net Cash Provided by (Used in) Investing Activities</b>	<b>(1,878)</b>	<b>(2,429)</b>	<b>(1,396)</b>	<b>(1,664)</b>	<b>(1,330)</b>	<b>(769)</b>	<b>(1,184)</b>	<b>(2,062)</b>	<b>(1,657)</b>	<b>(1,137)</b>	<b>(1,246)</b>	<b>(1,597)</b>	<b>(1,097)</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Cash Flow Statement 2013 - 2025**

	Actual 14/15	Budget 15/16	15/16 Est O/turn	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>CASH FLOWS FROM FINANCING ACTIVITIES</b>													
Repayment of Debentures	(131)	(169)	(169)	(178)	(184)	(157)	(135)	(136)	(227)	(234)	(194)	(199)	(164)
Proceeds from Self Supporting Loans	20	21	21	22	20	21	22	19	20	21	22	23	25
Proceeds from New Borrowings/Loan Adjustments	350	-	-	-	414	-	-	966	-	-	-	-	-
<b>Net Cash Provided by (Used in) Financing Activities</b>	<b>239</b>	<b>(148)</b>	<b>(148)</b>	<b>(156)</b>	<b>250</b>	<b>(136)</b>	<b>(113)</b>	<b>849</b>	<b>(207)</b>	<b>(213)</b>	<b>(172)</b>	<b>(176)</b>	<b>(139)</b>
<b>NET INCREASE (DECREASE) IN CASH HELD</b>	<b>4,229</b>	<b>(1,951)</b>	<b>(285)</b>	<b>(486)</b>	<b>75</b>	<b>285</b>	<b>(46)</b>	<b>130</b>	<b>(428)</b>	<b>192</b>	<b>257</b>	<b>17</b>	<b>701</b>
Cash at Beginning of Year	2,368	2,977	1,391	1,107	621	696	981	935	1,065	637	829	1,086	1,103
<b>Cash at the End of Year</b>	<b>6,597</b>	<b>1,026</b>	<b>1,107</b>	<b>621</b>	<b>696</b>	<b>981</b>	<b>935</b>	<b>1,065</b>	<b>637</b>	<b>829</b>	<b>1,086</b>	<b>1,103</b>	<b>1,804</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Balance Sheet 2016 - 2025**

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	6,597	1,026	621	696	981	935	1,065	637	829	1,086	1,103	1,804
Receivables	424	424	457	425	425	425	425	425	425	425	425	425
Inventories	10	10	10	10	10	10	10	10	10	10	10	10
Inventories - Land Held for Resale	245	245	245	245	245	245	245	245	245	245	245	245
<b>Total Current Assets</b>	<b>7,277</b>	<b>1,705</b>	<b>1,333</b>	<b>1,376</b>	<b>1,661</b>	<b>1,615</b>	<b>1,745</b>	<b>1,317</b>	<b>1,509</b>	<b>1,766</b>	<b>1,783</b>	<b>2,484</b>
<b>NON-CURRENT ASSETS</b>												
Receivables	444	406	402	382	362	340	321	301	280	257	257	234
Inventories - Land Held for Resale	0	0	0	0	0	0	0	0	0	0	0	0
Property, Plant and Equipment	32,724	32,859	33,121	32,782	32,489	32,138	34,758	34,553	33,848	33,275	33,275	33,041
Infrastructure	150,606	148,980	149,747	149,262	148,090	146,954	145,508	143,853	142,226	140,628	140,628	139,057
<b>Total Non-Current Assets</b>	<b>183,774</b>	<b>182,245</b>	<b>183,270</b>	<b>182,426</b>	<b>180,940</b>	<b>179,432</b>	<b>180,587</b>	<b>178,707</b>	<b>176,354</b>	<b>174,161</b>	<b>174,161</b>	<b>172,333</b>
<b>Total Assets</b>	<b>191,051</b>	<b>183,950</b>	<b>184,604</b>	<b>183,802</b>	<b>182,601</b>	<b>181,047</b>	<b>182,332</b>	<b>180,024</b>	<b>177,863</b>	<b>175,927</b>	<b>175,944</b>	<b>174,817</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	4,075	200	200	200	200	200	200	200	200	200	200	200
Current Portion of Long Term Borrowings	169	178	184	157	135	136	227	234	194	199	199	164
Provisions	593	593	600	600	600	600	600	600	600	600	600	600
<b>Total Current Liabilities</b>	<b>4,837</b>	<b>971</b>	<b>984</b>	<b>957</b>	<b>935</b>	<b>936</b>	<b>1,027</b>	<b>1,034</b>	<b>994</b>	<b>999</b>	<b>999</b>	<b>964</b>
<b>NON-CURRENT LIABILITIES</b>												
Long Term Borrowings	1,196	1,018	834	1,091	956	820	1,508	1,274	1,081	881	717	717
Provisions	92	92	95	95	95	95	95	95	95	95	95	95
<b>Total Non-Current Liabilities</b>	<b>1,287</b>	<b>1,110</b>	<b>929</b>	<b>1,186</b>	<b>1,051</b>	<b>915</b>	<b>1,603</b>	<b>1,369</b>	<b>1,176</b>	<b>976</b>	<b>812</b>	<b>812</b>
<b>Total Liabilities</b>	<b>6,124</b>	<b>2,081</b>	<b>1,913</b>	<b>2,143</b>	<b>1,986</b>	<b>1,851</b>	<b>2,631</b>	<b>2,403</b>	<b>2,169</b>	<b>1,976</b>	<b>1,812</b>	<b>1,776</b>
<b>NET ASSETS</b>	<b>184,927</b>	<b>181,869</b>	<b>182,691</b>	<b>181,659</b>	<b>180,615</b>	<b>179,197</b>	<b>179,701</b>	<b>177,620</b>	<b>175,694</b>	<b>173,951</b>	<b>174,132</b>	<b>173,041</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Balance Sheet 2016 - 2025**

	14/15 Actual	15/16 Budget	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>NET CURRENT ASSETS</b>												
<b>CURRENT ASSETS</b>												
Cash and Cash Equivalents	6,597	1,026	621	696	981	935	1,065	637	829	1,086	1,103	1,804
Receivables	424	424	457	457	457	457	457	457	457	457	457	457
Inventories	10	10	10	10	10	10	10	10	10	10	10	10
Inventories - Land Held for Resale	245	245	245	245	245	245	245	245	245	245	245	245
<b>Total Current Assets</b>	<b>7,277</b>	<b>1,705</b>	<b>1,333</b>	<b>1,408</b>	<b>1,693</b>	<b>1,647</b>	<b>1,777</b>	<b>1,349</b>	<b>1,541</b>	<b>1,798</b>	<b>1,815</b>	<b>2,516</b>
<b>LIABILITIES</b>												
<b>CURRENT LIABILITIES</b>												
Payables	4,075	200	200	200	200	200	200	200	200	200	200	200
Current Portion of Long Term Borrowings	169	178	184	157	135	136	227	234	194	199	199	164
Provisions	593	593	600	600	600	600	600	600	600	600	600	600
<b>Total Current Liabilities</b>	<b>4,837</b>	<b>971</b>	<b>984</b>	<b>957</b>	<b>935</b>	<b>936</b>	<b>1,027</b>	<b>1,034</b>	<b>994</b>	<b>999</b>	<b>999</b>	<b>964</b>
<b>NET CURRENT ASSETS</b>	<b>2,440</b>	<b>734</b>	<b>350</b>	<b>451</b>	<b>758</b>	<b>711</b>	<b>750</b>	<b>315</b>	<b>547</b>	<b>799</b>	<b>815</b>	<b>1,552</b>
LESS: Restricted Reserves	(1,565)	(1,027)	(944)	(1,019)	(1,055)	(1,129)	(1,204)	(1,278)	(1,353)	(1,427)	(1,502)	(1,576)
LESS: Restricted Muni	0	0	0	0	0	0	0	0	0	0	0	0
LESS: Land Held for Resale	(245)	(245)	(245)	(245)	(245)	(245)	(245)	(245)	(245)	(245)	(245)	(245)
ADD: Principal Loan Repayments	169	178	184	157	135	136	227	234	194	199	164	0
ADD: Cash-backed Leave Reserve	593	600	600	600	600	600	600	600	600	600	600	600
<b>OPENING/CLOSING FUNDS</b>	<b>1,391</b>	<b>240</b>	<b>(55)</b>	<b>(56)</b>	<b>193</b>	<b>73</b>	<b>128</b>	<b>(374)</b>	<b>(256)</b>	<b>(74)</b>	<b>(168)</b>	<b>331</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Equity Statement**

	14/15 Actual	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>EQUITY</b>												
<b>RETAINED SURPLUS</b>												
Balance 1 July	78,840	79,627	81,408	82,271	81,197	80,117	78,624	79,004	76,848	74,847	74,847	73,030
Transfer from / (to) Reserve	(301)	538	163	(75)	(36)	(75)	(75)	(75)	(75)	(75)	(75)	(75)
Net Result	1,088	1,243	700	(1,000)	(1,044)	(1,419)	455	(2,081)	(1,927)	(1,742)	(1,742)	(1,612)
<b>Balance 30 June</b>	<b>79,627</b>	<b>81,408</b>	<b>82,271</b>	<b>81,197</b>	<b>80,117</b>	<b>78,624</b>	<b>79,004</b>	<b>76,848</b>	<b>74,847</b>	<b>73,030</b>	<b>73,030</b>	<b>71,344</b>
<b>CASH BACKED RESERVES</b>												
Balance 1 July	1,264	1,565	1,063	900	975	1,011	1,085	1,160	1,234	1,309	1,309	1,383
Transfer from / (to) Reserve	301	(538)	(163)	75	36	75	75	75	75	75	75	75
<b>Balance 30 June</b>	<b>1,565</b>	<b>1,027</b>	<b>900</b>	<b>975</b>	<b>1,011</b>	<b>1,085</b>	<b>1,160</b>	<b>1,234</b>	<b>1,309</b>	<b>1,383</b>	<b>1,383</b>	<b>1,458</b>
<b>ASSET REVALUATION RESERVE</b>												
Balance 1 July	-	88,055	88,055	88,055	88,055	88,055	88,055	88,055	88,055	88,055	88,055	88,055
Total Other Comprehensive Income	88,055	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>	<b>88,055</b>
<b>TOTAL EQUITY</b>												
<b>Balance 30 June</b>	<b>169,247</b>	<b>170,490</b>	<b>171,226</b>	<b>170,227</b>	<b>169,183</b>	<b>167,764</b>	<b>168,219</b>	<b>166,138</b>	<b>164,211</b>	<b>162,469</b>	<b>162,469</b>	<b>160,857</b>
<b>Net Assets as Balance Sheet</b>	<b>184,927</b>	<b>181,869</b>	<b>182,691</b>	<b>181,659</b>	<b>180,615</b>	<b>179,197</b>	<b>179,701</b>	<b>177,620</b>	<b>175,694</b>	<b>173,951</b>	<b>174,132</b>	<b>173,041</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Rate Setting Statement 2016 - 2025**

	Actual 14/15	Budget 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>REVENUES</b>												
Rate Levies (Under adopted assumptions)	3758	3962	4,325	4,498	4,678	4,866	5,109	5,364	5,632	5,914	6,210	6,520
Other Revenue excluding revaluation	5293	5092	5,565	4,146	4,136	3,769	5,640	3,146	3,237	3,331	3,427	3,526
<b>Revenues Sub-total</b>	<b>9051</b>	<b>9054</b>	<b>9,890</b>	<b>8,644</b>	<b>8,814</b>	<b>8,635</b>	<b>10,749</b>	<b>8,511</b>	<b>8,870</b>	<b>9,245</b>	<b>9,637</b>	<b>10,046</b>
<b>EXPENSES</b>												
All Operating Expenses excluding revaluation	(7,987)	(7,962)	(9,190)	(9,644)	(9,858)	(10,053)	(10,294)	(10,592)	(10,797)	(10,987)	(11,249)	(11,463)
<b>Net Operating Profit/(Loss)</b>	<b>1,063</b>	<b>1,093</b>	<b>700</b>	<b>(1,000)</b>	<b>(1,044)</b>	<b>(1,419)</b>	<b>455</b>	<b>(2,081)</b>	<b>(1,927)</b>	<b>(1,742)</b>	<b>(1,612)</b>	<b>(1,417)</b>
<b>NON CASH ITEMS</b>												
(Profit)/Loss on Asset Disposals	345	58	-	-	-	-	-	-	-	-	-	-
Movements in Provisions and Accruals	-	-	-	-	-	-	-	-	-	-	-	-
Movement in Non Current Debtors	-	-	-	-	-	-	-	-	-	-	-	-
Depreciation on Assets	1,920	1,889	3,468	3,491	3,480	3,466	3,470	3,517	3,469	3,417	3,402	3,354
<b>Sub-total</b>	<b>2,265</b>	<b>1,947</b>	<b>3,468</b>	<b>3,491</b>	<b>3,480</b>	<b>3,466</b>	<b>3,470</b>	<b>3,517</b>	<b>3,469</b>	<b>3,417</b>	<b>3,402</b>	<b>3,354</b>
<b>CAPITAL EXPENDITURE AND REVENUE</b>												
Adjustment Land Held for Resale	73	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Sale of Land	-	-	-	-	-	-	-	-	-	-	-	-
Purchase Land and Buildings	(994)	(1,556)	(750)	(155)	(190)	-	(3,070)	(60)	(40)	(15)	-	-
Infrastructure Assets - Roads	(1,427)	(1,954)	(2,299)	(1,913)	(1,403)	(1,328)	(1,041)	(855)	(855)	(855)	(855)	(855)
Infrastructure Assets - Other	(103)	(848)	(1,038)	(185)	-	(92)	(48)	-	-	-	-	-
Purchase Plant and Equipment	(652)	(827)	(530)	(592)	(618)	(814)	(710)	(1,094)	(374)	(554)	(1,094)	(374)
Purchase Furn and Equipment	(9)	-	-	-	-	-	-	-	-	-	-	-
Proceeds Disposal of Assets	310	224	120	178	196	253	225	352	132	178	352	132
Repayment of Debentures	(131)	(169)	(178)	(184)	(157)	(135)	(136)	(227)	(234)	(194)	(199)	(164)
Proceeds from New Debentures/Loan Adjustment	350	-	-	414	-	-	966	-	-	-	-	-
Self-supporting Loan Principal	20	21	22	20	21	22	19	20	21	22	23	25
Transfers to Reserves	(304)	(90)	(76)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)	(75)
Transfers from Reserves	3	628	239	-	39	-	-	-	-	-	-	-
<b>Net Cash From Investing Activities</b>	<b>(2,864)</b>	<b>(4,570)</b>	<b>(4,490)</b>	<b>(2,491)</b>	<b>(2,187)</b>	<b>(2,168)</b>	<b>(3,869)</b>	<b>(1,939)</b>	<b>(1,424)</b>	<b>(1,492)</b>	<b>(1,848)</b>	<b>(1,311)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JULY 1 B/FWD</b>	<b>1,107</b>	<b>1,391</b>	<b>267</b>	<b>(55)</b>	<b>(56)</b>	<b>193</b>	<b>73</b>	<b>128</b>	<b>(374)</b>	<b>(256)</b>	<b>(74)</b>	<b>(168)</b>
<b>ESTIMATED SURPLUS/(DEFICIT) JUNE 30 C/FWD</b>	<b>1,391</b>	<b>267</b>	<b>(55)</b>	<b>(56)</b>	<b>193</b>	<b>73</b>	<b>128</b>	<b>(374)</b>	<b>(256)</b>	<b>(74)</b>	<b>(168)</b>	<b>331</b>
<b>CONTROL = 0</b>			<b>0</b>	<b>0</b>	<b>(0)</b>	<b>0</b>	<b>0</b>	<b>(0)</b>	<b>(0)</b>	<b>0</b>	<b>36</b>	<b>128</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Ten Year Capital Works Program 2016 - 2025**

		2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<b>Asset Management Plan (AMP) Reference</b>										
<b>LAND HELD FOR RESALE</b>											
Horrocks Stage 3 Planning											
Horrocks Stage 3 Subdivision Works		-									
<b>Total Land and Buildings</b>		-	-	-	-	-	-	-	-	-	-
<b>Proceeds from Sale of Land</b>		-									
<b>Book Value Assets Sold</b>		-									
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-
<b>Land Purchased - New</b>											
Renewal/ Upgrade of Buildings	Appx C Buildings AMP		40	110	-	70	60	40	15	-	-
Replacement of Buildings	Appx B Buildings AMP	-				3,000					
New Buildings	Appx C Buildings AMP	750	115	80		-					
<b>Total Land and Buildings</b>		<b>750</b>	<b>155</b>	<b>190</b>	<b>-</b>	<b>3,070</b>	<b>60</b>	<b>40</b>	<b>15</b>	<b>-</b>	<b>-</b>
<b>Proceeds from Sale of Land</b>		-									
<b>Book Value Assets Sold</b>		-									
<b>Profit / (Loss) on Sale</b>		-									
<b>MOTOR VEHICLES</b>											
Admin Vehicles	Appx C Plant AMP	100	60	110	100	60	120	100	60	120	50
<b>Total Motor Vehicle Purchases</b>		<b>100</b>	<b>60</b>	<b>110</b>	<b>100</b>	<b>60</b>	<b>120</b>	<b>100</b>	<b>60</b>	<b>120</b>	<b>50</b>
<b>Proceeds of Sale</b>		<b>50</b>	<b>30</b>	<b>55</b>	<b>50</b>	<b>30</b>	<b>60</b>	<b>50</b>	<b>30</b>	<b>60</b>	<b>30</b>
<b>Book Value Assets Sold</b>		<b>50</b>	<b>30</b>	<b>55</b>	<b>50</b>	<b>30</b>	<b>60</b>	<b>50</b>	<b>30</b>	<b>60</b>	<b>30</b>
<b>Profit / (Loss) on Sale</b>		-	-	-	-	-	-	-	-	-	-



**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Ten Year Capital Works Program 2016 - 2025**

		2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<b>Asset Management Plan (AMP) Reference</b>										
<b>PLANT AND EQUIPMENT</b>											
Net Plant Purchases	Appx C Plant AMP	430	532	508	714	650	974	274	494	974	324
<b>Total Plant and Equipment</b>		<b>430</b>	<b>532</b>	<b>508</b>	<b>714</b>	<b>650</b>	<b>974</b>	<b>274</b>	<b>494</b>	<b>974</b>	<b>324</b>
Proceeds of Sale		70	148	141	203	195	292	82	148	292	102
Book Value Assets Sold		70	148	141	203	195	292	82	148	292	102
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-
<b>FURNITURE AND EQUIPMENT</b>		410	414	422	561	485	742	242	376	742	242
Furniture & Equipment											
Proceeds of Sale											
Book Value Assets Sold											
Profit / (Loss) on Sale		-	-	-	-	-	-	-	-	-	-

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Ten Year Capital Works Program 2016 - 2025**

		2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
		\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF WORK</b>	<b>Asset Management Plan (AMP) Reference</b>										
<b>INFRASTRUCTURE - ROADS</b>											
New/Upgrade Projects	Appx B Transport AMP	1,201	599	430	-	-	-	-	-	-	-
Renewals	Appx B Transport AMP	1,060	1,218	866	1,280	989	800	800	800	800	800
Footpaths Renewal	Appx B Transport AMP										
Footpaths New	Appx B Transport AMP	39	96	107	48	52	55	55	55	55	55
<b>Total Infrastructure Roads</b>		<b>2,299</b>	<b>1,913</b>	<b>1,403</b>	<b>1,328</b>	<b>1,041</b>	<b>855</b>	<b>855</b>	<b>855</b>	<b>855</b>	<b>855</b>
<b>INFRASTRUCTURE - OTHER</b>											
Recreation - New	Appx C Recreation AM	750	-	-	-	-	-	-	-	-	-
Recreation - Renewal	Appx B Recreation AM	288	185	-	92	48	-	-	-	-	-
<b>Total Infrastructure Other</b>		<b>1,038</b>	<b>185</b>	<b>-</b>	<b>92</b>	<b>48</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>CAPITAL WORKS TOTAL</b>		<b>4,618</b>	<b>2,845</b>	<b>2,211</b>	<b>2,233</b>	<b>4,869</b>	<b>2,009</b>	<b>1,269</b>	<b>1,424</b>	<b>1,949</b>	<b>1,229</b>
<b>PROCEEDS OF SALE TOTAL</b>		<b>120</b>	<b>178</b>	<b>196</b>	<b>253</b>	<b>225</b>	<b>352</b>	<b>132</b>	<b>178</b>	<b>352</b>	<b>132</b>
<b>BOOK VALE ASSETS SOLD TOTAL</b>		<b>120</b>	<b>178</b>	<b>196</b>	<b>253</b>	<b>225</b>	<b>352</b>	<b>132</b>	<b>178</b>	<b>352</b>	<b>132</b>
<b>PROFIT ON SALE (LOSS) ON SALE</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

## Shire of Northampton Long Term Financial Plan 2016 - 2025

### Non-Operating Grants 2016 - 2025

	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LAND AND BUILDINGS</b>											
Relocation of Northampton Bowling Club											
CLGF											
CSRFF					666						
R4R					666						
Horrocks Recreation Centre											
R4R											
Lotterywest											
Community											
Hal Way/Lucky Bay - nature based camping ground											
Grant (Tourism)	375										
Kalbarri Community Building											
CLGF					457						
R4R					243						
Kalbarri Tennis/Netball/Basketball Courts											
CS&RF	225										
R4R	227										
Community	20										
Kalbarri Foreshore											
NSRF	180	206	100								
RSL Hall Memorabilia											
Unknown											
Aged Care Funding											
R4R General				-							
R4R Regional				-							
<b>Non-Op Grants for Land and Buildings</b>	<b>1,027</b>	<b>206</b>	<b>100</b>	<b>-</b>	<b>2,032</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>INFRASTRUCTURE - ROADS (Would be supported by detailed schedules of road projects)</b>											
Regional Road Group Projects	327	275	300	471	229						
MRWA Direct Funding Projects											
Community in-kind											
Roads to Recovery Projects	325	325	413	325	321						
R4R Road Construction Projects	1,032	530	362		-	-	-	-	-	-	-
Footpath Grants			71								
<b>Total Infrastructure Roads</b>	<b>1,684</b>	<b>1,130</b>	<b>1,146</b>	<b>796</b>	<b>550</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
	615	782	257	531	491	855	855	855	855	855	855
<b>INFRASTRUCTURE - OTHER (Would be supported by detailed schedules of projects)</b>											
CLGF											
CSRFF							-				
Community Contribution							-				
Lotteries	123						-				
<b>Total Infrastructure Other</b>	<b>123</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NON OPERATING GRANTS TOTAL</b>	<b>2,834</b>	<b>1,336</b>	<b>1,246</b>	<b>796</b>	<b>2,582</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	15/16 Est	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LOAN INTEREST REPAYMENTS</b>											
<b>Recreation &amp; Culture</b>											
Loan 147 - Kalbarri Bowling Club	1	0	-	-	-	-	-	-	-	-	-
Loan 151 - Kalbarri Bowling Club	1	1	1	0	0	-	-	-	-	-	-
<b>Other Property</b>											
Loan 154 Staff Housing	0	12	11	10	8	7	6	4	3	3	-
Loan 152 CEO House	27	24	23	22	21	19	18	17	15	14	11
<b>Total Self Supporting Loans</b>	<b>29</b>	<b>37</b>	<b>34</b>	<b>32</b>	<b>29</b>	<b>26</b>	<b>24</b>	<b>21</b>	<b>18</b>	<b>17</b>	<b>11</b>
<b>Recreation &amp; Culture</b>											
Loan 148 - Kalbarri Library Extensions	8	3	2	1	-	-	-	-	-	-	-
Loan 156 - Northampton Bowling Club (\$666k)	0	-	-	-	-	-	16	15	13	12	10
Loan 157 - Kalbarri Community Centre (\$300k)	0	-	-	-	-	-	7	7	6	5	5
<b>Transport</b>											
Loan 149 - Plant	22	9	4	-	-	-	-	-	-	-	-
Loan 150 - Plant	0	-	-	-	-	-	-	-	-	-	-
Loan 153 - Plant	22	13	11	10	8	6	4	2	-	-	-
Loan 155 - Plant (17/18 -\$414)		-	-	10	9	8	7	6	5	4	3
<b>Total Council Loans</b>	<b>52</b>	<b>26</b>	<b>18</b>	<b>21</b>	<b>17</b>	<b>14</b>	<b>35</b>	<b>29</b>	<b>24</b>	<b>21</b>	<b>18</b>
<b>Total Interest</b>	<b>81</b>	<b>63</b>	<b>52</b>	<b>53</b>	<b>46</b>	<b>40</b>	<b>59</b>	<b>50</b>	<b>42</b>	<b>38</b>	<b>29</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	15/16 Est	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LOAN PRINCIPAL REPAYMENTS</b>											
Loan 147 - Kalbarri Bowling Club	6	3	-	-	-	-	-	-	-	-	-
Principal Paid	3	3	-	-	-	-	-	-	-	-	-
Principal Outstanding	3	-	-	-	-	-	-	-	-	-	-
Loan 151 - Kalbarri Bowling Club	17	14	11	7	4	(0)	(0)	(0)	(0)	(0)	(0)
Principal Paid	3	3	3	4	4	-	-	-	-	-	-
Principal Outstanding	14	11	7	4	(0)	(0)	(0)	(0)	(0)	(0)	(0)
Loan 152 CEO House	375	361	345	329	312	294	275	255	234	211	188
Principal Paid	14	16	16	17	18	19	20	21	22	23	25
Principal Outstanding	361	345	329	312	294	275	255	234	211	188	163
<b>Total Self-Supporting Loans</b>											
<b>Principal Paid</b>	<b>21</b>	<b>22</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>19</b>	<b>20</b>	<b>21</b>	<b>22</b>	<b>23</b>	<b>25</b>
<b>Principal Outstanding</b>	<b>378</b>	<b>356</b>	<b>336</b>	<b>316</b>	<b>294</b>	<b>275</b>	<b>255</b>	<b>234</b>	<b>211</b>	<b>188</b>	<b>163</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Loan Repayment Schedule (compiled from amortisation schedules)**

	15/16 Est	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>Recreation and Culture</b>											
Loan 148 - Kalbarri Library Extensions	101	77	52	27	-	-	-	-	-	-	-
Principal Paid	24	25	26	27	-	-	-	-	-	-	-
Principal Outstanding	77	52	27	-	-	-	-	-	-	-	-
Loan 156 - Northampton Bowling Club (\$666k)	0	-	-	-	-	616	616	557	496	433	369
Principal Paid	0	-	-	-	-	-	59	61	62	64	66
Principal Outstanding	0	-	-	-	-	616	557	496	433	369	304
Loan 156 - Kalbarri Community Centre (\$300k)	0	-	-	-	-	300	300	273	246	217	189
Principal Paid	0	-	-	-	-	-	27	27	28	29	30
Principal Outstanding	0	-	-	-	-	300	273	246	217	189	159
<b>Transport</b>											
Loan 149 - Plant	191	132	68	0	0	-	-	-	-	-	-
Principal Paid	59	63	68	-	-	-	-	-	-	-	-
Principal Outstanding	132	68	0	0	0	-	-	-	-	-	-
Loan 154 Staff Housing	350	320	289	257	223	189	154	117	79	40	(0)
Principal Paid	30	31	32	33	34	35	37	38	39	40	-
Principal Outstanding	320	289	257	223	189	154	117	79	40	(0)	(0)
Loan 153 - Plant	324	289	252	214	175	134	91	46	-	-	-
Principal Paid	35	37	38	40	41	43	45	46	-	-	-
Principal Outstanding	289	252	214	175	134	91	46	-	-	-	-
Loan 155 - Plant (17/18 -\$414)	0	-	414	414	377	339	300	261	220	178	135
Principal Paid	0	-	-	37	38	39	40	41	42	43	44
Principal Outstanding	0	-	414	377	339	300	261	220	178	135	91
<b>Council Loans</b>											
Principal Paid	148	156	164	136	113	117	207	213	172	176	139
Principal Outstanding	817	662	912	775	662	1,461	1,254	1,041	869	693	554
<b>Total All Loans</b>											
Principal Paid		178	184	157	135	136	227	234	194	199	164
Principal Outstanding		1,018	1,248	1,091	956	1,736	1,508	1,274	1,081	881	717

**Shire of Northampton Term Financial Plan 2016 - 2025  
Depreciation Schedule**

	Actual 14/15	Est O/T 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<i>DESCRIPTION OF ASSET CLASSES</i>												
<b>LAND AND BUILDINGS</b>												
Opening Value	8,545	8,638	8,775	8,775	8,775	8,775	8,775	8,775	8,775	8,775	8,775	8,775
Revaluations	-	-										
Classification Adjustment	-	-										
Land Acquisition	93	137	-									
Land Disposed	-	-										
<b>Total Land</b>	<b>8,638</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>	<b>8,775</b>
Opening Value	21,591	21,252	21,184	21,399	21,017	20,681	20,164	22,706	22,198	21,683	21,156	20,627
Buildings Acquired	642	500	750	155	190	-	3,070	60	40	15	-	-
Classification Adjustment	-	-										
Revaluations	-	-										
Buildings Disposed	(491)	-	-	-	-	-	-	-	-	-	-	-
<b>Total Buildings</b>	<b>21,742</b>	<b>21,752</b>	<b>21,934</b>	<b>21,554</b>	<b>21,207</b>	<b>20,681</b>	<b>23,234</b>	<b>22,766</b>	<b>22,238</b>	<b>21,698</b>	<b>21,156</b>	<b>20,627</b>
Depreciation	(491)	(568)	(535)	(536)	(527)	(517)	(527)	(568)	(555)	(542)	(529)	(516)
<b>Book Value of Buildings</b>	<b>21,252</b>	<b>21,184</b>	<b>21,399</b>	<b>21,017</b>	<b>20,681</b>	<b>20,164</b>	<b>22,706</b>	<b>22,198</b>	<b>21,683</b>	<b>21,156</b>	<b>20,627</b>	<b>20,111</b>
<b>PLANT AND EQUIPMENT</b>												
Existing Plant and Equipment	3,922	2,825	2,809	2,866	2,916	2,967	3,140	3,223	3,532	3,346	3,305	3,604
Plant & Equipment Acquisition	301	682	530	592	618	814	710	1,094	374	554	1,094	374
Fair Value Adjustment	-	-										
Plant & Equipment Disposal	(1,097)	(344)	(120)	(178)	(196)	(253)	(225)	(352)	(132)	(178)	(352)	(132)
<b>Total Plant &amp; Equipment</b>	<b>3,126</b>	<b>3,164</b>	<b>3,219</b>	<b>3,280</b>	<b>3,338</b>	<b>3,528</b>	<b>3,625</b>	<b>3,965</b>	<b>3,774</b>	<b>3,722</b>	<b>4,047</b>	<b>3,846</b>
Depreciation	(301)	(354)	(354)	(364)	(371)	(388)	(402)	(434)	(428)	(417)	(443)	(436)
<b>Book Value of Vehicles Plant &amp; Equipment</b>	<b>2,825</b>	<b>2,809</b>	<b>2,866</b>	<b>2,916</b>	<b>2,967</b>	<b>3,140</b>	<b>3,223</b>	<b>3,532</b>	<b>3,346</b>	<b>3,305</b>	<b>3,604</b>	<b>3,410</b>

**Shire of Northampton Term Financial Plan 2016 - 2025  
Depreciation Schedule**

	Actual 14/15	Est O/T 15/16	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DESCRIPTION OF ASSET CLASSES</b>												
<b>FURNITURE AND EQUIPMENT</b>												
Opening Value	421	114	91	82	73	66	60	54	48	43	39	35
Furniture and Equipment Acquired	9	-										
Classification adjustment		-										
Furniture and Equipment Disposed	(291)	-										
<b>Total Furniture &amp; Equipment</b>	<b>139</b>	<b>114</b>	<b>91</b>	<b>82</b>	<b>73</b>	<b>66</b>	<b>60</b>	<b>54</b>	<b>48</b>	<b>43</b>	<b>39</b>	<b>35</b>
Depreciation	(24)	(24)	(9)	(8)	(7)	(7)	(6)	(5)	(5)	(4)	(4)	(4)
<b>Book Value of Furniture &amp; Equipment</b>	<b>114</b>	<b>91</b>	<b>82</b>	<b>73</b>	<b>66</b>	<b>60</b>	<b>54</b>	<b>48</b>	<b>43</b>	<b>39</b>	<b>35</b>	<b>32</b>
<b>TOTAL PROPERTY PLANT AND EQUIPMENT</b>	<b>32,829</b>											
New Property Plant and Equipment	(833)	976	1,160	569	612	561	3,555	802	282	391	742	242
<b>Total</b>	<b>33,645</b>	<b>33,804</b>	<b>34,019</b>	<b>33,690</b>	<b>33,394</b>	<b>33,050</b>	<b>35,693</b>	<b>35,560</b>	<b>34,835</b>	<b>34,239</b>	<b>34,017</b>	<b>33,283</b>
Depreciation	(816)	(946)	(898)	(908)	(905)	(912)	(935)	(1,007)	(988)	(963)	(976)	(955)
Fair Value Adjustment	-	-	-	-	-	-	-	-	-	-	-	-
<b>Book Value</b>	<b>32,829</b>	<b>32,859</b>	<b>33,121</b>	<b>32,782</b>	<b>32,489</b>	<b>32,138</b>	<b>34,758</b>	<b>34,553</b>	<b>33,848</b>	<b>33,275</b>	<b>33,041</b>	<b>32,328</b>
<b>INFRASTRUCTURE (ALL)</b>												
Existing Infrastructure	78,580	149,498	148,980	149,747	149,262	148,090	146,954	145,508	143,853	142,226	140,628	139,057
Classification Adjustment	70,496	-										
New Infrastructure Developed	1,530	2,000	3,338	2,098	1,403	1,419	1,089	855	855	855	855	855
<b>Total Infrastructure</b>	<b>150,606</b>	<b>151,498</b>	<b>152,317</b>	<b>151,845</b>	<b>150,665</b>	<b>149,509</b>	<b>148,043</b>	<b>146,363</b>	<b>144,708</b>	<b>143,081</b>	<b>141,483</b>	<b>139,912</b>
Depreciation	(1,108)	(2,519)	(2,570)	(2,583)	(2,575)	(2,555)	(2,535)	(2,510)	(2,481)	(2,453)	(2,426)	(2,399)
Fair Value Adjustment												
<b>Book Value Infrastructure</b>	<b>149,498</b>	<b>148,980</b>	<b>149,747</b>	<b>149,262</b>	<b>148,090</b>	<b>146,954</b>	<b>145,508</b>	<b>143,853</b>	<b>142,226</b>	<b>140,628</b>	<b>139,057</b>	<b>137,513</b>
Total Assets	182,327	190,613	182,868	182,044	180,579	179,093	180,266	178,406	176,074	173,903	172,099	169,842
<b>Total Depreciation</b>	<b>(1,924)</b>	<b>(3,464)</b>	<b>(3,468)</b>	<b>(3,491)</b>	<b>(3,480)</b>	<b>(3,466)</b>	<b>(3,470)</b>	<b>(3,517)</b>	<b>(3,469)</b>	<b>(3,417)</b>	<b>(3,402)</b>	<b>(3,354)</b>
Depreciation on New Assets			(896)	(545)	(340)	(330)	(168)	(137)	(210)	(192)	(139)	(211)



## Shire of Northampton Long Term Financial Plan 2016 - 2025 Key Performance Indicators

### Scenario 1

	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>OPERATING SURPLUS RATIO</b>										
Operating Revenue	7,056	7,308	7,568	7,838	8,167	8,511	8,870	9,245	9,637	10,046
Less Operating Exp incl interest & depreciation	(9,190)	(9,644)	(9,858)	(10,053)	(10,294)	(10,592)	(10,797)	(10,987)	(11,249)	(11,463)
= Net Operating Surplus	- 2,134 -	- 2,336 -	- 2,290 -	- 2,215 -	- 2,127 -	- 2,081 -	- 1,927 -	- 1,742 -	- 1,612 -	- 1,417
Divided by Own Source Revenue (Rates)	4,325	4,498	4,678	4,866	5,109	5,364	5,632	5,914	6,210	6,520
<b>Ratio Target - (+ve) Between 0% and 15%</b>	<b>-49.33%</b>	<b>-51.93%</b>	<b>-48.95%</b>	<b>-45.53%</b>	<b>-41.63%</b>	<b>-38.79%</b>	<b>-34.21%</b>	<b>-29.46%</b>	<b>-25.96%</b>	<b>-21.73%</b>
<b>CURRENT RATIO</b>										
Current Assets	1,333	1,376	1,661	1,615	1,745	1,317	1,509	1,766	1,783	2,484
Less Restricted Assets	(944)	(1,019)	(1,055)	(1,129)	(1,204)	(1,278)	(1,353)	(1,427)	(1,502)	(1,576)
= Net Current Assets	390	357	606	486	541	39	157	339	281	908
Divided by Current Liabilities less	984	957	935	936	1,027	1,034	994	999	999	964
Current Liabilities ass'd with Restricted Assets	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)	(600)
= Net Current Liabilities	384	357	335	336	427	434	394	399	399	364
<b>Ratio Target &gt; or = to 1:1</b>	<b>1.02</b>	<b>1.00</b>	<b>1.81</b>	<b>1.44</b>	<b>1.27</b>	<b>0.09</b>	<b>0.40</b>	<b>0.85</b>	<b>0.70</b>	<b>2.50</b>
Assumed Leave Cash Reserve same as Provision	600	600	600	600	600	600	600	600	600	600
<b>RATES COVERAGE RATIO</b>										
Total Rates Revenue	4,325	4,498	4,678	4,866	5,109	5,364	5,632	5,914	6,210	6,520
Divided by Total Expenses	9,190	9,644	9,858	10,053	10,294	10,592	10,797	10,987	11,249	11,463
<b>Ratio Target &gt; or = to 40%</b>	<b>47.1%</b>	<b>46.6%</b>	<b>47.5%</b>	<b>48.4%</b>	<b>49.6%</b>	<b>50.6%</b>	<b>52.2%</b>	<b>53.8%</b>	<b>55.2%</b>	<b>56.9%</b>

## Shire of Northampton Long Term Financial Plan 2016 - 2025 Key Performance Indicators

### Scenario 1

	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>DEBT SERVICE COVERAGE RATIO</b>										
Operating Surplus before Interest & Depreciation = Operating Revenue	7,056	7,308	7,568	7,838	8,167	8,511	8,870	9,245	9,637	10,046
Less Operating Expenses Except Interest Expense and Depreciation	(9,190)	(9,644)	(9,858)	(10,053)	(10,294)	(10,592)	(10,797)	(10,987)	(11,249)	(11,463)
= OSBID	3,531	3,543	3,532	3,512	3,510	3,576	3,519	3,459	3,439	3,383
Divided by Principal and Interest	1,397	1,207	1,242	1,297	1,384	1,495	1,593	1,717	1,827	1,966
	219	216	189	159	158	266	263	214	214	168
<b>Ratio Target &gt; or = 2</b>	<b>6</b>	<b>6</b>	<b>7</b>	<b>8</b>	<b>9</b>	<b>6</b>	<b>6</b>	<b>8</b>	<b>9</b>	<b>12</b>
<b>ASSET SUSTAINABILITY RATIO</b>										
Capital Renewal Expenditure	1,707	2,035	1,594	2,185	1,817	1,954	1,214	1,369	1,894	1,174
Divided by Depreciation Expense	3,468	3,491	3,480	3,466	3,470	3,517	3,469	3,417	3,402	3,354
<b>Ratio Target 90% to 100%</b>	<b>49.2%</b>	<b>58.3%</b>	<b>45.8%</b>	<b>63.0%</b>	<b>52.3%</b>	<b>55.6%</b>	<b>35.0%</b>	<b>40.1%</b>	<b>55.7%</b>	<b>35.0%</b>
<b>ASSET CONSUMPTION RATIO</b>										
Deprec'd Replace't Cost Assets (Written Down Value)	182,868	182,044	180,579	179,093	180,266	178,406	176,074	173,903	173,903	172,099
Divided by Current Replacement Cost	185,565	186,266	186,943	187,327	187,809	188,646	188,711	189,012	189,848	189,961
<b>Ratio Target 50% to 75%</b>	<b>98.5%</b>	<b>97.7%</b>	<b>96.6%</b>	<b>95.6%</b>	<b>96.0%</b>	<b>94.6%</b>	<b>93.3%</b>	<b>92.0%</b>	<b>91.6%</b>	<b>90.6%</b>
Assumed Current Replacement Cost	183,330									
New Assets Acquired at Cost	3,131	1,246	1,018	714	650	974	274	494	974	324
Depreciation on New Assets	(896)	(545)	(340)	(330)	(168)	(137)	(210)	(192)	(139)	(211)
New Current Replacement Cost	185,565	186,266	186,943	187,327	187,809	188,646	188,711	189,012	189,848	189,961
	-	-	-	-	-	-	-	-	-	-
<b>OWN SOURCE REVENUE COVERAGE RATIO</b>										
Operating Revenue	7,056	7,308	7,568	7,838	8,167	8,511	8,870	9,245	9,637	10,046
Less Revenue from other sources	1,336	1,376	1,417	1,460	1,504	1,549	1,595	1,643	1,692	1,743
= Own Source Revenue	5,720	5,932	6,151	6,379	6,664	6,962	7,275	7,602	7,944	8,303
Divided by Operating Expenses	9,190	9,644	9,858	10,053	10,294	10,592	10,797	10,987	11,249	11,463
<b>Ratio Target over 40%</b>	<b>62.2%</b>	<b>61.5%</b>	<b>62.4%</b>	<b>63.4%</b>	<b>64.7%</b>	<b>65.7%</b>	<b>67.4%</b>	<b>69.2%</b>	<b>70.6%</b>	<b>72.4%</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Cash Reserves**

	14/15 Actual	15/16 Est O/T	Budget	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	15/16	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LEAVE RESERVE</b>													
Opening Balance	153	207	207	217	229	240	252	264	276	288	300	312	324
Transfer to Reserve	54	10	10	12	12	12	12	12	12	12	12	12	12
Transfer From Reserve			-										
<b>Balance 30 June</b>	<b>207</b>	<b>217</b>	<b>217</b>	<b>229</b>	<b>240</b>	<b>252</b>	<b>264</b>	<b>276</b>	<b>288</b>	<b>300</b>	<b>312</b>	<b>324</b>	<b>336</b>
<b>ROADWORKS RESERVE</b>													
Opening Balance	50	52	52	54	56	58	60	62	64	66	68	70	72
Transfer to Reserve	2	2	2	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve	-	-											
<b>Balance 30 June</b>	<b>52</b>	<b>54</b>	<b>54</b>	<b>56</b>	<b>58</b>	<b>60</b>	<b>62</b>	<b>64</b>	<b>66</b>	<b>68</b>	<b>70</b>	<b>72</b>	<b>74</b>
<b>KALBARRI AIRPORT RESERVE</b>													
Opening Balance	4	4	4	25	46	67	88	109	130	151	172	193	214
Transfer to Reserve	0	20	20	21	21	21	21	21	21	21	21	21	21
Transfer From Reserve	-	-											
<b>Balance 30 June</b>	<b>4</b>	<b>25</b>	<b>25</b>	<b>46</b>	<b>67</b>	<b>88</b>	<b>109</b>	<b>130</b>	<b>151</b>	<b>172</b>	<b>193</b>	<b>214</b>	<b>235</b>
<b>COMPUTER AND OFFICE EQUIPMENT RESERVE</b>													
Opening Balance	29	30	30	32	33	35	36	38	39	41	42	44	45
Transfer to Reserve	1	2	2	2	2	2	2	2	2	2	2	2	2
Transfer From Reserve													
<b>Balance 30 June</b>	<b>30</b>	<b>32</b>	<b>32</b>	<b>33</b>	<b>35</b>	<b>36</b>	<b>38</b>	<b>39</b>	<b>41</b>	<b>42</b>	<b>44</b>	<b>45</b>	<b>47</b>
<b>PLANT RESERVE</b>													
Opening Balance	6	7	7	7	-	-	-	-	-	-	-	-	-
Transfer to Reserve	0	0	0	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-		(7)									
<b>Balance 30 June</b>	<b>7</b>	<b>7</b>	<b>7</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>HOUSE AND BUILDING RESERVE</b>													
Opening Balance	58	61	61	73	86	98	111	123	136	148	161	173	186
Transfer to Reserve	3	13	13	13	13	13	13	13	13	13	13	13	13
Transfer From Reserve	-	-											
<b>Balance 30 June</b>	<b>61</b>	<b>73</b>	<b>73</b>	<b>86</b>	<b>98</b>	<b>111</b>	<b>123</b>	<b>136</b>	<b>148</b>	<b>161</b>	<b>173</b>	<b>186</b>	<b>198</b>

## Shire of Northampton Long Term Financial Plan 2016 - 2025 Cash Reserves

	14/15 Actual	15/16 Est O/T	Budget	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	15/16	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>KALBARRI AGED PERSONS ACCOMMODATION RESERVE</b>													
Opening Balance	215	238	238	267	288	308	328	348	368	388	408	428	448
Transfer to Reserve	23	29	29	21	20	20	20	20	20	20	20	20	20
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>238</b>	<b>267</b>	<b>267</b>	<b>288</b>	<b>308</b>	<b>328</b>	<b>348</b>	<b>368</b>	<b>388</b>	<b>408</b>	<b>428</b>	<b>448</b>	<b>468</b>
<b>NORTHAMPTON AGED PERSONS RESERVE</b>													
Opening Balance	114	155	155	163	168	174	179	185	190	196	201	207	212
Transfer to Reserve	41	8	8	6	6	6	6	6	6	6	6	6	6
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>155</b>	<b>163</b>	<b>163</b>	<b>168</b>	<b>174</b>	<b>179</b>	<b>185</b>	<b>190</b>	<b>196</b>	<b>201</b>	<b>207</b>	<b>212</b>	<b>218</b>
<b>TOWN PLANNING SCHEME RESERVE</b>													
Opening Balance	13	13	13	13	-	-	-	-	-	-	-	-	-
Transfer to Reserve	0	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	(13)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>13</b>	<b>13</b>	<b>13</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>COMMUNITY BUS RESERVE</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOWNSCAPE CAR PARK RESERVE</b>													
Opening Balance	6	6	6	6	-	-	-	-	-	-	-	-	-
Transfer to Reserve	0	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	(6)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>6</b>	<b>6</b>	<b>6</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SPORT AND RECREATION RESERVE</b>													
Opening Balance	6	6	6	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	0	-	0	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	(6)	(6)	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>6</b>	<b>-</b>	<b>0</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Cash Reserves**

	14/15 Actual	15/16 Est O/T	Budget	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	15/16	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>COASTAL MANAGEMENT RESERVE</b>													
Opening Balance	101	105	105	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	4	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	(105)	(105)	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>105</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>KALABARRI YOUTH ACTIVITIES RESERVE</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>SPECIFIED AREA RATE RESERVE</b>													
Opening Balance	3	0	0	15	-	-	-	-	-	-	-	-	-
Transfer to Reserve	0	15	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	(3)	(0)	(0)	(15)	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>0</b>	<b>15</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>PORT GREGORY WATER SUPPLY RESERVE</b>													
Opening Balance	-	-	-	37	38	39	-	-	-	-	-	-	-
Transfer to Reserve	-	37	-	1	1	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	(39)	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>37</b>	<b>-</b>	<b>38</b>	<b>39</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NORTHAMPTON INDUSTRIAL UNITS RESERVE</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>NORTHAMPTON 150TH ANNIVERSARY RESERVE</b>													
Opening Balance	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	-	-	-	-	-	-	-	-	-	-	-	-
<b>Balance 30 June</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>

**Shire of Northampton Long Term Financial Plan 2016 - 2025**  
**Cash Reserves**

	14/15 Actual	15/16 Est O/T	Budget	2016 / 2017	2017 / 2018	2018 / 2019	2019 / 2020	2020 / 2021	2021 / 2022	2022 / 2023	2023 / 2024	2024 / 2025	2025 / 2026
	\$000s	\$000s	15/16	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s	\$000s
<b>LAND DEVELOPMENT RESERVE</b>													
Opening Balance	505	517	517	29	0	0	0	0	0	0	0	0	0
Transfer to Reserve	11	29	-	-	-	-	-	-	-	-	-	-	-
Transfer From Reserve	-	(517)	(517)	(29)									
<b>Balance 30 June</b>	<b>517</b>	<b>29</b>	<b>-</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>KALBARRI TENNIS, NETBALL &amp; BASKETBALL RESERVE</b>													
Opening Balance		163	163	169	-	-	-	-	-	-	-	-	-
Transfer to Reserve	163	6	6	-									
Transfer From Reserve				(169)	-								
<b>Balance 30 June</b>	<b>163</b>	<b>169</b>	<b>169</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>TOTAL RESERVES</b>													
Opening Balance	1,264	1,565	1,565	1,107	944	1,019	1,055	1,129	1,204	1,278	1,353	1,427	1,502
Transfer to Reserve	304	170	90	76	75	75	75	75	75	75	75	75	75
Transfer From Reserve	(3)	(628)	(628)	(239)	-	(39)	-	-	-	-	-	-	-
<b>Total Reserves 30 June</b>	<b>1,565</b>	<b>1,107</b>	<b>1,027</b>	<b>944</b>	<b>1,019</b>	<b>1,055</b>	<b>1,129</b>	<b>1,204</b>	<b>1,278</b>	<b>1,353</b>	<b>1,427</b>	<b>1,502</b>	<b>1,576</b>



**REVISED 16/17 – 25/26**  
**ASSET MANAGEMENT**  
**STRATEGY**

**FUTURE ROAD PROGRAM - 2016/17**

Road Number	Road Name	Works Description	Funding Sources				
			2016/17	Own Resources	RRG	R2R	Royalties Regions
<u>Works Deferred from 2015/16</u>							
8	Harvey Road	Pavement Repairs - various	\$32,000	\$32,000			
6	Chilimony Road	Construction/Overlay - stage 2	\$ 325,315			\$ 325,315	
	Central Boat Ramp Car Park	re-seal car park areas	\$18,700	\$18,700			
138	West Street	Improve drainage - low point	\$23,000	\$23,000			
<u>Works Proposed for 2016/17</u>							
218	Horrocks Road Shoulder Recon 4.5 - 20.5 slk	Shoulder Recondition (9.5 - 13.5 slk)	\$ 150,000	\$ 50,000	\$ 100,000		
250	Kalbarri Road	Shoulder Recondition - 10km stages Stage 1 (36 - 46 slk)	\$ 374,000	\$ 147,400	\$ 226,600		
204	Gallant Close	Reseal	\$ 10,000	\$ 10,000			
125	Hackney Street	Reseal (0.22 - 0.55 slk)	\$ 11,500	\$ 11,500			
173	Mitchell Street	Reseal Slurry (0.0 - 0.73 slk)	\$ 90,000	\$ 90,000			
138	West Street	Reseal - Bateman to Stephen	\$ 25,000	\$ 25,000			
11	Binnu West	Stage 2 reconstruct and seal 9km	\$ 498,830	\$ 66,830			\$ 432,000
224	White Cliffs	Stage 1 - bitumen seal	\$ 702,000	\$ 102,000			\$ 600,000
			\$ 2,260,345	\$ 576,430	\$ 326,600	\$ 325,315	\$ 1,032,000



**FUTURE ROAD PROGRAM - 2017/18**

Road Number	Road Name	Works Description	2017/18	Funding Sources			
				Own Resources	RRG	R2R	Royalties Regions
218	Horrocks Road	Shoulder Recondition (13.5 - 16.75 slk) Stage 3 Works to be deferred until 2017/18 at a width of 1.2m as 2015/16 works not approved	\$ 62,000	\$ 20,670	\$ 41,330		
250	Kalbarri Road	Shoulder Recondition - 10km stages Stage 2 (26 - 36 slk) Works to be deferred until 2017/18 at a width of 1.2m as 2015/16 works not approved	\$ 325,000	\$ 108,330	\$ 216,670		
121 160	Grey Street & Red Bluff Rd	Redevelop corner to provide safe access to car park viewing area funded by Black Spot		costs to be advised once engineering drawings are complete			
85	Atkinson Cres	Reseal	\$ 23,000	\$ 23,000			
6	Chilimony Road	Reseal stage 2 Construction/Overlay - stage 3	\$ 120,000 \$ 265,000	\$ 20,000 \$ 39,685		\$ 100,000 \$ 225,315	
111	Fifth Avenue	Reseal (0.20 - 0.57 slk)	\$ 14,000	\$ 14,000			
106	Forrest Street	Reseal (0.42- 1.37 slk)	\$ 35,000	\$ 35,000			
112	Fourth Avenue	Reseal (0.19 - 0.35 slk)	\$ 6,000	\$ 6,000			
10	Gantheaume Crescent	Reseal (0 - 0.14 slk)	\$ 5,500	\$ 5,500			
10	Gantheaume Crescent	Reseal (0.14- 0.36 slk)	\$ 7,500	\$ 7,500			
		Reseal (0.36- 0.71 slk)	\$ 15,500	\$ 15,500			

**FUTURE ROAD PROGRAM - 2017/18**

Road Number	Road Name	Works Description	2017/18	Funding Sources			
				Own Resources	RRG	R2R	Royalties Regions
175	Glance Street	Reseal	\$ 22,000	\$ 22,000			
109	Onslow Street	Reseal (0 - 1.32 slk)	\$ 50,000	\$ 50,000			
129	Porter Street	Reseal (0.74 - 1.81 slk)	\$ 65,000	\$ 65,000			
99	Stephen Street	Reseal (1.16 - 2.10 slk)	\$ 35,000	\$ 35,000			
76	Sutherland Street	Reseal (0 - 0.33 slk)	\$ 13,000	\$ 13,000			
209	Waikiri Parade	Reseal Asphalt (00 - 0.44 slk)	\$ 82,000	\$ 82,000			
130	Walker Street	Reseal (00 - 0.82 slk)	\$ 32,000	\$ 32,000			
138	West Street	Reseal (00 - 0 .40 slk)	\$ 15,000	\$ 15,000			
224	White Cliffs	Stage 2 - bitumen seal	\$ 598,500	\$ 68,500			\$ 530,000
<b>Estimated Cost</b>			<b>\$ 1,791,000</b>	<b>\$ 677,685</b>	<b>\$ 258,000</b>	<b>\$ 325,315</b>	<b>\$ 530,000</b>

**FUTURE ROAD PROGRAM - 2018/19**

Road Number	Road Name	Works Description	2018/19	Funding Sources			
				Own Resources	RRG	R2R	Royalties
239	Browne Boulevard	Reseal	\$ 16,500	\$ 16,500			
243	Castway Street	Reseal	\$ 15,000	\$ 15,000			
6	Chilimony Road	Reseal stage 3	\$ 97,000			\$ 97,000	
135	George Grey Drive	Reseal (0 - 2.77 slk)	\$ 121,000	\$ 40,300	\$ 80,700		
250	Kalbarri Road	Shoulder Recondition - Stage 3 (16-26 SLK)	\$ 295,000		\$ 219,300	\$ 75,700	
10	Gantheaume Crescent	Reseal Asphalt (0.71- 0.83 slk)	\$ 33,000	\$ 33,000			
126	Mortimer Street	Reconstruct and Drainage Auger to Woods	\$ 66,000			\$ 66,000	
129	Porter Street	Reseal Asphalt (00 - 0.18 slk)	\$ 33,000	\$ 33,000			
143	Patrick Crescent	Reseal (0 - 0.37 slk)	\$ 12,500	\$ 12,500			
185	Ralph Street	Reseal (0 - 0.53 slk)	\$ 18,000	\$ 18,000			
127	Smith Street	Aphalt to some sections	\$ 52,500	\$ 52,500			
168	Stiles Road	Reseal (0 - 1.62 slk)	\$ 62,000			\$ 62,000	
99	Stephen Street	Reseal (0 - 0.54 slk)	\$ 18,500			\$ 18,500	
		Reseal (0.54 - 1.16 slk)	\$ 26,000			\$ 26,000	
224	White Cliffs	Stage 3 - bitumen seal stages 1 and 2	\$ 430,000			\$ 68,000	\$ 362,000
	<b>Estimated Cost</b>		<b>\$ 1,296,000</b>	<b>\$ 220,800</b>	<b>\$ 300,000</b>	<b>\$ 413,200</b>	<b>\$ 362,000</b>

**FUTURE ROAD PROGRAM - 2019/20**

Road Number	Road Name	Works Description	2019/20	Funding Sources			
				Own Resources	RRG	R2R	Royalties Regions
250	Kalbarri Road	Shouler recondition - 10km Stage 4 (46-56 SLK)	\$ 390,000	\$ 140,000	\$ 250,000		
3	Binnu East Road	Reseal (0 - 16 slk)	\$ 420,000	\$ 94,685		\$ 325,315	
105	Brook Street	Reseal	\$ 26,000	\$ 26,000			
241	Charlton Loop	Reseal	\$ 25,000	\$ 25,000			
244	Jacques Boulevard	Reseal (0 - 0.72 slk)	\$ 29,000	\$ 29,000			
250	Kalbarri Road	Reseal (8 - 18 slk)	\$ 334,000	\$ 111,300	\$ 221,000		
164	Nanda Drive	Reseal (1.58 - 2.14 slk)	\$ 21,000	\$ 21,000			
127	Smith Street	Reseal (0 - 0.77 slk)	\$ 34,500	\$ 34,500			
	<b>Estimated Cost</b>		<b>\$ 1,279,500</b>	<b>\$ 481,485</b>	<b>\$ 471,000</b>	<b>\$ 325,315</b>	<b>\$ -</b>

**FUTURE ROAD PROGRAM - 2020/21**

Road Number	Road Name	Works Description	2020-21	Funding Sources			
				Own Resources	RRG	R2R	Royalties Regions
3	Binnu East Road	Reseal (00 - 16 slk)	\$ 645,000	\$ 324,325		\$ 320,675	
250	Kalbarri Road	Reseal (18 - 28 slk)	\$ 343,500	\$ 114,500	\$ 229,000		
	<b>Estimated Cost</b>		<b>\$ 988,500</b>	<b>\$ 438,825</b>	<b>\$ 229,000</b>	<b>\$ 320,675</b>	<b>\$ -</b>

**DUAL USE PATHWAY PLAN 2016 TO 2024**

Road Name	Priority as per Pathway Plan	Works Description	Works Cost (Est/Price) 2012/2013	Assumed increase in costs per annum as %						
				2015/16 1.09	2016/17 1.12	2017/18 1.15	2018/19 1.18	2019/20 1.21	2020/21 1.24	Beyond 2021
Auger Street	7	Smith to Mallard	\$ 37,500					\$ 48,000		
Batavia Circle	10	Glass to Orabanda (300)	\$ 52,000							\$ 68,000
Clotworthy Street	8	Grey to Smith (240)	\$ 41,000						\$ 52,000	
Essex Street	12 NR	Robinson to Onslow	\$ 38,000			\$ 46,000				
Callion Way	F	Waikiri to Gantheaume (230)	\$ 40,000							\$ 52,000
Gantheaume Crescent	F	Construct Dual Use Pathway Waikiri to Sequita (192)	\$ 33,000							\$ 43,000
George Grey Drive	F	Red Bluff to Eco Flora	\$ 86,000				\$ 107,000			
Glance Street (Hrks)	F	Water side of south carpark construction	\$ 55,000	\$ 55,000						
Glass Street	6	Red Bluff to Rushton (190)	\$ 33,000		\$ 39,000					
Hasleby Street	2	Construct Dual Use Pathway End of existing to Golf Club	\$ 29,000							\$ 38,000
Kaiber Street	F	Whole Street, east side	\$ 32,000							\$ 42,000
Nanda Drive	F	Red Bluff to Pederick (950)	\$ 162,000							\$ 210,000
Orabanda Close	F	Batavia to Gantheaume (120)	\$ 20,500							\$ 27,000
Ralph Street	9	Gantheaume to Walker via Harvey (600)	\$ 105,000							\$ 124,000
Red Bluff Road		From Red Bluff Road to Red Bluff car park				\$ 50,000				
Sequita Way	F	Gallant to Gantheaume (180)	\$ 49,000							\$ 64,000
		<b>Total Estimated Cost</b>		\$ 55,000	\$ 39,000	\$ 96,000	\$ 107,000	\$ 48,000	\$ 52,000	
		Council Cost		\$ 55,000	\$ 39,000	\$ 96,000	\$ 35,700	\$ 48,000	\$ 52,000	
		Grant Funds or other					\$ 71,300			

The following projects have been omitted from the plan  
as previously determined by Council not feasible

Brook Street  
Gwalla Street

## Buildings - Projected 10 year Capital Renewal Works Program

Asset ID	Sub Category	Asset Name	From	To	Rem Life (Years)	Planned Renewal Year	Renewal Cost (\$)	Useful Life (Years)
Administration	30032	Allen Centre Kalbarri – floor coverings		20	3	2017/18	\$40,000	25
							Year 4	\$40,000
Administration	30002	Northampton Administration Centre – floor coverings		11	4	2018/19	\$40,000	17
Ablution	30042	Jetty Ablution Building		39	4	2018/19	\$70,000	45
							Year 5	\$110,000
							2019/20	\$0
							Year 6	\$0.00
Ablution	30003	Kings Park Ablution Building		37	6	2020/21	\$70,000	45
							Year 7	\$70,000
Residence	30033	Fitzgerald St - Bathroom		21	7	2021/22	\$5,000	30
Residence	30033	Fitzgerald St - Kitchen		21	7	2021/22	\$20,000	30
Residence	30033	Fitzgerald St - Roof and guttering		21	7	2021/22	\$35,000	30
							Year 8	\$60,000
Administration	30032	Allen Centre Kalbarri - Guttering/Fascias		20	8	2022/23	\$40,000	30
							Year 9	\$40,000
Health	30081	Northampton Doctors Surgery - floor coverings		6	9	2023/24	\$15,000	17
							Year 10	\$15,000



## Projected Capital Upgrade/New Works Program - Buildings

\$000

Year	Item	Description	Estimate
2016/17	1	Half Way/Luck Bay Nature Based camping grounds	\$280
		Council costs only for Ranger facilities	
2016/17	2	Half Way/Luck Bay Nature Based camping grounds	\$150
		Grant purchase items - no cost to Council	
2016/17	3	Binnu Refuse Site – purchase land and develop new tip	\$20
2016/17	4	Sally's Tree Ablutions extensions	\$40
2016/17	5	Pioneer Aged Residential Units – Councils contribution \$165K held in reserve, \$5k extra plus car park works \$90k	\$260
2016/17		<b>Total</b>	<b>\$750</b>

\$000

Year	Item	Description	Estimate
2017/18	1	RSL Hall Redevelopment – incl display room/toilets/visitors centre, \$150 Toilets, \$525 for visitors centre/display room – Council Cost \$115	\$115
2017/18		<b>Total</b>	<b>\$115</b>

\$000

Year	Item	Description	Estimate
2018/19	1	Ablution at Jakes Point	\$80
2018/19		<b>Total</b>	<b>\$80</b>

\$000

Year	Item	Description	Estimate
2020/21	1	Northampton Bowling Club Relocation	\$2.0m
2020/21	2	Kalbarri Community Centre	\$1.0m
2020/21		<b>Total</b>	<b>\$3.0m</b>

## Recreation - Capital Renewal

Asset Name	From	Rem Life (Years)	Planned Renewal Year	Renewal Cost (\$)	Useful Life (Years)
Horrocks Jetty Pylon T-brackets		4	2016/17	\$34,000	12
Hampton Gardens	- Seating	2	2016/17	\$3,000	20
Kalbarri Netball/Tennis Courts			2016/17	\$750,320	20
Kalbarri Foreshore Parkland Redevelopment	Stage 1 - DUP		2016/17	\$90,000	20
Lions Park Redevelopment	Stage 2, playground etc	0	2016/17	\$123,000	15
Kalbarri Floating Jetty - bracket replacement		5	2016/17	\$38,000	15
				<b>\$1,038,320</b>	
Horrocks Jetty Pylon T-brackets		5	2017/18	\$34,000	14
Binnu Tennis Courts	4 Courts	4	2017/18	\$60,000	15
Kalbarri Foreshore Parkland Redevelopment	Stage 2 - Shetlers, BBQ's		2017/18	\$91,000	
				<b>\$185,000</b>	
Kalbarri Foreshore Parkland Redevelopment	Stage 3 - playgrounds, lighting etc		2019/20	\$91,500	20
				<b>\$91,500</b>	
Port Gregory Foreshore	Shelters in the carpark (2)	5	2020/21	\$12,000	20
Port Gregory Foreshore	Shelters on the beach (6)	5	2020/21	\$36,000	20
				<b>\$48,000</b>	
Northampton Oval	- Fence	7	2022/23	\$20,000	50
Guide Park	- Skate park	7	2022/23	\$50,000	20
				<b>\$70,000</b>	

**Northampton Shire Council**  
**Projected Capital Upgrade/New Works Program - Plant and Equipment**

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2016/17	1	Prime Mover Truck - Northampton	\$220	\$30	\$190
	2	Tip Truck - Northampton	\$210	\$40	\$170
	3	4WD Wagon - Manager of Works	\$60	\$30	\$30
	4	AWD Car - Deputy CEO	\$40	\$20	\$20
		<b>Total</b>	<b>\$530</b>	<b>\$120</b>	<b>\$410</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2017/18	1	Utility - Kalbarri Leading Hand	\$43	\$13	\$30
	2	Utility - Northampton Gardener	\$43	\$13	\$30
	3	Utility - Kalbarri Gardener	\$34	\$10	\$24
	4	Utility - Northampton Ranger	\$34	\$10	\$24
	5	Tip Truck - Northampton	\$247	\$74	\$173
	6	Truck Trailers	\$93	\$28	\$65
	7	AWD Car - Planner	\$30	\$15	\$15
	8	2WD Car - EHO	\$30	\$15	\$15
	9	Free Roller (cost to be confirmed)	\$38		\$38
		<b>Total</b>	<b>\$592</b>	<b>\$178</b>	<b>\$414</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2018/19	1	4WD Wagon - CEO	\$55	\$27	\$28
	2	4WD Wagon - Health/Building Manager	\$55	\$28	\$27
	3	Utility - Kalbarri Ranger	\$45	\$14	\$31
	4	Grader - Northampton	\$425	\$127	\$298
	5	Free Roller (cost to be confirmed)	\$38		\$38
		<b>Total</b>	<b>\$618</b>	<b>\$196</b>	<b>\$422</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2019/20	1	4WD Wagon - Manager of Works	\$60	\$30	\$30
	2	AWD Car - Deputy CEO	\$40	\$20	\$20
	3	Utility - Northampton Grader Operator	\$35	\$11	\$24
	4	Utility - Northampton Mechanic	\$45	\$13	\$32
	5	Utility - Northampton Grader Operator	\$40	\$12	\$28
	6	Northampton Leading Hands (2 vehicles)	\$98	\$29	\$69
	7	Tip Truck - Northampton	\$260	\$78	\$182
	8	Roller	\$198	\$60	\$138
	9	Free Roller (cost to be confirmed)	\$38		\$38
		<b>Total</b>	<b>\$814</b>	<b>\$253</b>	<b>\$561</b>

**Northampton Shire Council**  
**Projected Capital Upgrade/New Works Program - Plant and Equipment**

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2020/21	1	AWD Car - Planner	\$30	\$15	\$15
	2	2WD Car - EHO	\$30	\$15	\$15
	3	Utility - Northampton Ranger	\$48	\$14	\$34
	4	Loader - Northampton	\$342	\$103	\$239
	5	Truck - Northampton	\$85	\$25	\$60
	6	Truck - Maintenance Northampton	\$175	\$53	\$122
		<b>Total</b>	<b>\$710</b>	<b>\$225</b>	<b>\$485</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2021/22	1	4WD Wagon - CEO	\$60	\$30	\$30
	2	4WD Wagon - Health/Building Manager	\$60	\$30	\$30
	3	Grader - Northampton	\$468	\$140	\$328
	4	Loader	\$234	\$70	\$164
	5	Tip Truck - Northampton	\$272	\$82	\$190
		<b>Total</b>	<b>\$1,094</b>	<b>\$352</b>	<b>\$742</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2022/23	1	4WD Wagon - Manager of Works	\$60	\$30	\$30
	2	AWD Car - Deputy CEO	\$40	\$20	\$20
	3	Utility - Kalbarri Leading Hand	\$48	\$14	\$34
	4	Utility - Northampton Gardener	\$48	\$14	\$34
	5	Utility - Kalbarri Gardener	\$39	\$12	\$27
	6	Utility - Northampton Ranger	\$39	\$12	\$27
	7	Truck Trailer	\$100	\$30	\$70
		<b>Total</b>	<b>\$374</b>	<b>\$132</b>	<b>\$242</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2023/24	1	Utility - Kalbarri Leading Hand	\$43	\$13	\$30
	2	Utility - Northampton Gardener	\$43	\$13	\$30
	3	Utility - Kalbarri Gardener	\$34	\$10	\$24
	4	Utility - Northampton Ranger	\$34	\$10	\$24
	5	Tip Truck - Northampton	\$247	\$74	\$173
	6	Truck Trailers	\$93	\$28	\$65
	7	AWD Car - Planner	\$30	\$15	\$15
	8	2WD Car - EHO	\$30	\$15	\$15
		<b>Total</b>	<b>\$554</b>	<b>\$178</b>	<b>\$376</b>

**Northampton Shire Council**  
**Projected Capital Upgrade/New Works Program - Plant and Equipment**

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2024/25	1	4WD Wagon - CEO	\$60	\$30	<b>\$30</b>
	2	4WD Wagon - Health/Building Manager	\$60	\$30	<b>\$30</b>
	3	Grader - Northampton	\$468	\$140	<b>\$328</b>
	4	Loader	\$234	\$70	<b>\$164</b>
	5	Tip Truck - Northampton	\$272	\$82	<b>\$190</b>
		<b>Total</b>	<b>\$1,094</b>	<b>\$352</b>	<b>\$742</b>

(\$000)

Year	Item	Description	Est Purch Price	Estimate Sale Price	Estimate Nett
2025/26	1	4WD Wagon - Manager of Works	\$60	\$30	<b>\$30</b>
	2	AWD Car - Deputy CEO	\$40	\$20	<b>\$20</b>
	3	Utility - Kalbarri Leading Hand	\$48	\$14	<b>\$34</b>
	4	Utility - Northampton Gardener	\$48	\$14	<b>\$34</b>
	5	Utility - Kalbarri Gardener	\$39	\$12	<b>\$27</b>
	6	Utility - Northampton Ranger	\$39	\$12	<b>\$27</b>
	7	Truck Trailer	\$100	\$30	<b>\$70</b>
		<b>Total</b>	<b>\$374</b>	<b>\$132</b>	<b>\$242</b>